



ŽEMAITIJOS PIENAS, AB 2026
CONSOLIDATED HALF-YEAR MANAGEMENT REPORT

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GENERAL INFORMATION

Reporting period for which the report has been prepared

The consolidated half-year report has been prepared and submitted for the period from January to June 2026 (hereinafter – the Reporting Period). It also includes significant facts and data that occurred after the end of the Reporting Period.

In this document, ŽEMAITIJOS PIENAS, AB (hereinafter – the Company or the Issuer), Šilutės Rambynas, ABF (hereinafter – the Group Company or the Subsidiary), and, in cases where facts and/or data concerning both companies together are described or indicated, they are referred to collectively as the Group Companies.

Brief History of the Company

The origins of ŽEMAITIJOS PIENAS, AB date back to 1924, when the Telšiai dairy was established, whose capacity at that time was considered exceptionally large. At the end of 1984, the Telšiai dairy commenced operations in new premises and operated until the commencement of operations of the Telšiai cheese factory, which at that time was considered one of the largest in the Baltic States, and its subsequent privatisation.

ŽEMAITIJOS PIENAS, AB was registered in the Register of Legal Entities on 23 June 1993 with the Telšiai District Board and was re-registered with the Ministry of Economy of the Republic of Lithuania on 16 October 1998.

By resolution of the General Meeting of Shareholders of 1 May 2004, the Company was reorganised by way of separation, separating part of its assets, rights and obligations and establishing Žemaitijos pieno investicija, AB.

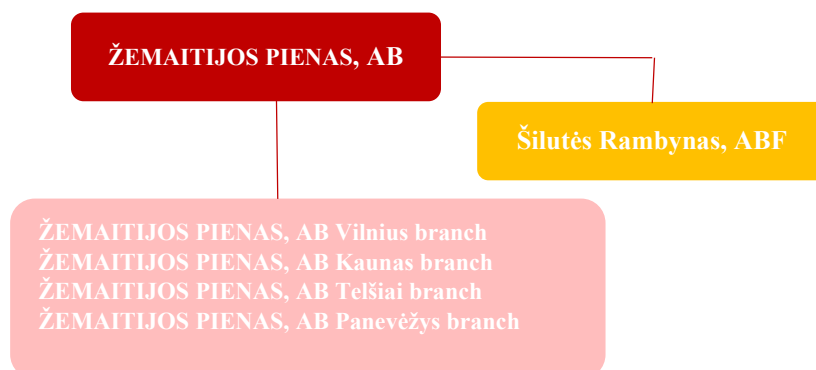
By resolution of the General Meeting of Shareholders of 18 December 2019, the Company was reorganised by way of merger, with Baltijos mineralinių vandenių kompanija, UAB being merged into the Company. Following the reorganisation, Baltijos mineralinių vandenių kompanija, UAB was deregistered from the Register of Legal Entities on 10 January 2020.

Information about the Company and contact details

Company name:	Public Limited Liability Company ŽEMAITIJOS PIENAS
Legal form:	Public Limited Liability Company
Company code:	180240752
VAT payer code:	LT802407515
Authorised capital:	12 103 875 EUR
Registered office address:	Sedos g. 35, Telšiai, Lithuania
Telephone:	+ 370 444 22201
Fax:	+ 370 444 74897
E-mail:	info@zpienas.lt
Website address:	www.zpienas.lt
Share trading code:	ZMP1L
ISIN code:	LT0000121865
LEI code:	5299005U9E85Y55OHK45

The data about ŽEMAITIJOS PIENAS, AB are collected and stored in the State Enterprise Centre of Registers in the Register of Legal Entities.

GROUP STRUCTURE



ŽEMAITIJOS PIENAS, AB branches:

Name of the branch	Data
Vilnius branch	code: 123809154, address: Algirdo g. 40, Vilnius
Kaunas branch	code: 134853981, address: Europos pr. 36, Kaunas
Telšiai branch	code: 110893017, address: Sedos g. 35, Telšiai
Panevėžys branch	code: 148133399, address: J. Janonio g. 9, Panevėžys

The Company's branches perform the functions of selling goods (dairy products) in the designated territory of the branch's activities and carry out other actions or assignments of the Company.

The Company has not established representative offices.

Subsidiary company – Šilutės Rambynas, ABF

Name of the company:	Public limited liability company (firm) Šilutės Rambynas
Legal form:	Public limited liability company (firm)
Company code:	277141670
VAT payer code:	LT714167015
Authorised capital:	EUR 2,493,028.50
Registered office address:	Klaipėdos g. 3, Šilutė, Lithuania
Telephone:	+ 370 441 77442
Fax:	+ 370 441 77443
E-mail:	info@rambynas.lt

The principal activity of ABF “Šilutės Rambynas” is the production and sale of cheese (NACE, Group 10.5 “Manufacture of dairy products”, Class 10.51 “Operation of dairies and cheese making”). In addition, the company provides rental, transportation, warehousing, milk collection point servicing and other services.

Šilutės Rambynas, ABF has not established any branches or representative offices.

Main objectives and nature of economic activity

In pursuit of benefits and profit for themselves and their shareholders, the Group companies carry out economic and commercial activities (production, trade, provision of services, etc.). The objectives of the activities are the organisation and performance of the activities provided for in the Articles of Association in order to generate income and profit and to satisfy the property interests of the shareholders and the interests of the employees. The principal activity of AB “ŽEMAITIJOS PIENAS” is the development, production (NACE, Group 10.5 “Manufacture of dairy products”, Class 10.51 “Operation of dairies and cheese making”) and sale on the Lithuanian and foreign markets of dairy products (fermented cheeses and cheese products, packaged cheeses and cheese products, processed cheeses and cheese products, creams, curd creams, butter dairy spreads, blended spreads, milk fats, pasteurised cream, buttermilk, whey, dried dairy products, fresh dairy products (milk, cream, curd, curd products, yoghurts, desserts, curd snacks, glazed curd snacks, fermented dairy products)).

According to the ICB (Industry Classification Benchmark), a widely used global standard for classifying the activities of companies, ŽEMAITIJOS PIENAS, AB is classified among companies in the consumer staples sector – food, beverages and tobacco.

INFORMATION ABOUT THE ISSUER'S TRADING IN SECURITIES ON A REGULATED MARKET

On 16 July 2004, ŽEMAITIJOS PIENAS AB concluded an agreement with Šiaulių bankas AB, under which the administration of the accounts of securities issued by the company was transferred, as of 23 July 2004, to the competence of Šiaulių bankas AB. The securities register (accounting) of Šilutės Rambynas ABF has also been administered by Šiaulių bankas AB in 2004.

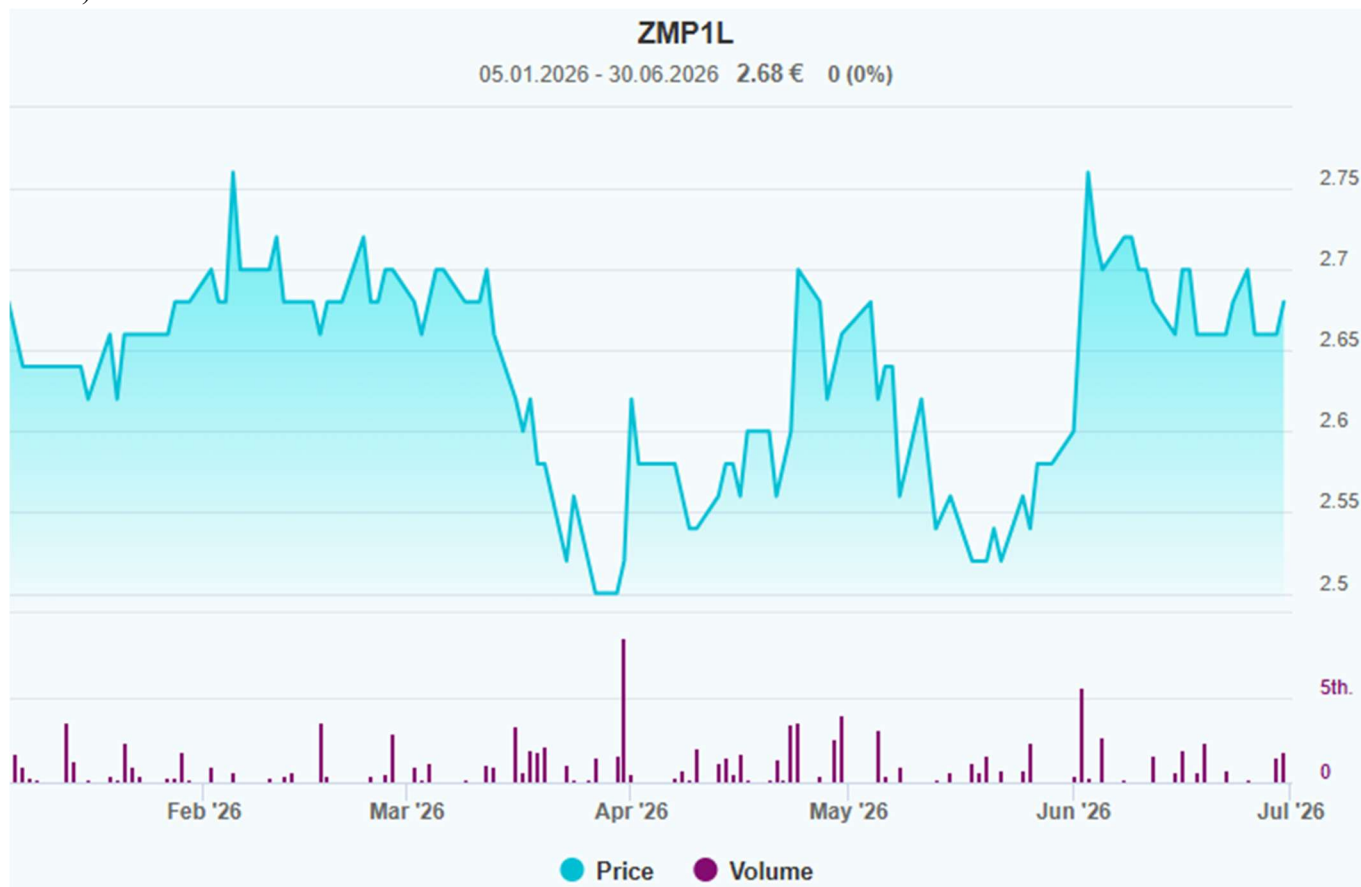
Shares of ŽEMAITIJOS PIENAS, AB as of 30 June 2026

ISIN code:	LT0000121865
Ticker / symbol:	ZMP1L
List / segment:	Baltic Secondary List
Nominal value:	EUR 0.29
Type of securities :	Ordinary registered shares
Issue size (units) :	41,737,500
Number of listed securities :	41,737,500
Shares with voting rights :	41,737,500
Listing start date :	1997-10-13
Shares listed on the Secondary Trading List	1997-10-13
Authorised capital:	EUR 12,103,875

Only the shares issued by the Company (symbol – ZMP1L) are listed on the Secondary List of the NASDAQ OMX Vilnius Stock Exchange (hereinafter referred to as the Vilnius Stock Exchange). The securities of ŽEMAITIJOS PIENAS, AB were first listed on 13 October 1997. The ISIN code of the securities (ZMP1L) is LT0000121865.

Below is a chart showing public trading in the Company's securities on the stock exchange, from which it can be seen that during the period from 2 January 2026 to 30 June 2026, the share price remained unchanged. The turnover from trading in the Company's shares during the first half of 2026 amounted to EUR 308,029.02, with 117,549 shares transferred through concluded transactions. The average (weighted) selling price per share was EUR 2.633.

During the reporting period, the volumes of share sales and the dynamics of prices are presented in the chart (see below).



Dynamics of share prices on NASDAQ Vilnius in the first half of 2026

Opening price, EUR 2026-01-02	Highest share price, EUR 2026-06-05	Lowest share price, EUR 2026-03-30	Closing price, EUR 2026-06-30
2.68	2.76	2.48	2.66

Trading in the issuer's securities on other exchanges and in other organised regulated markets was not carried out.

Šilutės Rambynas ABF securities (shares)

Šilutės Rambynas ABF shares

ISIN code:	LT LT0000109217 LT 0000118945 LT 0000125668
Nominal value:	EUR 2.90
Type of securities:	Ordinary registered shares
Issue size (units):	859,665
Number of listed securities:	Unlisted
Shares with voting rights:	859,665

Shares of Šilutės Rambynas ABF are not traded on the Vilnius Stock Exchange or in other organised regulated markets.

