Apollo Group OÜ

Interim condensed consolidated financial statements

for the 3 months of 2026/2027
(unaudited)

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COMPANY PROFILE AND CONTACT DETAILS

Company name:	Apollo Group OÜ
Registry code:	12383236
Beginning of financial year:	1 May 2026
End of financial year:	30 April 2027
Beginning of interim report period:	1 May 2026
End of interim report period:	31 July 2026
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MANAGEMENT REPORT

Apollo Group OÜ ("Apollo Group" or "the Group") comprises subsidiaries engaged in entertainment business, consisting of operation of cinemas and retail stores, and restaurant business. The Group operates across 4 markets: Estonia, Latvia, Lithuania, and Finland.

Key Developments

During the first three months of the 2026/2027 financial year, the economic environment across the Group's operating markets remained mixed and generally challenging, particularly in Estonia and Finland. Consumer confidence remained subdued and unemployment elevated, continuing to constrain household spending. At the same time, moderating inflation and gradual growth in real incomes provided some early signs of improvement in consumer purchasing power, although the recovery in consumption remained modest. The Baltic markets showed somewhat more resilient economic dynamics, while the recovery in Finland remained slower. Despite the challenging environment, the Group continues to view the current market conditions as an attractive opportunity to expand its operations, gain market share and further strengthen its leading positions across its operating markets. Following key actions were taken during the reporting period:

- ✓ Apollo Group successfully issued additional bonds with a nominal value of 10 mln eur. This was tap issue of the first series of bonds issued by The Group (nominal value EUR 500, interest rate 7.00% per annum and maturity date 20 March 2031, ISIN EE0000003499). The capital raised through the additional bond issue will support the implementation of Group`s growth strategy, the opening of new locations, and the launch of new concepts on the market.
- ✓ Apollo Group signed in May a share purchase agreement for acquisition of 2 Lithuanian companies: RESTORANI DVYLIKA UAB for a price of 5.1 mln eur and CCF KAVINĖS UAB for a price of 0.3 mln eur. The transaction is in line with Apollo Group's long-term growth goals and strategic expansion plans. This is an important strategic step that strengthens Apollo Group's position in the Lithuanian market, adds a new restaurant format to the group's portfolio and creates additional operational synergies. Currently, Apollo Group's restaurant portfolio includes well-known brands in Lithuania such as KFC, Delano and CAN CAN Pizza. Following the transaction, the portfolio will be expanded with ten more "12" self-service restaurants and 20 Caif Cafe cafes.
- ✓ In June Apollo Group entered into a five-year Development and Franchise Agreement with Krispy Kreme Doughnut Corporation (North Carolina, United States). Krispy Kreme® is a globally recognized fresh doughnut brand known for its iconic Original Glazed™ doughnut and signature hot-off-the-line, melt-in-your-mouth experience. Founded in 1937, Krispy Kreme operates in more than 40 countries around the world. Under the agreement the Group has obtained the right to develop and open up to 25 Krispy Kreme branded outlets of 3 varying sizes across the Baltic States during the period 2026–2030. Foremore, pursuant to the Development Agreement, the Group has been granted an option, exercisable until 31 December 2027, to enter into a Development and Franchise Agreement for Krispy Kreme outlets in the Republic of Finland. The first Krispy Kreme doughnut shop is planned to be open in Tallinn at the end of ongoing calendar year. The agreement is in line with Apollo Group's long-term growth strategy and regional expansion plans and constitutes a significant strategic step in expanding the Group's operations in the Baltic States. The transaction introduces a new brand to Apollo Group's portfolio, focused on sweet products and coffee beverages.