ŽEMAITIJOS PIENAS AB holds 87.82% of the ordinary registered shares of Šilutės Rambynas ABF (possessing both property and non-property rights without any restrictions), while Šilutės Rambynas ABF does not hold any shares of ŽEMAITIJOS PIENAS AB. Neither company holds shares of the other on the basis of orders or other contractual grounds.

Dividends, other profit distributions

On 24 April 2026, the General Meeting of Shareholders, when allocating the Company's profit for 2025, resolved to allocate EUR 2,868,008 for the payment of dividends, i.e. EUR 0.07 per share. Persons who were shareholders of the Company at the end of 11 May 2026 were entitled to receive the dividends. Dividend payments commenced on 22 May 2026.

The shareholders of Šilutės Rambynas, AB-F did not allocate dividends. The shareholders of both companies also resolved not to pay tantièmes.

On 24 April 2026, the Annual General Meeting of Shareholders of ŽEMAITIJOS PIENAS, AB also resolved to allocate EUR 200,000 of the profit for employee bonuses.

Authorised capital

As of 30 June 2026, the authorised capital of ŽEMAITIJOS PIENAS AB consisted of:

Class, type of shares	Number of shares (units)	Nominal value (EUR)	Total nominal value (EUR)	Part of authorised capital (%)
Ordinary registered shares	41,737,500	0.29	12,103,875	100

All the Company's shares are fully paid, and during the reporting period no restrictions on the transfer of securities were applied to them. The Issuer is not aware of any separate agreements between shareholders that may restrict the transfer of securities and/or voting rights. According to the Company's data, there are no shareholders with special control rights.

As of 30 June 2026, the authorised capital of Šilutės Rambynas, AB-F consisted of:

Class, type of shares	Number of shares (units)	Nominal value (EUR)	Total nominal value (EUR)	Part of authorised capital (%)
Ordinary registered shares	859,665	2.90	2,493,028.5	100

All the shares of Šilutės Rambynas, AB-F are fully paid, and no restrictions on the transfer of securities apply to them. The issuer is also not aware of any separate agreements between shareholders that may restrict the transfer of securities and/or voting rights. To the Company's knowledge, there are no shareholders with special control rights.

Acquisition, Disposal of Own Shares and Reduction of Share Capital

On 24 April 2026, the Annual General Meeting of Shareholders of Žemaitijos pienas, AB adopted a resolution to reduce the Company's share capital by cancelling 765,951 ordinary registered shares owned by the Company, each with a nominal value of EUR 0.29. It was resolved to reduce the Company's share capital by EUR 222,126, from EUR 12,103,875 to EUR 11,881,749.21. Following the cancellation of the own shares, the Company's share capital will consist of 40,971,549 ordinary registered shares, each with a nominal value of EUR 0.29.

At the same General Meeting of Shareholders, it was also resolved to establish a reserve for the acquisition of own shares and to acquire up to 10% of the Company's shares, including the own shares already held by the Company. Own shares may be acquired within 18 months from the date of adoption of the resolution, at a price of not less than EUR 1.50 and not more than EUR 2.70 per share. The purpose of the acquisition is the cancellation of the acquired shares.

As at 30 June 2026, the procedures for implementing the resolution on the reduction of the share capital had not yet been completed.

Šilutės Rambynas, AB-F has not acquired any own shares and does not hold any own shares on any other basis. Šilutės Rambynas, AB-F has no subsidiaries and does not carry out any acquisition of own shares.

Procedure for Amending the Articles of Association

The Company's Articles of Association are amended in accordance with the procedure established by the laws of the Republic of Lithuania and the Company's Articles of Association. A resolution to amend the Company's Articles of Association is adopted by the General Meeting of Shareholders by a majority of not less than 2/3 of the votes carried by the shares held by the shareholders participating in the meeting, except for the cases specified in the Law on Companies of the Republic of Lithuania. Once the General Meeting of Shareholders adopts a resolution to amend the Articles of Association, a new version of the Articles of Association is prepared and signed by a person authorised by the General Meeting of Shareholders.

As at 30 June 2026, the version of the Company's Articles of Association registered with the Register of Legal Entities on 19 September 2023 was in force. On 24 April 2026, the Annual General Meeting of Shareholders adopted a resolution to amend and approve a new version of the Company's Articles of Association and authorised the head of the Company to take the actions necessary for its registration with the Register of Legal Entities. The new version of the Articles of Association was registered with the Register of Legal Entities on 28 July 2026, i.e. after the end of the reporting period.

The Articles of Association of Šilutės Rambynas, AB-F are amended, and individual new provisions are adopted, in accordance with the standard procedure established by applicable legislation.

REVIEW OF THE GROUP COMPANIES' BUSINESS ACTIVITIES, RISKS AND PROSPECTS

Product safety and international recognition

In 2025, ŽEMAITIJOS PIENAS, AB invested in the renewal and modernisation of equipment in individual production units with the aim of optimising production processes and ensuring effective management of food safety-related risks associated with the products manufactured. Therefore, during the first half of 2026, the Company continued to be assessed against the requirements of international food safety and quality management standards:

- On 13–15 January 2026, Bureau Veritas assessed Žemaitijos pienas, AB dry dairy product production processes against the FSSC requirements;
- On 18 February 2026, a representative of OU-D Kosher carried out a quarterly inspection to assess the compliance of the processes relating to certified products with Kosher requirements;
- On 27–30 April 2026, the Global Quality certification body carried out an unannounced assessment of the processes of individual Žemaitijos pienas, AB units and confirmed compliance with the requirements of the BRC standard;
- On 27–30 April 2026, the Global Quality certification body carried out an unannounced assessment of all Žemaitijos pienas, AB processes and confirmed compliance with the requirements of the IFS standard;
- On 13 May 2026, CB Certification carried out a remote assessment of compliance with the Rainforest Alliance requirements and the eligibility to use the relevant label on product packaging;
- On 9 June 2026, a representative of OU-D Kosher carried out a quarterly inspection to assess the compliance of the processes relating to certified products with Kosher requirements.

Audit conclusion: The Company complies with the requirements of the above-mentioned international food safety standards, which are recognised by the Global Food Safety Initiative (GFSI), as well as with specific customer and market requirements.

ŽEMAITIJOS PIENAS AB keeps up with global trends in sustainability, environmental protection, and circular production:

- the quantity of packaging materials used is being optimised;
- opportunities are being assessed to reduce the amount of plastic used for product packaging without affecting product safety and quality. Tests are being carried out using thinner films;
- trials are being conducted with the aim of replacing multi-component plastic marked as “7 Other” with single-component plastic, which is easier to recycle;
- taking into account and ensuring logistics requirements, corrugated cardboard boxes made from 100% recycled cardboard, or with a proportion of recycled cardboard, are used for product packaging;
- changes to the design of corrugated cardboard boxes have simplified the product packaging process. These changes were introduced to reduce the amount of corrugated cardboard used, facilitate employees' work, optimise the use of available packaging materials and, at the same time, meet retail shelf requirements;
- during the first half of 2026, initial trials were carried out using primary plastic packaging made from animal- and plant-based raw materials. Its potential suitability for dairy products was assessed.

In order to meet the requirements of export retail chains, the following is planned for the second half of 2026:

1. To continue certifications in accordance with the current BRC and IFS food safety standards requirements.
2. To comply with the food safety and product quality requirements set by specific EU and other country markets (by accepting evaluators/auditors at the company).

3. To comply with the packaging and product requirements set by specific EU retail chains.
4. To optimise internal company processes in order to reduce manual labour and save energy resources.

Significant attention is devoted to the Company's employees by enhancing their qualifications and enabling participation in international exhibitions and conferences where new equipment and innovative technologies related to environmental protection and sustainability, including waste recycling and circular production trends, are presented.

During the first half of 2026, the Company's main investment objective, as in previous years, was to strengthen the Company's competitiveness and to identify and develop measures aimed at improving product quality as well as employees' working conditions and occupational safety. A number of minor operational, repair and programming works were carried out, which improved occupational safety and the technical condition of equipment, while also reducing pollution and energy costs.

The main investment areas during the first half of 2026 were focused on increasing the productivity of equipment in production units, upgrading such equipment, and carrying out other works integral to production and logistics activities:

1. Air disinfection equipment was installed in the glazed curd snack packaging area.
2. An automatic washer for containers and equipment components was installed in the fresh products unit.
3. Equipment for the third milk reception line was installed and commissioned.
4. The control systems of the milk tanker washing facility and pasteurised milk valves were upgraded.
5. An initial cheese dicing process was introduced for the production of dried cheese balls.
6. X-ray equipment was installed due to the use of metallised film in packaging.
7. A floor-cleaning machine, forklifts and other minor equipment were purchased to facilitate workplace operations, save space, ensure quality and increase labour productivity.
8. Various minor operational and repair works were carried out as an integral part of the ongoing investment and operational activities. These works were aimed at improving occupational safety and the technical condition of equipment, reducing physically demanding work, decreasing wastewater pollution and increasing the efficiency of energy resource use. The objective is to ensure that the condition of equipment, automation and technological processes support smooth operations and that the final product supplied to customers is safe and of high quality.

Products and Brands

Taking into account consumer expectations and needs, a number of new products were developed during the first half of 2026 and successfully established themselves in the market:

1. Žemaitijos "Šakotis" kefir shake, 0.4% fat, 450 g.
2. Žemaitijos "Pasaulio stebuklai" kefir shake, 0.4% fat, 450 g.
3. Dobilas organic Greek-style yoghurt, 0.2% fat, 300 g.
4. Magija chocolate-coated curd snack with matcha, 40 g.
5. Magija chocolate-coated curd snack with banana, 40 g.
6. Džiugas crunchy dried cheese balls with hot-smoked kabanossi sticks, 49% fat, 40 g.
7. Rambyno Grill cheese product for grilling, 45% fat, 110 g.
8. Gaja Cola carbonated cola-flavoured soft drink, 0.5 l.
9. Gaja Cola carbonated cola-flavoured soft drink, 1.5 l.

10. Gaja Cola Zero carbonated cola-flavoured soft drink with sweeteners, 0.5 l.

11. Gaja Cola Zero carbonated cola-flavoured soft drink with sweeteners, 1.5 l.

In 2026, when developing new products, Žemaitijos pienas, AB placed particular emphasis on meeting consumer needs and expectations and on ensuring product functionality tailored to specific consumer groups. The Company develops products that not only meet current market needs but are also intended to remain relevant and in demand over the long term. In developing new products, the Company also sought to create more original flavour combinations in which traditional tastes are harmoniously combined with contemporary consumer taste trends.

Continuous research, cooperation with scientific and educational institutions, participation in exhibitions and seminars, and the application of technological innovations enable the Company to continuously improve product functionality, integrate advanced solutions and adapt to changing market needs.

Sustainability is an integral part of the new product development process. Žemaitijos pienas, AB seeks to ensure that functional products and related solutions are developed responsibly by using more environmentally friendly materials, optimising production processes and reducing the consumption of energy, packaging materials and other resources. This approach ensures that both the Company's existing and new products create not only economic, but also social and environmental value, contribute to the achievement of sustainable development objectives and generate long-term value for consumers and society.

The first half of 2026 was an active period for Žemaitijos pienas, AB: the Company implemented various initiatives, strengthened brand awareness, introduced new products and further developed relationships with consumers in Lithuania and export markets. The activities implemented consistently combined the Company's long-standing traditions with contemporary consumer trends and a strong focus on quality, authenticity and innovation.

During the first half of 2026, branded "Džiugas" cheese shops and cafés opened in Latvia and Estonia. Visitors can not only purchase "Džiugas" products, but also enjoy coffee or tea, pastries and other products made using "Džiugas" hard cheese.

In spring, "Džiugas" hard cheese invited consumers to its traditional celebration of flavours and experiences. Previously organised only in Lithuania, the event dedicated to Džiugas Name Day, symbolically marking the beginning of the cheese production season, was also held in international markets in 2026.

In Lithuania, Džiugas Day was celebrated on the first Friday of May. On this occasion, tasting and educational events were held at the Palace of the Grand Dukes of Lithuania in Vilnius and at the "Amsterdam Plaza" hotel in Palanga.

In Vilnius, guests were welcomed by actor Vytautas Rumšas Jr. and chef Gian Luca Demarco. Participants were introduced to the legend of "Džiugas" cheese, the product range, cheeses of different maturation periods and their characteristics. During the tastings, guests sampled dishes prepared with differently matured "Džiugas" cheese, while live music performances complemented the event programme.

In Palanga, guests were invited to an exclusive "Džiugas" cheese tasting. During the event, sommelier Ieva Elvyra presented the subtleties of pairing cheese with beverages.