- ✓ Apollo Group, in cooperation with MM Group OÜ and KFC franchisor, is in the process of acquiring the local Fly Chicken restaurant chain operating in the Norwegian market in order to bring the KFC franchise to the Norwegian market. Today, Fly Chicken operates 19 locations in Norway, most of which Apollo Group plans to convert into KFC restaurants. In addition, Apollo Group plans to open new KFC restaurants in Norway within the next 5 years. Norway becomes the fifth KFC market where Apollo Group operates under a KFC franchise agreement. Norway offers strong purchasing power, a highly developed restaurant and delivery market, and significant potential in the fried chicken category, where KFC is currently not represented.
- ✓ The Group started 2 major reconstruction projects in Estonia – Bookstore in Kristiine Shopping Mall and Lido restaurant in Mustamäe shopping center.
- ✓ Vapiano exited Latvian market, where is had 1 unit, as it earlier did with Lithuanian market. The Group took strategic decision to focus with Vapiano brand on Estonian and Finnish markets. Additional unit in Tallinn in Rocca Al Mare shopping mall was successfully opened in March 2026.
- ✓ Delano opened new Delano restaurant in CUP shopping center in June. This constituted a new unit of Delano in over a decade. 2nd new unit is currently under construction, and opening is scheduled for autumn.
- ✓ New cinema in Keila with 2 screens was opened in Estonia in Keila Keskus in May. Initial months of operations demonstrated solid results of this newly opened unit.
- ✓ Effective 31 July 2026, Kadri Ärm stepped down as CEO of Apollo Cinemas Baltics within the Apollo Group and resigned from her positions as a member of the Management Board of Apollo Kino OÜ (Estonia), Apollo Kino SIA (Latvia) and Apollo Kinas UAB (Lithuania). Effective 1 August 2026, Leitti Mändmets assumed the role of CEO of Apollo Cinemas Baltics.

Financial Performance

Consolidated revenue for 3 months of 2026/2027 financial year amounted to 70.5 mln eur, representing a 19% increase compared to the same period of the prior year (3 months of 2025/2026: 59 mln eur). Consolidated EBITDA reached 11.9 mln eur, an increase of 2 mln eur.(3 months of 2025/2026: 9.8 mln eur). The Group generated a consolidated net profit of 1.7 mln eur (3 months of 2025/2026: net profit of 1.1 mln eur). Depreciation and amortisation expense increased to 7.1 mln eur, an increase of 0.6 mln eur to comparable period. Total finance costs grew by 0.9 mln eur to 3.1 mln eur (3 months of 2025/2026: 2.2 million). The consolidated liabilities of the Apollo Group increased by 10 mln eur as at 31 July 2026 compared to the end of previous financial year (total liabilities as at 31 July 2026: 250 mln eur; total liabilities as at 30 April 2026: 240 mln eur).

Interest rate and foreign exchange fluctuations did not have a material impact on the Group's financial results for 3 months of 2026/2027. Operational transactions are predominantly conducted in euros, mitigating currency exposure. The Group's financing agreements are structured with fixed interest rates. Based on the duration of these contracts and the Group's capitalisation profile, potential Euribor fluctuations are not expected to materially affect liquidity. The Group's customer base consists largely of retail consumers, resulting in immediate cash settlement for the majority of transactions.

The following presents a description of the Apollo Group's business activities.

Apollo Retail Stores

Apollo, Estonia's largest chain of book and entertainment stores, had 19 retail units across the country as at the end of April 2026. The bookstores are located in Estonia's largest cities: 8 in Tallinn, 3 in Tartu, 2 in Pärnu, and 1 each in Rakvere, Viljandi, Haapsalu, Kuressaare and Keila. The company also operates an online store at www.apollo.ee , where all products sold in the physical stores can be purchased quickly and conveniently.

Apollo Cinema

Apollo Kino is the largest convenience cinema chain in Estonia, Latvia, and Lithuania, operating 20 cinemas under the Apollo Kino brand across all major cities in the Baltics as at the end of April 2026. Apollo Kino operates 14 cinemas in Estonia, 3 in Latvia, and 3 in Lithuania.

The company's business model is built on three primary revenue streams: movie tickets, sales of food before and during films` screening, and other income such as income from advertising in Cinemas and auditorium rental.

KFC Restaurants

As of 30 April 2026, Apollo Group operates 38 KFC restaurants in Estonia, Latvia, Lithuania, and Finland. Restaurants operate under a franchise agreement with Yum! – KFC brand owner.

The company's main objective has been the efficient operation of the restaurants, achieving consistent growth in customer visits and sales revenue, while maintaining the highest standards of food and service quality.

Vapiano Restaurants

Vapiano restaurants operate under an international franchise in Estonia and Finland, with a total of 8 restaurants. Vapiano is a global casual dining restaurant chain with a cozy, Italian-inspired interior. Vapiano's concept is based on uncompromising freshness and high-quality ingredients. All food offered in the restaurants is homemade, fresh, and prepared on-site by Vapiano's own chefs.