Džiugas Day events were held not only in the Baltic States but also in other export markets, including Ukraine, Croatia, Poland, Spain and other countries. During these events, guests were introduced to the philosophy and traditions of the "Džiugas" brand, its quality principles, cheese maturation characteristics and pairing possibilities. A broader range of products manufactured by Žemaitijos pienas, AB was also presented. The events were organised in cooperation with local partners and embassies of the Republic of Lithuania.

The summer season began in Vilnius with the Vilnius Pink Soup Festival held during the last weekend of May. "Žemaitijos ilgaamžių tradicijų" kefir became the official kefir of the festival.

Festival visitors were attracted by the "Žemaitijos Kefir Courtyard" located near the White Bridge. Visitors were welcomed by "Žemaitijos pienas" cow mascots and kefir shake characters, while various entertainment and educational activities gave participants of different ages an opportunity to learn about the kefir production process,

its specific characteristics and properties. Visitors could taste “Žemaitijos” kefir shakes, discover different flavours and learn about new additions to the product range.

In addition to tastings, a leisure area was set up for visitors, outdoor games were organised and a “Kefir Bar” offered drinks and snacks. Younger festival visitors and their families could decorate themselves with glitter and temporary tattoos and participate in a special festival edition of the “Pik-Nik Pasiplėšom!” championship.

One of the key activities at the “Žemaitijos Kefir Courtyard” was the presentation of the book *Matas kefyro fabrike* (“Matas at the Kefir Factory”), published in cooperation with writer Tomas Dirgėla. Through the adventures of a young boy, the book introduces readers to kefir production, its properties and consumption. The author, Tomas Dirgėla, also participated in the presentation and met with young readers. This initiative made it possible not only to present products manufactured by Žemaitijos pienas, AB, but also to introduce consumers, in an educational format, to the kefir production process and the Company’s long-standing dairy production traditions.

In Latvia and Estonia, the summer season was welcomed with the now traditional “Pik-Nik Pasiplėšom!” championships, where brand enthusiasts competed for the main prize of EUR 10,000. The record of 41 seconds, in which cheese strings were separated into 30 equal pieces, was not broken this year. In 2026, an online “Pik-Nik Pasiplėšom!” championship was also launched, giving consumers an opportunity to follow brand news, improve their skills and prepare for future championships.

The “Pik-Nik” brand also participated in other consumer-oriented initiatives. To mark the 2026 FIFA World Cup, a limited-edition football-themed “Pik-Nik” package was introduced, aimed at strengthening the brand’s visibility among consumers interested in sport.

In the field of communication, new approaches to consumer engagement were developed during the first half of 2026, including interactive games for consumers in Lithuania, Latvia and Estonia. Participants had an opportunity to win prizes provided by different brands. Communication activities also placed significant emphasis on seasonal products and summer flavours, featuring products under the “Žemaitijos ilgaamžių tradicijų”, “Rambyno”, “Dobilas”, “Pik-Nik”, “Džiugas”, “Magija” and other brands.

Communication of the “Protein M” brand was also intensified in export markets. In May 2026, the brand was presented to an audience of athletes during a running event held in Germany.

The “Tichė” brand also stood out with a new communication direction. The summer season began with a partnership with Dakar Rally winner Rokas Baciūška. The partnership became part of a new communication strategy aimed at expressing the brand’s values through the themes of professionalism, perseverance and continuous improvement. As part of the cooperation, video and radio advertisements and visual materials were created, and limited-edition labels featuring Rokas Baciūška were introduced. The initiative was aimed at strengthening the association of the “Tichė” brand with the pursuit of high performance, quality and an active lifestyle.

The projects implemented during the first half of 2026 contributed to strengthening the awareness and distinctiveness of Žemaitijos pienas, AB and its brands. The initiatives reflected the Company’s objective of combining long-standing traditions with new ideas, creating relevant experiences for consumers and developing relationships with different audiences in Lithuania and foreign markets. The events, product launches and communication projects implemented during the half-year contributed to the consistent strengthening of the Company’s brands in the market and to the creation of value for consumers.

Results of the Group companies’ activities

The Company has selected the main standard financial indicators that are commonly used in practice by many companies for the analysis of financial data. The key financial performance indicators reflecting the Group’s and the Company’s activities during the first half of 2026 and 2025 are as follows:

Financial indicators	Group			Company		
	2026 H1	2025 H1	2024 H1	2026 H1	2025 H1	2024 H1
Revenue, thousand EUR	171,157	163,664	147,547	171,009	163,434	146,924
Gross profitability, %	22.64	19.96	21.48	21.27	19.77	20.43
Net profitability, %	9.68	5.43	8.04	8.74	5.64	7.30
EBITDA, thousand EUR	23,573	14,623	16,135	21,502	14,660	14,751
EBITDA margin, %	13.77	8.93	10.94	12.57	8.97	10.04
ROE profitability, %	9.22	5.72	8.88	8.93	6.39	8.65
ROA profitability, %	7.13	4.31	6.56	6.81	4.69	6.28
General liquidity ratio	4.02	3.63	3.59	3.94	3.29	3.39
Quick coverage ratio	2.25	1.76	1.96	2.20	1.61	1.82
Debt-to-equity ratio	0.29	0.33	0.35	0.31	0.36	0.38
Debt ratio	0.23	0.25	0.26	0.24	0.27	0.27
Amount of investments in non-current assets, thousand EUR	5,163	9,279	9,094	4,371	9,020	8,914

The formulas for calculating the above financial indicators and the description of the indicator values are presented on page 14-15 of the financial information of the 2025 consolidated management report.

The Company's operating expenses amounted to EUR 19.5 million in the first half of 2026, representing 11.42% of revenue, compared with EUR 20.1 million, or 12.3% of revenue, in the first half of 2025. The Group's operating expenses amounted to EUR 20.3 million in the first half of 2026, or 11.86% of revenue, compared with EUR 20.7 million, or 12.64% of revenue, in the first half of 2025.

The gross profit of both the Group and the Company increased in the first half of 2026 compared with the first half of 2025 due to a decrease in raw milk purchase prices.

Investments in non-current assets were lower in the first half of 2026 than in the first half of 2025, as two wind turbines were commissioned in 2025.

Raw milk purchasing results

For many years, ŽEMAITIJOS PIENAS, AB has paid farmers a competitive price for high-quality milk.

During the first half of 2026, the volume of purchased standardised milk amounted to 270 thousand tonnes, which was 13.45% higher than in the first half of 2025 (238 thousand tonnes).

The average purchase price of standardised milk in the first half of 2026 was EUR 300 per tonne, which was 29.08% lower compared with the first half of 2025 (EUR 423 per tonne).

Comparison of raw milk purchase volumes and prices of ŽEMAITIJOS PIENAS, AB in the first half of 2026 and the first half of 2025

Raw milk purchasing (recalculated to basic indicators*)	2026 H1	2025 H1	Change comparing 2026 H1 with 2025 H1, %
Purchased milk volume, thousand tonnes	270	238	13.45 %
Purchase price of milk, EUR/t	300	423	-29.08 %

* The purchased milk is recalculated to the basic level using a certain coefficient, calculated taking into account the fat and protein content.

The subsidiary Šilutės Rambynas ABF does not purchase raw milk directly from milk producers; raw milk is sold to it by ŽEMAITIJOS PIENAS AB.

AB “ŽEMAITIJOS PIENAS” bases its cooperation with milk producers on fair and long-term partnerships, encouraging the best-performing milk producers to continue improving and to share their experience. The Raw Materials Department provides consultations to all farms on matters related to improving milk quality and analyses the qualitative and quantitative parameters of raw milk. In order to encourage the production of milk of the highest possible quality, in May 2026 AB “Žemaitijos pienas” paid its loyal milk producers EUR 1,370,068 in annual partnership bonuses for the volume of raw milk sold in 2025.

Group sales and their distribution by geographical segments

In the first half of 2026, sales of Žemaitijos pienas, AB amounted to EUR 171 million (EUR 171,009 thousand), which was 4.64% higher than in the first half of 2025 (EUR 163,434 thousand). The Group’s sales during the same period reached EUR 171.16 million and were 4.57% higher compared with the first half of 2025 (EUR 163.664 million).

The largest share of revenue of Žemaitijos pienas, AB was traditionally generated in Lithuania, accounting for 43.33% of total sales (first half of 2025: 47.22%). European Union countries accounted for 38.19% (first half of 2025: 37.11%), while other countries accounted for 18.47% (first half of 2025: 15.67%).

Among European Union markets, the highest turnover in the first half of 2026 was generated in Poland, Latvia, Italy, Germany and Estonia. Among other countries, the key markets were the United Kingdom, Kazakhstan and Ukraine.

Products of Žemaitijos pienas, AB remain well known and valued not only in Lithuania but also in international markets, while the consistently growing sales results confirm the competitiveness and strong position of Žemaitijos pienas, AB in both domestic and foreign markets.

Table 1. Sales of ŽEMAITIJOS PIENAS AB by geographical segments, thousand EUR:

No.	Sales by geographical segments, thousand EUR	2026 H1	% of total revenue 2026 H1	2025 H1	% of total revenue 2025 H1	Change comparing 2026 H1 with 2025 H1
1	Lithuania	74,104	43.33%	77,166	47.22%	-3.97%
2	EU countries	65,316	38.20%	60,658	37.11%	7.68%
3	Other countries	31,589	18.47%	25,610	15.67%	23.34%
4	Total	171,009	100%	163,434	100%	4.64%

Table 2. Sales of the Group companies by geographical segments, thousand EUR:

No.	Sales by geographical segments, thousand EUR	2026 H1	% of total revenue 2026 H1	2025 H1	% of total revenue 2025 H1	Change comparing 2026 H1 with 2025 H1
1	Lithuania	73,949	43.21%	76,591	46.80%	-3.45%
2	EU countries	65,387	38.20%	61,147	37.36%	6.93%
3	Other countries	31,821	18.59%	25,926	15.84%	22.74%
4	Total	171,157	100%	163,664	100%	4.57%

The Company's and the Group's sales by product groups are presented below in Tables 3–4.

Table 3. Sales of ŽEMAITIJOS PIENAS AB by product groups, thousand EUR:

No.	Sales by product groups, thousand EUR	2026 H1	% of total revenue 2026 H1	2025 H1	% of total revenue 2025 H1	Change comparing 2026 H1 with 2025 H1
1	Fermented and processed cheeses	68,510	40.06%	67,594	41.36%	1.36%
2	Fresh dairy products	52,221	30.54%	51,747	31.66%	0.92%
3	Butter and spreadable fat blends	19,056	11.14%	19,892	12.17%	-4.20%
4	Dry dairy products	21,825	12.76%	11,601	7.10%	88.14%
5	Other	9,397	5.49%	12,600	7.71%	-25.42%
6	Total	171,009	100%	163 434	100%	4.64%

Table 4. Sales of the Group by product groups, thousand EUR:

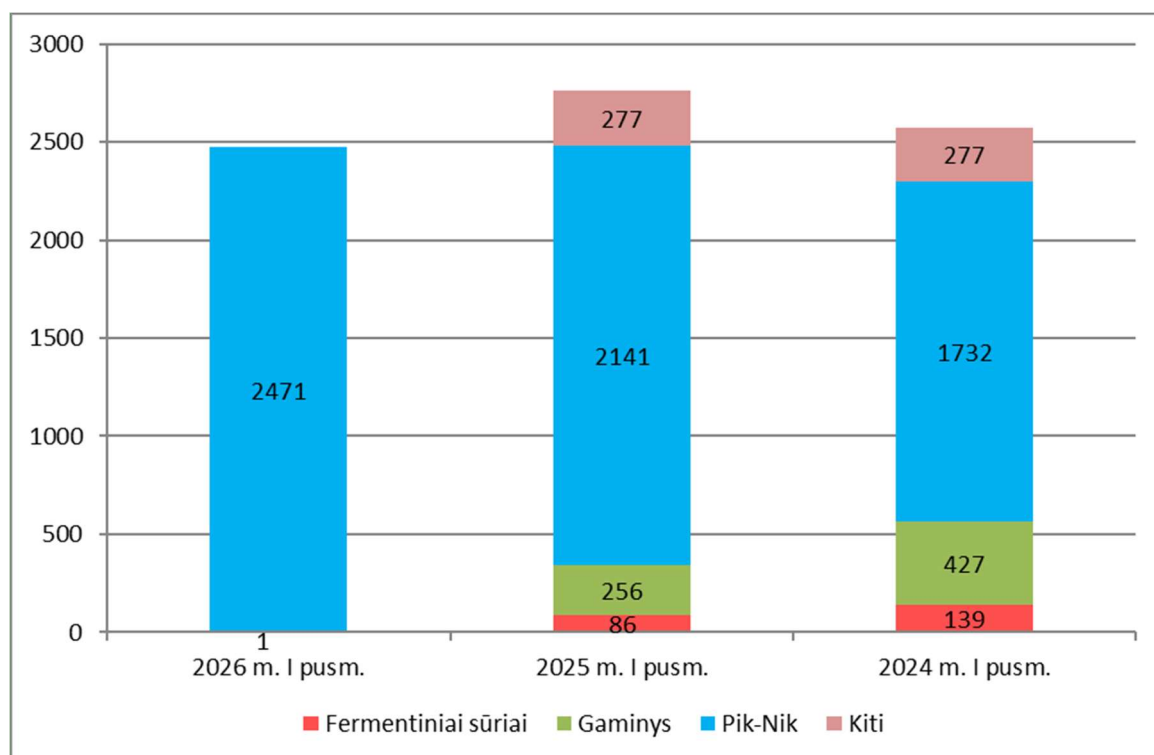
No.	Sales by product groups, thousand EUR	2026 H1	% of total revenue 2026 H1	2025 H1	% of total revenue 2025 H1	Change comparing 2026 H1 with 2025 H1
1	Fermented and processed cheeses	68,583	40.07%	68,066	41.59%	0.76%
2	Fresh dairy products	52,454	30.65%	52,097	31.83%	0.69%
3	Butter and spreadable blends	19,056	11.13%	19,892	12.15%	-4.20%
4	Dry dairy products	21,825	12.75%	11,601	7.09%	88.14%

5	Other	9,239	5.40%	12,008	7.34%	-23.06%
6	Total	171,157	100%	163,664	100%	4.57%

Compared with the first half of 2025, the dry dairy products group recorded the highest increase in turnover in the first half of 2026, with sales rising by 88.14%. This growth was driven by both a 53.54% increase in sales volume and a 22.54% increase in the average selling price.