In Estonia, Vapiano restaurants are located in the Artius Center, Solaris Center, Ülemiste Center, Rocca Al Mare Center, Tartu Kvartal Center, and Viimsi Center. In Finland Vapiano restaurants are located in Helsinki at the Itis shopping center and on Mikonkatu street in the city center.

Lido

Lido is a Latvian-origin restaurant chain with extensive long-standing experience in the catering industry. The success of the Lido chain is based on a diverse menu and wide selection, tasty dishes prepared on-site, the possibility for customers to assemble their meal according to their preferences, and fast service. The menu is updated seasonally using fresh, locally available ingredients.

The company's management focuses on developing the service and tourism sector, maintaining high quality standards and paying attention to healthy nutrition and environmental sustainability. As of 31st of July 2026, Lido operated 13 restaurants in Latvia, 5 restaurants in Estonia, and 6 retail stores in Latvia.

Delano

Delano - the best place for those who want to spend time in an unusual atmosphere and enjoy not only traditional Lithuanian dishes but also cuisine from many other countries. In the self-service restaurants, you will find an exceptionally wide selection of potato dishes, meat dishes, vegetable dishes, and soups. At Delano, you will always find fresh, newly prepared meals, and you will be able to eat especially quickly. Here, everyone can choose a dish they like. Delano sets the highest standards for its menu selection and food quality. The popularity of Delano restaurants is proven by the large number of visitors – they serve more than 15,000 customers every day and more than half a million visitors per month. In these restaurants, you can happily celebrate your birthday or another special occasion. There are 3 Delano restaurants in Vilnius Akropolis shopping center, in Klaipeda Akropolis shopping center and in CUP shopping center in Vilnius.

CAN CAN

CAN CAN Pizza is a pizzeria that has been nurturing traditions of unique and distinctive taste for more than a decade. Experienced chefs strive to offer a wide variety of pizzas and other dishes made only from the highest quality ingredients and created in line with the latest nutrition trends. An endless sea of flavours and aromas will pleasantly surprise and delight even the most demanding gourmets, while friendly prices will lift your mood for the entire day.

The contemporary and modern environment will make you feel as if you were dining in the center of Manhattan, while the pleasant and warm service will encourage you to return again and again. CAN CAN Pizza creates the future today, which is why we are one of the most popular pizzerias in Lithuania. Every year, more than 6 million customers visit CAN CAN. Currently, there are 15 new-generation pizzerias operating in Lithuania, which have become favourite meeting places for friends and families.

MySushi

MySushi is Estonia's largest sushi restaurant chain that takes you on a taste journey to Asia. MySushi`s distinguished features are always fresh ingredients and fast preparation time. There are 25 MySushi restaurants in Estonia and 5 restaurants in Latvia.

Blender

Blender is a coffee and juice bar concept promoting healthy nutrition. The company began operations in October 2014 with the opening of its first unique Blender coffee and juice bar in the Ülemiste shopping center in Tallinn. As of 31st of July 2026, the company operated 9 Blender cafés and 1 Ice Café - ice cream café - in Estonia.

Apollo Group

The main activities of the parent company are the management and financing of the Group companies, and the provision of support services to entities belonging to the Group.

The structure of the Group and changes that occurred during the reporting period are described in the notes to the financial statements. According to the Articles of Association of Apollo Group OÜ, the financial year runs from 1 May to 30 April. This condensed interim report has been prepared for the period from 1st of May 2026 to 31st of July 2026.

Employees

As of 30 April 2026, the Apollo Group employed 4,125 people, an increase of 358 employees compared with the beginning of the financial year. Of the total employees, 36% are based in Estonia, 22% in Lithuania, 35% in Latvia, and 7% in Finland.

Assessment of financial risks

According to Terms and Conditions of the Bonds the Group should be in compliance with following financial covenants, which are tested as at the end of each quarter based on published results:

- ✓ Adjusted equity ratio.
- ✓ Interest coverage ratio.
- ✓ Leverage ratio.

Adjusted equity ratio means the ratio, expressed as a percentage, of (i) Total equity plus shareholder`s loans (including accrued interest) to (ii) the sum of Total equity and Total liabilities, excluding IFRS 16 lease liabilities.

Interest coverage ratio means on a consolidated basis Pre-IFRS 16 EBITDA divided by Net interest expenses.

Leverage ratio means net debt divided by Pre-IFRS 16 EBITDA for the last twelve months.

IFRS 16 lease liabilities mean the aggregate amount of lease obligations of the Group as a lessee, representing the present value of future lease payments over the lease terms under the IFRS 16.

EBITDA refers to operating profit, plus depreciation and amortisation expense, profit/(-loss) from sale of subsidiary.

Pre-IFRS 16 EBITDA refers to EBITDA adjusted for the impact of implementation of the IFRS 16 lease standard (Pre-IFRS 16 EBITDA = EBITDA – cash rent expenses).

Net interest expenses mean the amount of finance costs, excluding interest expenses on IFRS 16 lease liabilities and interest expenses on shareholder`s loan, minus finance income.

Net debt means loans and borrowings (excluding shareholder`s loans) and financial leases (excluding IFRS 16 lease liabilities) minus cash and cash equivalents.

Adjusted equity ratio is targeted to be at the level of at least 25%, interest coverage ratio is targeted to be at least 4, leverage ratio – at below 3.5.

Actual values of main ratios with explanatory calculations are presented in table below.

	(in thousands of euros)	31.07.2026	30.04.2026
1	Equity	22 967	21 312
2	Shareholder`s loan and accrued interests	41 096	40 403
3	Loans and borrowings + lease liabilities	200 459	191 177
4	Total liabilities	250 006	239 932
5	IFRS 16 lease liabilities	98 737	100 127
6	pre - IFRS 16 EBITDA (12 months trailing)	23 494	21 929
7	Cash and cash equivalents	30 619	18 500
8	Net interest expenses (12 months trailing)	1 030	691
9	Net debt (3-2-5-7)	30 007	32 147
10	Adjusted equity ratio ((1+2)/(1+4-5)	37%	38%
11	Interest coverage ratio (6/8)	22.8	31.7
12	Leverage ratio (9/6)	1.3	1.5

Targeted levels of all financial ratios are met for all reporting periods presented in current financial report. The Group is in compliance with financial covenants and there are no continuing events of default as defined in Terms and Conditions of the Bonds.

Apollo Group OÜ

Management Board

INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Management board’s confirmation to the condensed consolidated financial statements

The Management Board confirms that the unaudited interim report for the period of 3 months of 2026/2027, which is comprised of the management report and the interim financial statements, provides a true and fair view of the Group’s operations, financial position and results of operations, and describes the significant risks and uncertainties the Group faces.

Toomas Tiivel

Chairman of the Management Board

Aleksei Kadõrko

Member of the Management Board

Interim condensed consolidated statement of comprehensive income

(in thousands of euros)	Notes	3 months 2026/2027	3 months 2025/2026
Revenue from contracts with customers	6	70 474	58 991
Other operating income		709	2 021
Capitalised development costs		343	299
Goods, materials and services	7	-26 148	-21 739
Operating expenses	8	-11 290	-10 805
Employee benefits expense	9	-22 208	-18 942
Depreciation and amortisation expense	11,12	-7 061	-6 414
Operating profit/(-loss)		**4 819**	**3 411**
Finance costs		-3 134	-2 206
Finance income		89	0
Profit/(-loss) before tax		**1 774**	**1 205**
Income tax expense		-120	-64
Profit/(-loss) for the period		**1 654**	**1 141**
attributable to the equity holders of the parent		1 654	1 063
attributable to non-controlling interest		0	78
Other comprehensive income/(-loss)		0	0
Total comprehensive income/(-loss) for the period, net of tax		**1 654**	**1 141**
attributable to the equity holders of the parent		1 654	1 063
attributable to non-controlling interest		0	78

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Interim condensed consolidated statement of financial position

(in thousands of euros)	Notes	31.07.2026	30.04.2026
ASSETS			
Current assets			
Cash		30 619	18 500
Trade and other receivables		3 686	3 340
Prepayments		1 862	1 579
Inventories		6 580	6 190
Total current assets		**42 747**	**29 608**
Non-current assets			
Financial assets carried at amortised cost		1 611	1 553
Property, plant and equipment	12	153 814	154 970
Intangible assets	11	74 801	75 114
Total non-current assets		**230 226**	**231 637**
TOTAL ASSETS		**272 973**	**261 245**
LIABILITIES AND EQUITY			
Current liabilities			
Loans and borrowings	13	1 050	397
Lease liabilities	13	13 549	13 427
Trade and other payables	14	48 691	47 856
Total current liabilities		**63 290**	**61 680**
Non-current liabilities			
Loans and borrowings	13	99 117	89 007
Lease liabilities	13	86 742	88 346
Other non-current financial liabilities		381	417
Deferred tax liabilities		476	482
Total non-current liabilities		**186 716**	**178 252**
Total liabilities		**250 006**	**239 932**
Equity			
Issued capital		3	3
Other reserves		86 414	86 414
Accumulated losses		-63 450	-65 104
Total equity		**22 967**	**21 313**
TOTAL LIABILITIES AND EQUITY		**272 973**	**261 245**