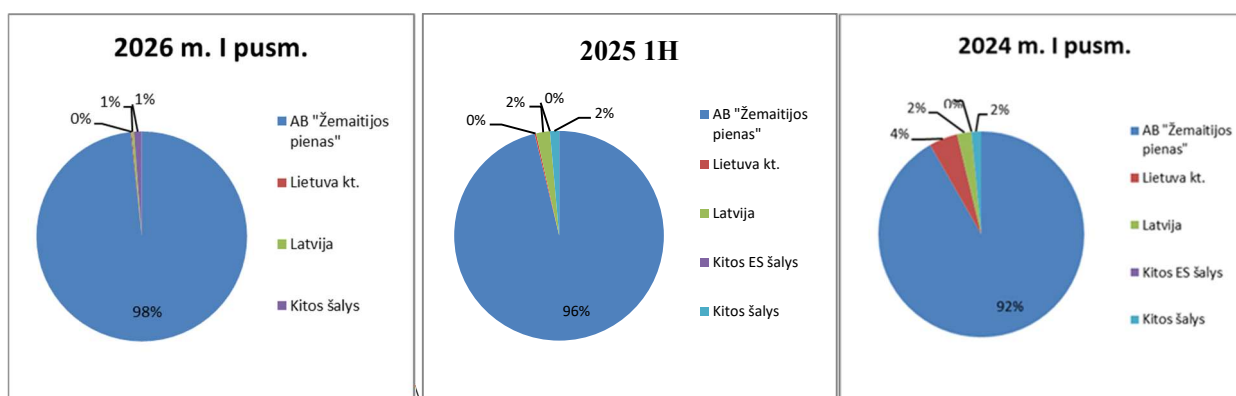
Šilutės Rambynas ABF activity review

The Group company specialises in cheese production. The production volumes (in tonnes) for the first halves of 2024–2026 are shown in the histogram below:



Following the discontinuation of the production of semi-hard and other cheeses, as well as cheese products, at the end of 2025, only the production of string cheese snacks continued in 2026. During the first half of 2026, 2,471 tonnes of string cheese snacks were produced, which was 330 tonnes, or 15.4%, more than in the first half of 2025. The increase in production volumes was driven by growing demand for string cheese snacks.

The majority of the products manufactured by Šilutės Rambynas, AB-F are sold through the parent company, Žemaitijos pienas, AB. The sales structure by market is presented graphically below:



During the first half of 2026, sales amounted to EUR 19,356 thousand, which was EUR 3,600 thousand, or 15.7%, lower than during the same period of 2025, when sales amounted to EUR 22,956 thousand. The decrease was mainly due to the discontinuation of the production of semi-hard and other cheeses and cheese products, as well as a decline in the price of raw cream.

As the majority of sales are made through the parent company, Žemaitijos pienas, AB, Šilutės Rambynas, AB-F is not directly exposed to significant risks related to market uncertainty and customer creditworthiness. In order to manage risks related to direct sales, customers are either required to make advance payments for products or are granted deferred payment terms. In the latter case, transactions are insured with the trade credit insurance company Coface, within the established insurance limits.

Risk management (risk factors)

Financial and other risks, their management, hedging measures and other financial aspects are disclosed in detail on pages 33–38 of the 2025 audited annual consolidated management report. There were no material changes in these areas during the first half of 2026.

Žemaitijos pienas, AB and the other Group companies are covered by general liability insurance in respect of their activities and also maintain product liability insurance for the products manufactured. The insurance coverage is valid worldwide. Risk management is carried out by the management of Žemaitijos pienas, AB.

Plans of the Group companies' activities

The main objective of Žemaitijos pienas, AB is to ensure that the products manufactured by Žemaitijos pienas, AB and the Group reach retail shelves in strategic foreign markets under the Group's own brands. The aim is for the products to be of the highest quality within their respective segments, to meet consumer expectations and to provide consumers with the opportunity to choose healthier and organic food products. The products of Žemaitijos pienas, AB, presented in various countries around the world, promote Lithuania and the Žemaitija region.

Žemaitijos pienas, AB seeks to preserve the value created, identify new solutions and take advantage of opportunities for rapid development arising in a competitive environment.

The long-term objectives of the Group companies are to remain strong, competitive, technologically advanced and reliable companies that are attractive to investors and provide a high return to shareholders. In expanding sales, priority is given to geographically closer markets, as well as Germany, France, the United Kingdom and Hungary. The Group seeks to make maximum use of its existing production capacities, continuously assess consumer needs, organise product tastings, draw on the expertise of scientists and apply new methods in product development and improvement.

An important objective of the Group is to move even closer to consumers by ensuring the possibility of direct product supply and sales.

The key operating priorities of Žemaitijos pienas, AB remain as follows:

- purchasing raw milk under market conditions, ensuring that the purchase price does not exceed the price paid by other market participants in Lithuania, and purchasing only high-quality milk;
- encouraging farmers and providing support in improving milk quality;
- increasing sales at prices favourable to Žemaitijos pienas, AB;
- expanding sales of higher value-added products in export markets.

Given the shortage of qualified labour, particular attention is paid to human resources, including strengthening employee teams, developing competencies and qualifications, building specific skills, and reviewing and improving employee incentive systems.

Due to the continuously changing and dynamic markets for dairy product sales and raw milk procurement, which are characterised by intense competition, the Group does not publish turnover or profit forecasts for future periods.

In view of volatile product prices, Šilutės Rambynas, AB-F plans to place increasing emphasis on identifying new export markets and strengthening its position in existing markets. Šilutės Rambynas, AB-F will prioritise further modernisation, reducing the consumption of energy, materials and labour resources, optimising operations and focusing on the production of profitable products.

Priority will be given to increasing the production and improving the quality of Pik-Nik string cheese snacks, as well as identifying new markets.

Group companies' activities in the field of environmental protection

ŽEMAITIJOS PIENAS AB is a dairy production and sales company operating in Lithuania, holding an Integrated Pollution Prevention and Control (IPPC) permit. The environmental requirements set out in the permit ensure that the company controls and reduces its impact on the environment.

The Company implements various measures to conserve natural resources, reduce pollution, and promote sustainable activities:

- **Monitoring and measurement of operational indicators** – allows for the evaluation of environmental performance and identification of areas for improvement.
- **Implementation of technologies** – energy-saving equipment is used, environmentally friendly materials are applied, and processes are optimised.
- **Implementation of technologies** – energy-saving equipment is used, environmentally friendly materials are applied, and processes are optimised.
- **Conservation of natural resources** – recycling solutions are applied, and the circular economy is promoted.
- **Waste management** – waste is sorted, pressed, and handed over to licensed handlers, and the GPAIS system is used.
- **Packaging optimisation** – efforts are made to reduce the amount of packaging waste, and recyclable materials are used.

The Company's development is carried out responsibly – before upgrading technologies or increasing capacities, an environmental impact assessment is carried out, and activities are monitored according to approved monitoring programmes.

Commitments to climate change

ŽEMAITIJOS PIENAS AB bases its activities on the principles of a sustainable value chain and seeks to contribute to the EU's goal of achieving climate neutrality by 2050. The Group companies continuously:

- monitor climate change trends and related legal regulations,
- assess risks related to climate change,
- integrate climate change issues into the risk management system.

The main directions are investments in environmentally friendly technologies, the development of renewable resources, improving energy efficiency, introducing more sustainable forms of transport, and applying environmental criteria in public procurement.

By implementing these measures, the Company reduces its impact on the environment, strengthens its competitiveness, and contributes to long-term sustainable activities.

Human resource management and personnel aspects of the Group companies

In the first half of 2026, employees of Žemaitijos pienas, AB began participating in the “MASTER I ACADEMY” training programme. The programme consists of five training modules: “Fundamentals of Successful Leadership in Production”, “Managerial Productivity and Time Management”, “Delegation and Ensuring Execution”, “Self-Motivation and Employee Motivation”, and “Conflict Prevention and Management”. A total of 15 employees participate in the programme, strengthening their leadership competencies, deepening their knowledge and improving their ability to manage teams and day-to-day processes effectively.

In order to increase the visibility of Žemaitijos pienas, AB among potential future employees and strengthen cooperation with educational institutions, six Open Days were organised during the reporting period. A total of 120 pupils and teachers from Telšiai, Tirkšliai (Mažeikiai District) and Gargždai participated: 86 participants from Telšiai, 19 from Tirkšliai and 15 from Gargždai. During the events, Žemaitijos pienas, AB, its activities, career opportunities and professions represented within the Company were presented, and employees shared their professional success stories.

During the reporting period, 10 students from vocational training centres, colleges and universities completed internships at Žemaitijos pienas, AB. The internships were organised across different departments and units, providing students with opportunities to apply theoretical knowledge in practice, become familiar with the working environment and gain insight into the Company’s operational processes.

In April 2026, a meeting was held with participants of the “Švietimas #1” organisation, attended by 15 heads of educational institutions. During the meeting, opportunities for cooperation were discussed and it was agreed to strengthen ties with KTU Engineering Lyceum, providing its students with opportunities to undertake internships at Žemaitijos pienas, AB.

At the beginning of the second quarter of 2026, Žemaitijos pienas, AB participated in the “Contact Day” event organised by the Telšiai Employment Service. During the event, the Company, its activities, career opportunities and available vacancies were presented. Individual discussions were held with potential employees to discuss their work experience, competencies and opportunities to join the team of Žemaitijos pienas, AB.

In April 2026, a Wellness Week was organised for employees, featuring various health promotion and preventive activities, including blood glucose testing, practical exercise sessions for employees working at computerised workstations, an informational presentation on healthcare services, first aid training, rib mobility exercises and eyesight screening. This initiative provided employees with opportunities to focus more on their health and well-being and to gain practical knowledge on health promotion.

In April 2026, Žemaitijos pienas, AB organised an environmental clean-up event entitled “Imam šluotą”, during which employees worked together to clean and improve the Company’s surroundings. The initiative contributed to creating a tidy working environment and provided employees with an opportunity to strengthen communication and team spirit in an informal setting.

In May 2026, the traditional Company wellness hike was organised, with employees participating together with their family members. A total of 63 participants completed the 15 km route in Klaipėda. The initiative encouraged physical activity, informal communication and stronger relationships among employees, while also giving family members an opportunity to become better acquainted with the community of Žemaitijos pienas, AB.

On 5 June 2026, an event entitled “Children of Žemaitijos pienas 2026” was organised for employees’ children, with 107 children aged between 3 and 18 taking part. Various activities and entertainment were organised during the event. The initiative contributed to greater involvement of employees’ families in the life of the Company’s community and strengthened the relationship between employees, their families and Žemaitijos pienas, AB.

In June, the process of employing employees’ children for the summer period was launched. Žemaitijos pienas, AB also participated in the traditional community picnic organised by the city, which brought together local residents and organisations for informal interaction and to strengthen community spirit.

ŽEMAITIJOS PIENAS, AB

As at 30 June 2026, the actual number of employees of Žemaitijos pienas, AB was **1,294**.

As of 30 June 2025, the actual number of employees at ŽEMAITIJOS PIENAS AB was 1,312.

As of 30 June 2024, the actual number of employees at ŽEMAITIJOS PIENAS AB was 1,282.

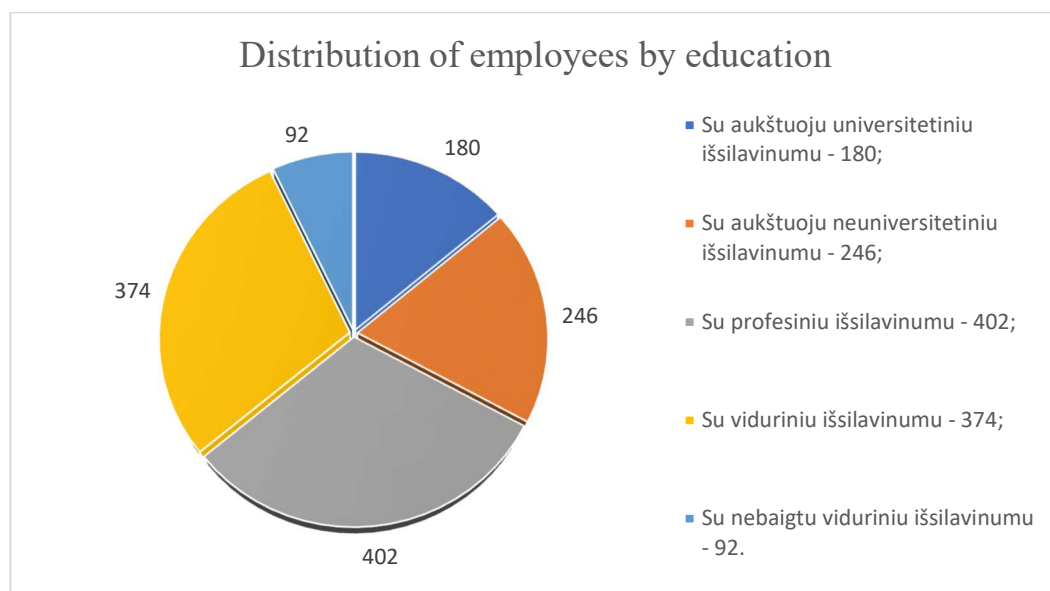
As of 30 June 2023, the actual number of employees at ŽEMAITIJOS PIENAS AB was 1,258.

Compared with 2025, the actual number of employees decreased by 1.37% during the reporting half-year.

Employee groups of ŽEMAITIJOS PIENAS AB by education (2023, 2024, 2025, 2026 H1):

Number of employees	2023-06-30	2024-06-30	2025-06-30	2026-06-30
With university higher education	181	178	185	180
With non-university higher education	276	267	256	246
With vocational education	384	388	409	402
With secondary education	335	362	365	374
With incomplete secondary education	82	87	97	92
Total:	1258	1282	1312	1294

Employee groups of ŽEMAITIJOS PIENAS AB by education (2026 H1):



The number of employees of ŽEMAITIJOS PIENAS AB by respective groups and their average salary by respective employee work groups in euros is as follows:

Number of employees	2024-12-31		2025-06-30		2025-12-31		2026-06-30	
	Employees	Average salary	Employees	Average salary	Employees	Average salary	Employees	Average salary
Managers	6	7516	7	7598	5	7836	5	7357
Specialists	307	3054	311	3275	307	3150	302	3019
Workers	1003	2051	994	2192	999	2153	987	2076
In total:	1316		1312		1311		1294	

Šilutės Rambynas ABF

At the end of the reporting period, Šilutės Rambynas, AB-F employed 172 employees. This was 4 employees, or 2.4%, more than in the same period of 2025.

Distribution of employees by education:

Employees' education	2026-06-30	2025-06-30	2024-06-30	2023-06-30
With a Master's degree	5	5	5	8
With higher education	19	20	20	24
With advanced education	34	38	37	23
With vocational education	62	59	56	55
With secondary education	37	35	33	34
With incomplete secondary education	15	11	10	14
Iš viso:	172	168	161	158

The average monthly salary in the first half of 2026 was EUR 2,433, which was 9.7% higher than in 2025. Changes in remuneration by employee group are presented in the table below.

Number of employees by employee groups	2026-06-30		2025-06-30		2024-06-30	
	Employees	Average salary, EUR/month	Employees	Average salary, EUR/month	Employees	Average salary, EUR/month
Managers	6	4736	6	4039	6	3812
Specialists	26	3025	24	2673	24	2425
Workers	140	2224	138	2060	131	1651
Iš viso:	172	2433	168	2218	161	1847

The Group company seeks to build and foster long-term relationships with employees, especially in the difficult labour market situation where there is a shortage of highly qualified specialists. Therefore, great attention is paid to employees' professional development. The company provides opportunities to improve qualifications by participating in seminars and courses. Training programmes have also been prepared under which specialists in various fields are trained and certified: production workers, machinists, operators, fitters, foremen, and masters.

OTHER INFORMATION

Transactions with related parties

Transactions with related parties carried out during the first six months of the current financial year that had a significant impact on the financial position or performance of the company and/or the Group for that period, including the amounts of such transactions, are presented in Note 18 of the explanatory notes to the first half of 2026.

Legal disputes

There are currently no civil, criminal or administrative proceedings in which Žemaitijos pienas, AB is a party and which could have a material impact on its financial position.

Publicly disclosed regulated information of the Company

During the reporting period, the Company announced 7 (seven) notifications through the information system of the Vilnius Stock Exchange (AB NASDAQ OMX Vilnius) (on the website). All facts (events) are stored in the Central Regulated Information Database and this information is also available on the Company's website www.zpienas.lt.

Public notifications must be published in accordance with the procedure established by legal acts and are provided in the electronic publication of the administrator of the Register of Legal Entities. Notifications about the convening of the Company's General Meeting of Shareholders and other material events are published in accordance with the procedure established by the Law on Securities in the Central Regulated Information Database www.crib.lt and on the Company's website www.zpienas.lt.

The most important events of the reporting period published during the first half of 2026:

Date	The most important notifications of the reporting period
2026-06-25	<u>Notice on the reduction of the authorised capital</u>
2026-04-27	<u>Procedure for the Payment of Dividends of ŽEMAITIJOS PIENAS, AB for 2025</u>
2026-04-24	<u>Annual information of ŽEMAITIJOS PIENAS, AB</u>
2026-04-24	<u>Decisions of the Ordinary General Meeting of Shareholders of ŽEMAITIJOS PIENAS, AB</u>
2026-04-24	<u>Regarding the draft alternative resolution submitted to the Ordinary General Meeting of Shareholders of ŽEMAITIJOS PIENAS, AB</u>
2026-04-01	<u>NOTICE ON CONVENING THE ANNUAL GENERAL MEETING OF SHAREHOLDERS OF ŽEMAITIJOS PIENAS, AB</u>
2026-02-26	<u>Unaudited 2025 operating results of ŽEMAITIJOS PIENAS, AB group</u>

Post-reporting most important events

On 28 July 2026, a new version of the Articles of Association of Žemaitijos pienas, AB was registered with the Register of Legal Entities, implementing the resolution of the General Meeting of Shareholders of 24 April 2026 to reduce the share capital by cancelling 765,951 own shares held by Žemaitijos pienas, AB.

By 23 September 2026, Žemaitijos pienas, AB had published 4 (four) notifications on material events and other information subject to mandatory disclosure under applicable legislation.[1]¹.

¹<https://view.news.eu.nasdaq.com/view?id=b9c134788873411fb5675307ef6baf4eb&lang=en&src=listed>
<https://view.news.eu.nasdaq.com/view?id=b9c134788873411fb5675307ef6baf4eb&lang=en&src=listed>
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**ŽEMAITIJOS PIENAS, AB
SET OF CONSOLIDATED
AND
SEPARATE UNAUDITED FINANCIAL STATEMENTS
FOR 1st HALF OF 2026**



I. STATEMENTS OF FINANCIAL POSITION

ASSETS	Notes	The Group		The Company	
		30-06-2026	31-12-2025	30-06-2026	31-12-2025
Fixed assets					
Intangible assets	4	168	173	165	169
Tangible assets	4	91.779	91.129	79.277	79.071
Investments for sale	5	2.381	2.050	2.364	2.033
Right-of-use-asset	6	2.114	1.619	2.114	1.619
Investments into subsidiaries		-	-	3.150	3.150
Loans granted, long receivables	8	2.357	1.829	2.357	1.829
Others fin., invest. assets		-	-	-	-
Deferred profit tax assets	7	2.082	3.381	2.227	3.526
Total amount of fixed assets		100.881	100.181	91.654	91.397
Current assets					
Stock	9	57.736	63.863	56.311	61.927
Advance payments		1.002	377	970	330
Receivables from the buyers	10	29.930	28.620	29.904	28.342
Other receivables	11	5.530	7.616	5.530	7.615
Cash and cash equivalents	12	37.315	18.026	35.010	17.126
Total amount of current assets		131.513	118.502	127.725	115.340
ASSETS IN TOTAL		232.394	218.683	219.379	206.737
EQUITY AND LIABILITIES					
Capital and reserves					
Share capital	13	12.104	12.104	12.104	12.104
Own shares (-)		(1.697)	(1.697)	(1.697)	(1.697)
Required reserve		1.403	1.403	1.403	1.403
Other reserves		45.200	10.200	45.200	10.200
Undistributed profit		120.668	142.157	110.295	133.225
Equity of the shareholders of the parent company		177.678	164.167	167.305	155.235
Minority interest		2.033	1.840	-	-
Equity in total		179.711	166.007	167.305	155.235
Long-term liabilities					
Support received		4.407	4.452	4.307	4.340
Loans	14	6.557	6.557	6.557	6.557
Liabilities arising from the financial lease	15	1.916	1.254	1.916	1.254
Liabilities arising from the deferred profit tax		-	-	-	-
Other long-term liabilities		7.074	7.074	6.872	6.872
Total amount of long-term liabilities		19.954	19.337	19.652	19.023
Short-term liabilities					
Loans	14	1.490	2.992	1.490	2.992
Liabilities arising from the financial lease	15	412	636	412	636
Trade debts	16	19.513	20.490	20.256	20.764
Payable profit tax		-	-	-	-
Other payable amounts	17	11.314	9.221	10.264	8.087
Total amount of short-term liabilities		32.729	33.339	32.422	32.479
Liabilities in total		52.683	52.676	52.074	51.502
EQUITY AND LIABILITIES IN		232.394	218.683	219.379	206.737



II. STATEMENTS OF COMPREHENSIVE INCOME

The Group			
		Jan-Jun 2026	Jan-Jun 2025
Sales	3	171.157	163.664
Cost of sales		(132.411)	(130.990)
GROSS PROFIT		38.746	32.674
Operating expenses		(20.297)	(20.694)
Other operating income and expenses		254	201
(LOSS) PROFIT FROM OPERATIONS		18.703	12.181
Finance costs		(158)	(76)
Other financial income and expenses		421	(1.311)
(LOSS) PROFIT BEFORE TAX		18.966	10.794
Income tax (benefit) expense		(2.394)	(1.903)
TOTAL INCOME FOR THE PERIOD		16.572	8.891
ATTRIBUTABLE TO:			
Equity holders of the Company		16.379	8.938
Minority interest		193	(47)
		16.572	8.891
Basic and diluted earnings per share (EUR)		0,40	0,21

The Company			
		Jan-Jun 2026	Jan-Jun 2025
Sales	3	171.009	163.434
Cost of sales		(134.637)	(131.125)
GROSS PROFIT		36.372	32.309
Operating expenses		(19.529)	(20.054)
Other operating income and expenses		232	258
(LOSS) PROFIT FROM OPERATIONS		17.075	12.513
Finance costs		(158)	(76)
Other financial income and expenses		415	(1.310)
(LOSS) PROFIT BEFORE TAX		17.332	11.127
Income tax (benefit) expense		(2.394)	(1.903)
TOTAL INCOME FOR THE PERIOD		14.938	9.224
ATTRIBUTABLE TO:			
Equity holders of the Company		14.938	9.224
Minority interest		-	-
		14.938	9.224
Basic and diluted earnings per		0,36	0,22