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Interim condensed consolidated statement of cash flows

(in thousands of euros)	Notes	3 months 2026/2027	3 months 2025/2026
Cash generated from operating activities			
Profit/(-loss) for the period		1 654	1 142
Adjustments:			
Financial income and costs		3 045	2 206
Depreciation and amortization of non-current assets	11,12	7 061	6 414
Sale and write off of tangible and intangible assets	11,12	0	-724
Income tax		120	64
Total adjustments:		10 224	7 960
Changes in working capital:			
Changes in receivables and prepayments		-667	661
Change in inventories		-390	-275
Change in liabilities and prepayments		753	-1 068
Corporate income tax paid		-199	-101
Cash generated from operating activities		**11 377**	**8 319**
Cash generated from investing activities			
Acquisition of property, plant and equipment and intangible assets	11,12	-3 546	-5 876
Proceeds from sale of tangible assets		0	1 600
Interest received		59	0
Cash used in investing activities		**-3 487**	**-4 276**
Cash generated from financing activities			
Loans received	13	9 438	0
Repayment of loans received	13	-1	-692
Lease payments	13	-3 418	-2 990
Change in overdraft	13	0	3 209
Interest paid	13	-1 790	-1 784
Transactions with non-controlling interest	5	0	-1 000
Cash used in financing activities		**4 229**	**-3 257**
Total cash flow		**12 119**	**786**
Cash at the beginning of the period		18 500	3 237
Cash at the end of the period		30 619	4 023
Net change in cash		**12 119**	**786**

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Interim condensed consolidated statement of changes in equity

(in thousands of euros)	Total equity attributable to owners of the parent company					
	Share capital	Other reserves	Retained Earnings/-losses	Total	Non-controlling interest	Total equity
Balance as at 30 April 2025	**3**	**86 414**	**-58 215**	**28 201**	**-322**	**27 880**
Net profit for the year	0	0	1 063	**1 063**	78	**1 142**
Other comprehensive income	0	0	0	**0**	0	**0**
Comprehensive income for the financial year	0	0	1 063	**1 063**	78	**1 142**
Balance as at 31 July 2025	**3**	**86 414**	**-57 152**	**29 264**	**-244**	**29 022**

(in thousands of euros)	Total equity attributable to owners of the parent company					
	Share capital	Other reserves	Retained Earnings/-losses	Total	Non-controlling interest	Total equity
Balance as at 30 April 2026	**3**	**86 414**	**-65 104**	**21 313**	**0**	**21 313**
Net profit for the year	0	0	1 654	**1 654**	0	**1 654**
Other comprehensive income	0	0	0	**0**	0	**0**
Comprehensive income for the financial year	0	0	1 654	**1 654**	0	**1 654**
Balance as at 31 July 2026	**3**	**86 414**	**-63 450**	**22 967**	**0**	**22 967**

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1 Corporate information

The interim condensed consolidated financial statements (the "interim financial statements") of Apollo Group OÜ (the "Parent", the "Company") and its subsidiaries (together hereinafter the "Group") for the 3 months ended 31 July 2026 were authorised for issue by the Management Board on 24 August 2026.

Apollo Group OÜ consists of a group of companies whose main activities are catering, retail sale of books and entertainment, screening of motion pictures and film distribution. The business operations of the Group are not seasonal. The sales activity remains relatively consistent throughout the year.

The Company is incorporated and domiciled in Estonia. The registered office is located at Tartu mnt 80d, Tallinn, Republic of Estonia.

Information on the Group's structure is provided in Note 5. Information on other related party relationships of the Group is provided in Note 15.

Note 2 Basis of preparation and changes to the Group's accounting policies

These interim condensed consolidated financial statements for the 3 months ended 31 July 2026 have been prepared in accordance with International Accounting Standard (IAS) 34 *Interim Financial Reporting* and as they do not include all the information and disclosures required in the annual financial statements, they should be read in conjunction with the Group's first IFRS annual financial statements as at and for the year ended 30 April 2026, which have been prepared in accordance with IFRS Accounting Standards as adopted by the European Union (IFRS). The Group has prepared the financial statements on the basis that it will continue to operate as a going concern.

The preparation of interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, and income and expenses. Actual results may differ from those estimates. Significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were mainly the same as those described in the last year annual financial statements. There were no material changes in estimates recognized in the current interim period of amounts reported in prior financial year.

All amounts in the interim financial statements are presented in euros, which is also the functional currency of the Company and all entities within the Group. Due to rounding of certain amounts, figures in the tables may differ.

Note 3 Financial risk management

The Group's activities expose it to a variety of financial risks: market risk (foreign exchange risk and interest rate risk), credit risk and liquidity risk. Interim financial statements do not contain all the information about the Group's financial risk management which is required to be disclosed in the annual financial statements. Therefore, these interim financial statements should be read in conjunction with Group's annual financial statements as at and for the year ended 30 April 2026.

The Group's overall risk management policies and objectives are consistent with those disclosed in the Group's annual IFRS financial statements for the year ended 30 April 2026.

Management has not identified any significant changes in the nature or extent of the risks arising from financial instruments during the interim reporting period.

Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss and arises principally from the Group's receivables from customers, financial assets at amortised cost and cash held at bank accounts.

The Group is not exposed to any major credit risk as it operates in retail sectors, where the settlement of majority of revenue transactions takes place before or at the time when customer takes control of the goods. Possible credit risk related to receivables is primarily attributable to non-collection of rental revenue from business customers and revenue arising from advertising and marketing services, however does not represent a major risk for the Group.

Liquidity risk

The Group manages short-term liquidity risk centrally through group account systems, with objective to avoid occurrence of disruptive cash shortages. As majority of revenues is coming from retail operations on daily basis, main focus is set on accurate forecasting of cash outflows. Any irregularities in cash flows are mitigated by open credit line. Long-term liquidity risk is managed through yearly budgeting and setting financing strategy for a 3-5 year long period.

The Group has negative working capital amounting to 20 543 thousand euros as at 31 July 2026 (30 April 2026: 32 072 thousand euros). However, due to the nature of the Group's retail revenues, the majority of the cash is received from customers at the time of the transaction, while payment terms agreed with suppliers are significantly longer. Therefore, the short-term liabilities are covered by the current cash inflows.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises of interest rate risk and currency risk. Neither of these risks are considered significant risks to the Group's business. None of Group loans bear fluctuating interest rates. Group does not have material amount of transactions in other currencies than euro.

Capital management

At the moment the Group is financed through equity, long-term subordinated shareholder`s loan (essentially equity like instrument) and long-term bonds with 5-year maturity from reporting date. Main goal of capital management is to ensure that Group has sufficient reasonably priced resources to finance its efficiency and expansion related initiatives alongside with stable operational activities.

The Group`s management monitors capital structure of the Group through adjusted capital to assets ratio, which is targeted to be at the level of at least 25%. Same level is set as financial covenant in Terms and Conditions of the Bonds. Actual adjusted capital-to-assets ratio meets targeted level. There were no changes in the Group's capital management principles during the reporting quarter.

Fair value measurement of financial instruments

Management estimates that the carrying amount of the Group's financial assets and liabilities does not significantly differ from their fair value. Cash, trade and other short-term receivables and trade payables are short-term and thus the management estimates that their carrying amount is close to their fair value.

The Group's non-current borrowings, including the shareholder loan and bonds, bear interest at rates that reflect prevailing market conditions. According to management's assessment, the Group's risk margins and market interest rates have not changed significantly compared to the time when these financing arrangements were entered into. Therefore, management estimates that the fair values of the Group's non-current borrowings, shareholder loan and bonds approximate their carrying amounts.

Note 4 Segment reporting

Group has defined business segments based on the reporting done regularly to management and supervisory board. The chief operating decision maker monitors Group's performance by segments that include entertainment, franchise restaurants, proprietary restaurants and other activities. Other activities include mainly supporting functions and IT services offered mainly to Group companies.

Main measures that Management Board monitors are segment revenue and EBITDA (earnings before interest, taxes, depreciation and amortization, profit/(-loss) from sale of subsidiary).