III. STATEMENT OF CHANGES IN EQUITY

The Group	Share capital	Own shares (-)	Legal reserve	Reserves for own shares	Other reserves	Retained earnings	Equity	Minority interest	Total
Balance as of									
31 December 2024	12.104	(389)	1.403	10.000	200	120.666	143.984	1.922	145.906
Dividends	-	-	-	-	-	-	-	-	-
Acquisition of own shares	-	-	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	-	-	-	-	-
Reserves used	-	-	-	-	-	-	-	-	-
Unrecognized profit in the profit and loss statement	-	-	-	-	-	519	519	-	519
Net profit	-	-	-	-	-	8.938	8.938	(47)	8.891
Balance as of									
30 June 2025	12.104	(389)	1.403	10.000	200	130.123	153.441	1.875	155.316
Balance as of									
31 December 2025	12.104	(1.697)	1.403	10.000	200	142.157	164.167	1.840	166.007
Dividends	-	-	-	-	-	(2.868)	(2.868)	-	(2.868)
Acquisition of own shares	-	-	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	35.000	(35.000)	-	-	-
Reserves used	-	-	-	-	-	-	-	-	-
Unrecognized profit in the profit and loss statement	-	-	-	-	-	-	-	-	-
Net profit	-	-	-	-	-	16.379	16.379	193	16.572
Balance as of									
30 June 2026	12.104	(1.697)	1.403	10.000	35.200	120.668	177.678	2.033	179.711

The Company	Share capital	Own shares (-)	Legal reserve	Reserves for own shares	Other reserves	Retained earnings	Total
Balance as of							
31 December 2024	12.104	(389)	1.403	10.000	200	111.243	134.561
Dividends	-	-	-	-	-	-	-
Acquisition of own shares	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	-	-	-
Reserves used	-	-	-	-	-	-	-
Unrecognized profit in the profit and loss statement	-	-	-	-	-	519	519
Net profit	-	-	-	-	-	9.224	9.224
Balance as of							
30 June 2025	12.104	(389)	1.403	10.000	200	120.986	144.304
Balance as of							
31 December 2025	12.104	(1.697)	1.403	10.000	200	133.225	155.235
Dividends	-	-	-	-	-	(2.868)	(2.868)
Acquisition of own shares	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	35.000	(35.000)	-
Reserves used	-	-	-	-	-	-	-
Unrecognized profit in the profit and loss statement	-	-	-	-	-	-	-
Net profit	-	-	-	-	-	14.938	14.938
Balance as of							
30 June 2026	12.104	(1.697)	1.403	10.000	35.200	110.295	167.305



IV. CASH FLOW STATEMENTS

	Group		Company	
	Jan-Jun 2026	Jan-Jun 2025	Jan-Jun 2026	Jan-Jun 2025
Cash flow from operating activities				
Profit (loss) for the period	16.572	8.891	14.938	9.224
Adjustments:				
Depreciation and amortization	4.566	3.738	4.216	3.427
Amortization of grants received	(217)	(153)	(204)	(138)
Gain (loss) on disposal of non-current assets	(7)	(16)	(7)	(16)
Corporate income tax expenses	1.299	176	1.299	176
Impairment of accounts receivable	103	7	103	7
Impairment of property, plant and equipment	-	-	-	-
Impairment of inventories to net realizable value	(1.394)	(33)	(1.220)	(33)
Net financial expenses (income)	16	(1.826)	11	(1.826)
Elimination of non-cash items	(394)	519	(394)	519
Loss from liquidation of subsidiaries	-	-	-	-
Net cash flows from ordinary activities before changes in working capital	20.544	11.303	18.742	11.340
Changes in working capital:				
(Increase) decrease in inventories	7.520	(7.095)	6.836	(6.379)
(Increase) decrease in trade receivables	(1.413)	(2.977)	(1.665)	(3.003)
(Increase) decrease in prepayments	(624)	(59)	(640)	(64)
(Increase) decrease in other receivables	1.452	(906)	1.452	(853)
(Decrease) increase in trade payables	(977)	(197)	421	2.454
(Decrease) increase other accounts payable	142	(645)	(691)	(729)
Corporate income tax paid	-	(1.031)	-	(863)
Net cash flows from operating activities	26.644	(1.607)	24.455	1.903
Cash flows from (to) investing activities				
(Acquisition of intangible assets and property, plant and equipment.	(5.163)	(9.279)	(4.371)	(9.020)
Proceeds on sale of property, plant and equipment	14	31	14	32
Acquisition of subsidiaries	-	-	-	-
Acquisition of others investments	-	-	-	-
Repayment of loans granted	1.117	1.036	1.117	1.036
Loans granted	(1.012)	(1.061)	(1.012)	(1.061)
Interest received	208	361	208	361
Net cash flows (to) investing activities	(4.836)	(8.912)	(4.044)	(8.652)
Cash flows from (to) financing activities				
Dividends paid	(929)	(19)	(929)	(19)
Acquisition of own shares	-	-	-	-
Grants received (-)	171	-	171	-
Loans received (-)	-	-	-	-
Repayment of loans	(1.502)	(1.490)	(1.502)	(1.490)
Financial lease payments	(48)	(325)	(48)	(325)
Interest paid	(158)	(244)	(158)	(244)
Other financial (income) and expenses	(53)	1.606	(61)	1.606
Net cash flows from financial activities	(2.519)	(472)	(2.527)	(472)
Net increase (decrease) in cash and cash equivalents	19.289	(10.991)	17.884	(7.221)
Cash and cash equivalents at the beginning of the period	18.026	31.992	17.126	26.294
Cash and cash equivalents at the end of the period	37.315	21.001	35.010	19.073



V. EXPLANATORY NOTES

1. GENERAL INFORMATION

Žemaitijos pienas, AB (hereinafter referred to as the Company) is a public limited liability company registered in the Republic of Lithuania. Its registered office is situated at the address Sedos st. 35, Telšiai, Lithuania.

The Company produces dairy products and sells them on the Lithuanian and foreign markets. The Company has a number of wholesale units with warehouses and vehicles in the biggest cities of Lithuania. The Company commenced its operations in the year 1984.

In 30.06.2026 and 31.12.2025 the Company's share capital was in EUR 12,103,875. The Company's capital had divided into 41,737,500 ordinary registered shares with a nominal value of EUR 0.29 each.

All shares have been issued, subscribed and paid up.

As at 30 June 2025 and 30 June 2026, the subsidiaries held no shares in the Company.

The Company's shares are traded on the Baltic Additional List of the Vilnius Stock Exchange.

As of December 31 2024, and of June 30 2025, the balance of Company's own shares amounted to 222,020 units for EUR 389 thousand.

In December 2025, the Company acquired 543,931 of its own shares for EUR 1.308 thousand.

As of June 30 2026, the Company had acquired 765,951 of its own shares for EUR 1.697 thousand.

On 30 June 2026, the Group was composed of Žemaitijos pienas, AB and its subsidiaries (hereinafter - the Group):

Subsidiary	Registered office of the Company	Interest of the Group's shares	Consolidated interest	Investments (cost price) 30 June 2026	Net assets 30 June 2026	Main activities
Šilutės Rambynas, ABF	Klaipėdos st. 3, Šilutė, Lithuania	87.82 %	87.82 %	3.150	16.690	Production and sale of cheese

On 30 June 2026, the Company had 1.285 employees, and the Group had 1.457 employees (on 30 June 2025 – 1.312 employees in the Company and 1.480 employees in the Group).

2. ACCOUNTING PRINCIPLES

The consolidated interim financial statements for the six months' period ending 30 June 2026 are prepared in accordance with the International Financial Accounting Standards, as adopted by the European Union, includes IAS 34. In all material respects, the same accounting principles have been followed as in the preparation of financial statements for 2025 year.

The presentation currency is euro. The financial statements are presented in thousands of euro, unless indicated otherwise. The financial statements are prepared under the historical cost convention.

Financial statements for the period ended 30 June 2026 are not audited. Financial statements for the year ended 31 December 2025 are audited by the external auditor ROSK Consulting, UAB.

3. INFORMATION ABOUT THE SEGMENTS

For managerial purposes the activities of the Group and the Company are organized as a single main segment – the production and sale of dairy and cheese products (primary segment). Other products as addition (primary) segment consist of sales of milk, butter, milk whey, mineral water and other.



The Group	Sales, EUR thousand		Variation in % as comparing 01-06 2026 with 01-06 2025
	Jan-Jun 2026	Jan-Jun 2025	
Cheese and cheese products	68.583	68.066	0,76%
Fresh dairy products	52.454	52.097	0,69%
Other products	50.120	43.501	15,22%
Total:	171.157	163.664	4,58%

The Company	Sales, EUR thousand		Variation in % as comparing 01-06 2026 with 01-06 2025
	Jan-Jun 2026	Jan-Jun 2025	
Cheese and cheese products	68.511	67.594	1,36%
Fresh dairy products	52.221	51.747	0,9%
Other products	50.277	44.093	14,02%
Total:	171.009	163.434	4,63%

In the "Other products" segment, sales of cream, butter, and mineral water increased in January-June 2026, which was influenced by an increase in the selling prices of these products.

The sales of the Group and the Company according to the geographical segments (secondary segment) are provided hereunder:

The Group	Jan-Jun 2026	Jan-Jun 2025
	Sales, thousands EUR	
Lithuania	73.949	76.591
EU countries	65.387	61.147
Other	31.821	25.926
In total	171.157	163.664

The Company	Jan-Jun 2026	Jan-Jun 2025
	Sales, thousands EUR	
Lithuania	74.104	77.166
EU countries	65.316	60.658
Other	31.589	25.610
Total, EUR thousand:	171.009	163.434

4. INTANGIBLE AND TANGIBLE NON-CURRENT ASSETS

Changes in intangible assets of the Group as of 30 June 2026:

The Group	Acquired rights	Computer software	Licenses, patents	Total
Acquisition cost				
As of 31 December 2025	557	216	335	1.108
- acquisition	39	-	10	49
- adding value	-	-	-	-
- transfers between accounts	-	-	-	-
- sold or written-off assets	-	-	(0)	(0)
As of 30 June 2026	596	216	345	1.157

Set of consolidated and separate financial statements for 1st half of 2026

(All amounts are indicated in thousands of EUR unless provided otherwise)

Accumulated depreciation				
As of 31 December 2025	457	180	298	935
- amortization	32	11	11	54
- transfers between accounts	-	-	-	-
- amortization of transferred and written-off assets	-	-	(0)	(0)
As of 30 June 2026	489	191	309	989
Net book value:				
As of 31 December 2025	100	36	37	173
As of 30 June 2026	107	25	36	168

 Changes in **intangible assets of the Company** as of 30 June 2026:

The Company	Acquired rights	Computer software	Licenses, patents	Total
Acquisition cost				
As of 31 December 2025	557	193	335	1.085
-acquisition	39	-	10	49
- adding value	-	-	-	-
-transfers between accounts	-	-	-	-
-sold or written-off assets	-	-	(0)	(0)
As of 30 June 2026	596	193	345	1.134
Accumulated depreciation				
As of 31 December 2025	457	161	298	916
-amortization	32	10	11	53
transfers between accounts	-	-	-	-
-amortization of transferred and written-off assets	-	-	(0)	(0)
As of 30 June 2026	489	171	309	969
Net book value:				
As of 31 December 2025	100	32	37	169
As of 30 June 2026	107	22	36	165

In the period January-June 2026 amortization of non-current intangible assets of the Group and the Company amounts to EUR 54 thousand and EUR 53 thousand respectively.

Investments in the purchase of non-current intangible assets made by the Group and the Company in the period January - June 2026 amount to EUR 49 thousand and EUR 49 thousand respectively. As all the assets of the Group and the Company are located in Lithuania, all the investments were made in the Lithuanian geographic segment.