The Group considers the business from both a product and a geographic perspective and distinguishes between three main areas of activity, which are presented as segments to be disclosed individually, and minor areas of activity, presented collectively as "Other activities".

The Group does not have any major customers.

Reportable segments were identified and allocated based on the nature of the activities. The segments are divided by business lines as follows:

- ✓ Entertainment: Apollo Cinemas and Apollo Retail Stores
- ✓ Franchise restaurants: KFC Restaurants and Vapiano Restaurants in Baltics and Finland.
- ✓ Proprietary restaurants: Lido, MySushi, Apollo Cafés in Baltics, Delano and CAN CAN in Lithuania.
- ✓ Other activities: Digital Solutions, holding companies (companies that provide services to the segments) in Baltics.

The following tables present revenue and profit information for the Group's operating segments for the 3 months ended 31 July 2026 and 2025, respectively

(in thousands of euros)	Enter-tainment	Franchise restaurants	Proprietary restaurants	Other activities	Eliminations between segments	3 months 2026/2027
External revenue customers	16 770	18 711	34 912	81	0	70 474
Inter-segment	17	69	74	2 456	-2 616	0
Revenue from contracts with customers	**16 787**	**18 780**	**34 986**	**2 537**	**-2 616**	**70 474**
Other operating income	473	34	150	210	-158	709
Capitalised development costs	0	36	12	295	0	343
Goods, materials and services	-7 233	-7 300	-11 701	-54	140	-26 148
Operating expenses	-3 641	-3 645	-5 326	-1 012	2 334	-11 290
Employee benefits expense	-2 623	-5 578	-12 357	-1 950	300	-22 208
Depreciation and amortisation expense	-2 387	-1 816	-2 578	-280	0	-7 061
Operating profit/(-loss)	**1 376**	**511**	**3 186**	**-254**	**0**	**4 819**
Finance costs	-883	-743	-388	-1 963	843	-3 134
Finance income	60	51	29	792	-843	89
Profit/(-loss) before tax	**553**	**-181**	**2 827**	**-1 425**	**0**	**1 774**
Income tax expense	-75	-14	-31	0	0	-120
Profit/(-loss) for the period	**478**	**-195**	**2 796**	**-1 425**	**0**	**1 654**
EBITDA	3 763	2 327	5 764	26	0	11 880

EBITDA= Operating profit + Depreciation and amortisation expense+ Profit/(-loss) from sale of subsidiary

(in thousands of euros)	Enter-tainment	Franchise restaurants	Proprietary restaurants	Other activities	Eliminations between segments	3 months 2025/2026
External revenue customers	13 796	18 559	26 483	153	0	58 991
Inter-segment	14	200	189	1 826	-2 229	0
Revenue from contracts with customers	**13 810**	**18 759**	**26 672**	**1 979**	**-2 229**	**58 991**
Other operating income	844	130	304	848	-105	2 021
Capitalised development costs	0	76	5	218	0	299
Goods, materials and services	-6 001	-6 961	-8 990	-57	270	-21 739
Operating expenses	-3 329	-4 008	-4 630	-721	1 883	-10 805
Employee benefits expense	-2 328	-5 976	-9 421	-1 398	181	-18 942
Depreciation and amortisation expense	-2 281	-2 017	-1 867	-249	0	-6 414
Operating profit/(-loss)	**715**	**3**	**2 073**	**620**	**0**	**3 411**
Finance costs	-927	-857	-417	-823	818	-2 206
Finance income	40	26	15	737	-818	0
Profit/(-loss) before tax	**-172**	**-828**	**1 671**	**534**	**0**	**1 205**
Income tax expense	-33	-21	-10	0	0	-64
Profit/(-loss) for the period	**-205**	**-849**	**1 661**	**534**	**0**	**1 141**
EBITDA	2 996	2 020	3 940	869	0	9 825

EBITDA= Operating profit + Depreciation and amortisation expense+ Profit/(-loss) from sale of subsidiary

(in thousands of euros)	3 months 2026/2027	3 months 2025/2026
Operating profit/(-loss)	**4 819**	**3 411**
Depreciation, amortisation and impairment	7 061	6 414
Total EBITDA	**11 880**	**9 825**
Entertainment	*3 763*	*2 996*
Franchise restaurants	*2 327*	*2 020*
Proprietary restaurants	*5 764*	*3 940*
Other activities	*26*	*869*