 Changes in **property, plant and equipment of the Group** as of 30 June 2026

The Group	Land, buildings and constructions	Machinery and equipment	Vehicles	Other property, plant and equipment	Construction in progress and prepayments	Total
Acquisition cost						
As of 31 December 2025	46.241	116.517	13.963	6.072	5.878	188.671
-acquisition	-	1.049	494	147	3.419	5.109
-transfers to investing assets	(440)	-	-	-	-	(440)
-transfers from investing assets	-	-	-	-	-	-
-sold or written-off assets	-	(44)	(153)	(29)	-	(226)
-adding value	-	-	-	5	-	5

ŽEMAITIJOS PIENAS, AB

Company code 180240752, Sedos str. 35, Telšiai, Lithuania


Set of consolidated and separate financial statements for 1st half of 2026

(All amounts are indicated in thousands of EUR unless provided otherwise)

-reclassification	-	2.123	8	35	(2.166)	-
As of 30 June 2026	45.801	119.645	14.312	6.230	7.131	193.119
Accumulated depreciation	12.327	71.091	9.884	4.240	-	97.542
As of 31 December 2025						
-depreciation	597	2.830	384	207	-	4.018
-depreciation of written-off and sold assets	-	(44)	(147)	(29)	-	(220)
-transfers to investing assets	-	-	-	-	-	-
-transfers from investing assets	-	-	-	-	-	-
-reclassification/	-	-	-	-	-	-
As of 30 June 2026	12.924	73.877	10.121	4.418	-	101.340
Accumulated impairment losses	-	-	-	-	-	-
As of 31 December 2025						
-impairment losses	-	-	-	-	-	-
As of 30 June 2026	-	-	-	-	-	-
Net book value:						
As of 31 December 2025	33.914	45.426	4.079	1.832	5.878	91.129
As of 30 June 2026	32.877	45.768	4.191	1.812	7.131	91.779

Changes in property, plant and equipment of the Company as of 30 June 2026:

The Company	Land, buildings and constructions	Machinery and equipment	Vehicles	Other property, plant and equipment	Construction in progress and prepayments	Total
Acquisition cost						
As of 31 December 2025	41.716	105.644	12.438	5.061	1.214	166.073
-acquisition	-	1.115	454	122	2.626	4.317
-sold or written-off assets	-	(5)	(153)	(20)	-	(178)
-adding value	-	-	-	5	-	5
-reclassification	-	417	8	35	(460)	-
-transfers to accounts investing assets	(440)	-	-	-	-	(440)
As of 30 June 2026	41.276	107.171	12.747	5.203	3.380	169.777
Accumulated depreciation						
As of 31 December 2025	10.271	64.271	8.661	3.799	-	87.002
-depreciation	567	2.574	364	164	-	3.669
-depreciation of written-off and sold assets	-	(5)	(146)	(20)	-	(171)
-reclassification	-	-	-	-	-	-
-transfers to investing assets	-	-	-	-	-	-
As of 30 June 2026	10.838	66.840	8.879	3.943	-	90.500
Accumulated impairment losses	-	-	-	-	-	-
As of 31 December 2025						
-impairment losses	-	-	-	-	-	-
As of 30 June 2026	-	-	-	-	-	-
Net book value						
As of 31 December 2025	31.445	41.373	3.777	1.262	1.214	79.071
As of 30 June 2026	30.438	40.331	3.868	1.260	3.380	79.277

For the period ending at 30 June 2026 the depreciation costs of the Group's and the Company's property, plant and equipment amounts to EUR 4.018 thousand and EUR 3.669 thousand respectively.

Investments in the the acquiring of non-current tangible and intangible assets made by the Group and the Company in January-June 2026 amounted to EUR 5.114 thousand and EUR 4.322 thousand. All the acquisitions above relate to the geographic segment of Lithuania.



5. INVESTMENT PROPERTY

Changes in the investment assets as of 30 June 2026:

	The Group	The Company
Acquisition cost		
As of 31 December 2025	3.962	3.932
- acquisition	-	-
- sold or written-off assets	-	-
- transfers to long-term assets	-	-
- transfers from long-term assets	440	440
As of 30 June 2026	4.402	4.372
Accumulated depreciation		
As of 31 December 2025	1.912	1.899
- depreciation	109	109
- sold or written-off assets	-	-
- transfers to long-term assets	-	-
- transfers from long-term assets	-	-
As of 30 June 2026	2.021	2.008
Accumulated impairment losses		
As of 31 December 2025	-	-
- impairment losses	-	-
As of 30 June 2026	-	-
Net book value, thousands EUR:		
As of 31 December 2025	2.050	2.033
As of 30 June 2026	2.381	2.364

The fair value of investment assets approximates its book value.

The Group's and Company's depreciation of the investment assets in the period January-June 2026 amounted to EUR 109 thousand and EUR 109 thousand respectively.

The Company's investment assets in 2026 and 2025 represents rented assets to ABF Šilutės Rambynas and UAB Čia Market and other companies.

All rent contracts are easily cancellable with a few months prior notice made by the lessee or the lessor.

6. RIGHT-OF-USE-ASSET

As of 30 June 2026 the right-of use asset account to the following:

Group	Land, buildings and constructions	Movable property	Total
Acquisition cost			
As of 31 December 2025	3.927	236	4.163
- acquisition	735	157	892
- reclassification	-	-	-
- the end of the contract	-	-	-
Acquisition cost	4.662	393	5.055
As of 30 June 2026			
Accumulated depreciation			
As of 31 December 2025	2.194	217	2.411
- depreciation	346	39	385
- reclassification	-	-	-
- the end of the contract	-	-	-



Accumulated depreciation As of 30 June 2026	2.540	256	2.796
Impairment			
As of 31 December 2025	133	0	133
-impairment losses	7	5	12
-reversal of impairment (-)	-	-	-
Impairment	140	5	145
As of 30 June 2026			
Net book value, thousands EUR:			
As of 31 December 2025	1.600	19	1.619
As of 30 June 2026	1.982	132	2.114
Company	Land, buildings and constructions	Movable property	Total
Acquisition cost			
As of 31 December 2025	3.927	236	4.163
-acquisition	735	157	892
-reclassification	-	-	-
-the end of the contract	-	-	-
Acquisition cost	4.662	393	5.055
As of 30 June 2026			
Accumulated depreciation			
As of 31 December 2025	2.194	217	2.411
-depreciation	346	39	385
-reclassification	-	-	-
-the end of the contract	-	-	-
Accumulated depreciation	2.540	256	2.796
As of 30 June 2026			
Impairment			
As of 31 December 2025	133	0	133
-impairment losses	7	5	12
-reversal of impairment (-)	-	-	-
Impairment	140	5	145
As of 30 June 2026			
Net book value, thousands EUR:			
As of 31 December 2025	1.600	19	1.619
As of 30 June 2026	1.982	132	2.114

7. DEFERRED INCOME TAX ASSET

	The Group		The Company	
	2026 06 30	2025 12 31	2026 06 30	2025 12 31
Deferred income tax asset				
Accounts receivable	43	25	43	25
Inventories	277	484	188	395
Accrued vacation reserve	352	266	352	265
Other accrued expenses	1.655	1.654	1.581	1.581
Investment incentiv	113	113	-	-
Tax loss	441	1.638	441	1.638
Total deferred income tax asset, thousands EUR	2.881	4.180	2.605	3.904
Deferred income tax asset realization allowance	-	-	-	-
Deferred income tax asset (realization allowance)	2.881	4.180	2.605	3.904

**Deferred income tax liability**

Difference in property, plant and equipment depreciation rates

Total deferred income tax liability, thousands EUR**Deferred income tax asset, net thousands EUR**

(799)

(799)

(378)

(378)

(799)

(799)

(378)

(378)

2.082

3.381

2.227

3.526

8. LOANS GRANTED

The Group's and the Company's **granted loans** consisted of the following:

	The Group		The Company	
	30 06 2026	31 12 2025	30 06 2026	31 12 2025
Loans granted	3.018	3.123	3.018	3.123
in a number of loans to related parties	-	34	-	34
in number of loans to not related parties	68	58	68	58
in a number of loans to farmers	2.704	2.745	2.704	2.745
in a number of loans to employees	246	286	246	286
Less: current portion of loans granted	(661)	(1.294)	(661)	(1.294)
Non- current loans granted, thousands EUR	2.357	1.829	2.357	1.829

All granted loans are in EUR. The repayment term is from 1 to 9 years. 23 company's employees had a loan balance as of 30/06/2026. The average annual loan interest rate: 3%.

Loans have been granted to the employees as a motivating tool based on the Regulations for Provision of Loans to employees. A limit of the fund intended for provision of loans to the employees makes up EUR 232 thousand. On all occasion loans are being granted to a borrower after he/she undertakes to secure repayment of a loan by pledging his/her or another person's real property assets or using other means of security of repayment of a loan acceptable to the company (a credit institution guarantee or other). Upon assessment of a possible risk, liquidity of real estate assets being pledged and etc. a value of the real estate assets being pledged makes up from 100% to 200% of an amount being borrowed.

62 farmers had a loan balance as of 30/06/2026. Loans in the amount of EUR 972 thousand had been granted to farmers within the period from 01/01/2026 to 30/06/2026. The average interest rate on loans granted: 1year EURIBOR + 3,50%. All long-term loans have been granted with collateral (land have been pledged at market prices).

In January 2026, the related company AB "Klaipėdos pienas" fully settled its account with AB "Žemaitijos pienas," paying off the remaining loan balance of EUR 34 thousand. As of June 30, 2026, AB Klaipėdos pienas no longer owed the Company any amounts related to the loan.

9. STOCK

The Group's and the Company's **stock** consisted of the following:

	The Group		The Company	
	30 06 2026	31 12 2025	30 06 2026	31 12 2025
Raw materials	7.240	6.727	5.859	5.592
Finished goods and work in process	51.169	59.440	50.776	58.115
Goods for resale	779	543	779	543
	59.188	66.710	57.414	64.250
Less: write off to net realizable value	(1.452)	(2.847)	(1.103)	(2.323)
Total, thousands EUR:	57.736	63.863	56.311	61.927



10. RECEIVABLES FROM THE BUYERS

Receivables of the Group and the Company from the buyers consisted of the following:

	The Group		The Company	
	30 06 2026	31 12 2025	30 06 2026	31 12 2025
Trade accounts receivable	26.736	26.207	26.716	25.940
Accounts receivable from related parties	3.446	2.562	3.440	2.551
	30.182	28.769	30.156	28.491
Impairment allowance for bad debts of not related parties	(252)	(113)	(252)	(113)
Impairment allowance for bad debts of related parties	-	(36)	-	(36)
Net trade receivables, thousands EUR:	29.930	28.620	29.904	28.342

Changes in the impairment of doubtful receivables from the buyers are included in the profit (loss) statement as operating expenses.

Receivables from the buyers are free of interest and their term is usually from 30 to 90 days. The accounts receivable from the customer are recognized as impairment allowance for bad debts and are accounted in operating expense in the total income statement.

11. OTHER RECEIVABLES

Other receivables of the Group and the Company consisted of the following:

	The Group		The Company	
	30 06 2026	31 12 2025	30 06 2026	31 12 2025
Income tax receivables	2.579	2.700	2.579	2.700
Current portion of long-term loans granted	661	1.294	661	1.294
VAT receivable	1.807	3.128	1.807	3.128
Other receivables	483	494	483	493
Total:	5.530	7.616	5.530	7.615
Impairment allowance for bad other debts*	-	-	-	-
In total, thousands EUR	5.530	7.616	5.530	7.615

12. CASH AND CASH EQUIVALENTS

The Group's and the Company's cash and cash equivalents consisted of the following:

	The Group		The Company	
	30 06 2026	31 12 2025	30 06 2026	31 12 2025
Cash at bank	37.272	17.874	34.967	16.974
Cash on hand	43	152	43	152
Guarantees	-	-	-	-
Total, thousands EUR	37.315	18.026	35.010	17.126

Set of consolidated and separate financial statements for 1st half of 2026

(All amounts are indicated in thousands of EUR unless provided otherwise)

13. EQUITY

As at 30 June 2026 and 31 December 2025 the authorised capital consisted of 41,737,500 ordinary registered shares with a par value of EUR 0.29 each. The value of the authorised capital is EUR 12,103,875.

In 2026 June 30 and in 2025 December 31 all the shares were fully paid.

As at 31 December 2024 and 30 June 2025, the Company had acquired 222,020 of its own shares for EUR 389 thousand.

In December 2025, the Company acquired an additional 543,931 of its own shares for EUR 1.308 thousand.

The reason and purpose for the repurchase of treasury shares is to support and increase the market price of the shares.

As of December 31 2025, and June 30 2026, the Company's balance of treasury shares amounted to 765,951 shares for a total of EUR 1.697 thousand.

The required reserve is mandatory under legal acts of the Republic of Lithuania. It is necessary to transfer not less than 5 percent of the net profit each year until the reserve reaches 10 percent of the share capital. The Company's required reserve was fully formed. The required reserve may not be distributed to the shareholders.

Other reserves are formed according to the decision of the annual meeting of shareholders to distribute the profit and the Company's articles of association. These reserves can only be used for the purposes determined by the general meeting of shareholders. Following the valid Law on Companies, the Company's reserves other than required reserves must be restored to the distributable profit and redistributed if they have not been used or they are not planned to be used.

14. LOANS RECEIVED

The loans of the Company and the Group as at 30st June 2026 (thousands EUR):

Creditor	Date of agreement	Loan maturity date	Currency	2026 06 30	2025 12 31
AB SEB bank – I-7,5	2018-06-11/2022-06	2027-05-23	EUR	1.130	2.250
AB SEB bank – III-12,135	2018-06-11/2023-06	2028-06-07	EUR	6.917	7.287
AB SEB bank – overdraft-12	2018-06-11/2024-06	2026-06-30	EUR	-	12
Total, thousands EUR				8.047	9.549

Pursuant to the additional amendments to the credit agreement signed between SEB bank and the Company on 11 June 2018, the Company was granted a credit facility of EUR 7,5 million (Business Credit I) in June 2022. The purpose of the credit is to refinance investments of AB Žemaitijos pienas and ABF Šilutės Rambynas. In the first half of 2026, EUR 1,120 million of this credit was repaid.

In June 2023, SEB bank signed an agreement with the Company for the provision of a EUR 12,135 million credit facility (Business Credit III), in accordance with the additional amendments to this credit agreement. The additional security for this contract is the construction of a wind farm with all its appurtenances and equipment. As at 31 December 2023, the Company had already drawn down EUR 3,724 million under this credit facility, and during 2024 SEB bank has made an additional EUR 5,043 million available under this agreement. During the first half of 2026, the Company repaid EUR 0,370 million of this credit.

On 25 June 2024, an additional agreement was signed between SEB bank and the Company to reduce the Account overdraft limit I of EUR 18 million granted in August 2022 to a total amount of EUR 12 million and to extend the last repayment date of the limit until 30 June 2026. The security for the performance of the obligations under the credit agreement: the Company's current account with AB SEB bank and the immovable and movable property located at Klaipėdos st. 3, Šilutė. The company covered the 12 thousands-euro overdraft on the account in the first quarter of 2026.

In addition to the credit agreement, the Company signed a financial ratios and other commitments agreement with AB SEB bank. The financial indicators and non-financial commitments set out in the contract are met.

During January-June 2026 EUR 1.502 thousand was repaid in accordance with the obligations of the credit agreement dated 11-06-2018.

On 30 June 2026, the balance of loans of the Group and the Company amounted to EUR 8.047 thousand.

15. LIABILITIES UNDER THE FINANCIAL LEASE CONTRACT

As at 30 June 2026, finance lease liabilities of the Group and the Company included liabilities from lease contracts concluded with the leasing companies and liabilities for the right-of-use asset.

The Group	30 06 2026	31 12 2025
Within one year	412	636
In the second to fifth years	1.916	1.254
Total: liabilities arising from financial lease	2.328	1.890

The Company	30 06 2026	31 12 2025
Within one year	412	636
In the second to fifth years	1.916	1.254
Total: liabilities arising from financial lease	2.328	1.890

16. PAYABLE AMOUNTS

Here are the terms of financial liabilities:

Trade debts are free from interest and are usually repaid within a period of 30 days.

Payable interest is usually paid on a monthly basis over the entire financial year.

	The Group		The Company	
	30 06 2026	31 12 2025	30 06 2026	31 12 2025
Payables to suppliers	18.597	19.084	17.355	18.066
Payables to related parties	308	995	2.296	2.311
Prepayments	608	411	605	387
Total, thousands EUR	19.513	20.490	20.256	20.764

17. OTHER PAYABLE AMOUNTS

Other payable amounts consisted of the following:

	The Group		The Company	
	30 06 2026	31 12 2025	30 06 2026	31 12 2025
Vacation reserve	2.334	1.827	2.069	1.561
Wages and salaries payable	2.125	1.929	1.901	1.720
Social security payable	859	1.268	766	1.137
Dividends payable	2.761	822	2.761	822
Payables based on defined obligations to employees	1.261	1.261	1.034	1.034
Accrued expenses	849	852	849	852
Taxes payable, other than income tax	910	1.038	836	929
Other short-term liabilities	215	224	48	32
Total, thousands EUR:	11.314	9.221	10.264	8.087

Outstanding balances at the end are unsecured and interest free for them.

Other payable amounts are free from interest and have approximately a repayment term of one month.

18. RELATED PARTY TRANSACTIONS

Related parties of the Group and the Company are:

- the parties that control, are controlled by or are under common control with the Company;
- the parties that can have material impact on the activities of the Company;
- the parties that are management members of the Company or its parent company;
- the companies that are under control or material impact of the aforesaid persons.

The main related parties of the Group and the Company are:

Item No.	Company Name	Company Details	Nature of Main Activities
1.	Šilutės Rambynas, ABF	Company code: 277141670; address: Klaipėdos g. 3, Šilutė, LT-99115	Dairy activities and cheese making
2.	Žemaitijos pieno investicija, AB	Company code: 300041701; address: Sedos g. 35, Telšiai, LT-87101	Renting and operating own and rented real estate
3.	Klaipėdos pienas, AB	Company code: 240026930; address: Šilutės pl. 33, Klaipėda, LT-91107	Ice-cream production
4.	Čia Market, UAB	Company code: 141354683; address: Sedos g. 35A, Telšiai LT-87101	Retail trade in non-specialized stores.
5.	Muižas piens, SIA	Company code: 40003786632; address: Gustava Zemgala gatve 76, Rīga, LV-1039, Latvia	Wholesale trade in food products, marketing
6.	Samogitija, UAB	Company code: 302501454; address: Narutavičių g. 4, Telšiai, LT-87101	Production, transportation, storage, distribution, etc. of dairy and other food products.
7.	Dziugas USA L.L.C.	Company code: 0400754292; address: Five greentree centre, ste. 104, 525 Route 73 North Marlton, NJ08053, USA	Wholesale import, marketing of dairy products
8.	Dziugas Eesti OU	Company code: 14324189; address: Punane 56, Tallinn, Estonia	Wholesale import, sales and marketing of dairy products
9.	Dziugas Poland Spolk	Company code: 368496450; address: ul. Luki Wielke 5, Warsaw, Poland	Activities of agents trading in food and beverages
10.	Baltic Holding, UAB	Company code: 302688114; address: Iğulos g. 18B -4, Klaipėda	IT services
11.	Nepriklausoma tyrimų laboratorija, UAB	Company code: 110824551; address: Narutavičių g. 4, Telšiai	Laboratory and other tests of materials and analysis services
12.	Dziugas Deutschland GmbH	Company code HRB 154342; address: Neuer Wall 41, 20354 Hamburg, Deutschland	Marketing and product sales
13.	Dziugas Hungary Kft	Company code 01-09-325932; address 1064 Budapest, Podmaniczky u. 57.2 emelet 14, Hungary	Wholesale import, sales and marketing of dairy products
14.	Dziugas UK Ltd	Company code: 11405400; address: 124 City Road, London EC1V, United Kingdom	Activities of agents trading in food and beverages
15.	Danutė Pažemeckienė	Virvytės 36, Telšiai	Rent of premises
16.	Monika Jasiulionienė	Beržų g. 2-52, Telšiai	Loan granted

Purchase/sale of milk, acquisition/sale of fixed assets and inventories, purchase/sale of services and other transactions between related parties are carried out under normal/customary market conditions.



Sales to and purchases from related parties (EUR thousand):

	The Group		The Company	
	Jan-Jun 2026	Jan-Jun 2025	Jan-Jun 2026	Jan-Jun 2025
1) Sales				
Sales of goods				
<i>To the Group</i>				
Šilutės Rambynas ABF	-	-	197	642
	-	-	197	642
<i>To Related parties</i>				
Klaipėdos pienas AB	557	1.320	550	1.310
Čia Market UAB	3.187	2.931	3.187	2.931
Muizas piens SIA	407	356	407	356
Dziugas Hungary Kft	23	146	23	146
Dziugas Eesti OU	3	1	3	1
Dziugas Poland Spolk	1.996	859	1.996	859
Dziugas UK Ltd	5.556	4.479	5.556	4.479
UAB Nepriklausoma tyrimų laboratorija	19	17	18	15
	11.748	10.109	11.740	10.097
Sales of inventory and services				
<i>To the Group</i>				
Šilutės Rambynas ABF	-	-	114	36
	-	-	114	36
<i>To Related parties</i>				
Klaipėdos pienas AB	398	293	397	293
Žemaitijos pieno investicija AB	42	30	42	29
Samogitija UAB	0	0	0	0
Čia Market UAB	370	226	365	221
Muizas piens SIA	6	4	6	4
UAB Nepriklausoma tyrimų laboratorija	54	43	42	31
Dziugas Hungary Kft	1	4	1	4
Dziugas Eesti OU	3	2	3	2
Dziugas UK Ltd	0	1	0	1
Dziugas Poland Spolk	12	8	11	8
	886	611	867	593
Total Sales:	12.634	10.720	12.918	11.368
	The Group		The Company	
	Jan-Jun 2026	Jan-Jun 2025	Jan-Jun 2026	Jan-Jun 2025
2) Purchases				
<i>From the Group</i>				
Šilutės Rambynas ABF	-	-	9.082	6.295
	-	-	9.082	6.295
<i>From Related parties</i>				
Klaipėdos pienas AB	64	44	64	44
Žemaitijos pieno investicija AB	473	470	473	470
Čia Market UAB	802	902	801	902
Muizas piens SIA	149	123	148	122
UAB Nepriklausoma tyrimų laboratorija	964	916	772	713
UAB Samogitija	2	11	2	11
Dziugas Poland Spolk	364	437	364	435
Dziugas Deuthland GmbH	-	18	-	18
Dziugas Hungary Kft	71	101	71	101
Dziugas Eesti OU	154	165	154	165

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Džiugas USA LLC	2	-	2	-
Danutė Pažemeckienė	86	57	86	57
	<u>3.131</u>	<u>3.244</u>	<u>2.937</u>	<u>3.038</u>
Total Purchases:	<u>3.131</u>	<u>3.244</u>	<u>12.019</u>	<u>9.333</u>

Balances outstanding with related parties:
3) Accounts receivables and financial debts
From Group

Šilutės Rambynas ABF

From Related parties

Klaipėdos pienas AB (with financial debts)

Čia Market AB

Muizas piens SIA

Džiugas Hungary Kft

Džiugas Eesti OU

Džiugas Poland Spolk

Džiugas UK Ltd

Monika Jasiulionienė

Total receivables:

The Group		The Company	
30 06 2026	31 12 2025	30 06 2026	31 12 2025
-	-	-	-
-	-	-	-
585	208	580	198
708	844	707	844
75	70	75	70
25	37	25	37
2	-	2	-
426	332	426	332
1.625	1.104	1.625	1.104
91	100	91	100
<u>3.537</u>	<u>2.695</u>	<u>3.531</u>	<u>2.685</u>
<u>3.537</u>	<u>2.695</u>	<u>3.531</u>	<u>2.685</u>

4) Balances of payables
To Group

Šilutės Rambynas ABF

To Related parties

Žemaitijos pieno investicija UAB

UAB Čia Market

Muizas piens SIA

UAB Samogitija

Džiugas Eesti OU

UAB Nepriklausoma tyrimų laboratorija

Total payables:

The Group		The Company	
30 06 2026	31 12 2025	30 06 2026	31 12 2025
-	-	2.022	1.346
-	-	<u>2.022</u>	<u>1.346</u>
86	508	86	508
-	0	-	-
20	0	20	-
4	12	4	12
28	25	28	25
171	451	135	420
<u>309</u>	<u>996</u>	<u>273</u>	<u>965</u>
<u>309</u>	<u>996</u>	<u>2.295</u>	<u>2.311</u>

As of June 30, 2025–2026, the Company did not recognize any impairment of the carrying amounts of receivables from related parties. As of June 30, 2026, the related parties had no past-due receivables exceeding a 30-day payment term.

The assessment of these doubtful debts is reviewed each financial year by checking the financial position of the party concerned, the market in which the party concerned is operating to forward looking factors (as described in Note 3 – Impairment of financial assets in financial statements for 2025).

The Company and the Group have concluded a number of transactions with related parties (AB “Žemaitijos pieno investicija” group companies) and the Group's profit and sales are significantly affected by transactions with AB “Žemaitijos pieno investicija” group. Transactions include the leasing of fixed assets, the sale of raw materials and the purchase of

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manufactured products (cheese) from ABF "Šilutės Rambynas", the sale of the finished products to UAB "Čia Market", and the sale of raw materials, production and services to AB "Klaipėdos Pienas".

19. EVENTS AFTER THE REPORTING PERIOD

Following the resolution adopted at the General Shareholders' Meeting on April 24, 2026, to reduce the Company's authorized capital, the Company's new Articles of Incorporation and authorized capital—11,881,749.21 EUR—were registered on July 28, 2026, thereby cancelling and declaring invalid 765,951 shares of the Company's own stock, each with a par value of 0.29 euros.

No other events occurred after the reporting period that would affect the financial results of the Group and the Company.