Note 5 Group structure

Subsidiaries

Apollo Group OÜ consists of:

Subsidiary	Country of incorporation	Field of activity	31.07.2026	30.04.2026
Apollo Kauplused OÜ	Estonia	Retail sale	100%	100%
APL Restaurants OR SIA	Latvia	Other	100%	100%
RE Minija UAB	Lithuania	Other	100%	100%
Apollo Lithuania UAB	Lithuania	Activities of holding companies	100%	100%
RE Latvia SIA	Latvia	Other	100%	100%
APL Skypark OÜ	Estonia	Other	100%	100%
APL Fast Food UAB	Lithuania	Other	100%	100%
APL Fresh Food OÜ	Estonia	Catering	100%	100%
APL Fresh Food SIA	Latvia	Catering	100%	100%
APL Fresh Food UAB	Lithuania	Catering	100%	100%
APL Fresh Food OY	Finland	Catering	100%	100%
Apollo Kohvikud OÜ	Estonia	Catering	100%	100%
APL Latvia SIA	Latvia	Activities of holding companies	100%	100%
Apollo Kino OÜ	Estonia	Motion picture projection activities	100%	100%
Apollo Kino SIA	Latvia	Motion picture projection activities	100%	100%
Apollo Kinas UAB	Lithuania	Motion picture projection activities	100%	100%
Vapi People OÜ	Estonia	Catering	100%	100%
Piano Origo SIA	Latvia	Catering	100%	100%
Piano Pilaite UAB	Lithuania	Other	100%	100%
Piano Ozas UAB	Lithuania	Catering	100%	100%
Piano Holding OY	Finland	Activities of holding companies	100%	100%
FIN-Piano OY	Finland	Catering	100%	100%
ITS-Piano OY	Finland	Catering	100%	100%
APL Digital Solutions OÜ	Estonia	Other	100%	100%
APL Food Production OÜ	Estonia	Other	100%	100%
MySushi OÜ	Estonia	Catering	100%	100%
MySushi SIA	Latvia	Catering	100%	100%
LIDO AS	Latvia	Catering	100%	100%
Lido Eesti OÜ	Estonia	Catering	100%	100%
LIDO nekustamie īpašumi SIA	Latvia	Other	100%	100%
LIDO Māja SIA	Latvia	Other	100%	100%
KM Properties SIA	Latvia	Other	100%	100%
Delano UAB	Lithuania	Catering	100%	100%
APL Sweets OÜ	Estonia	Other	100%	100%
Apollo Pay OÜ	Estonia	Other	100%	100%

Business combinations and changes in structure during the period of 1 May 2026 – 31 July 2026

There were no business combinations or other changes in the Group's structure during the three-month interim reporting periods ended 31 July 2026.

Business combinations and changes in structure during the period of 1 May 2025 – 31 July 2025

During the 3 month period ended 31 July 2025, payments of EUR 1,000 thousand were made in respect of non-controlling interests acquired in previous years.

Note 6 Revenue from contracts with customers

Set out below is the disaggregation of the Group's revenue from contracts with customers:

(in thousands of euros)

Type of goods or services	**3 months 2026/2027**	**3 months 2025/2026**
Catering	59 000	48 319
Screening of motion pictures	6 817	5 257
Retail sale of books and other entertainment products	4 017	3 832
Revenue from other services	640	1 583
Total revenue from contracts with customers	**70 474**	**58 991**

(in thousands of euros)

Geographical markets	**3 months 2026/2027**	**3 months 2025/2026**
Countries within the EU		
Estonia	24 855	22 188
Latvia	26 750	24 984
Lithuania	13 972	7 837
Finland	4 870	3 957
Other	27	25
Total sales	**70 474**	**58 991**

(in thousands of euros)

Timing of revenue recognition	**3 months 2026/2027**	**3 months 2025/2026**
Revenue recognised at point in time	70 385	58 776
Revenue recognised over time	89	215
Total revenue from contracts with customers	**70 474**	**58 991**

Note 7 Goods, materials and services

(in thousands of euros)	3 months 2026/2027	3 months 2025/2026
Cost of sales	-24 416	-20 214
Transportation expenses	-496	-415
Franchise fees	-1 212	-1 089
Other costs related to goods sold	-24	-22
Total goods, materials and services	**-26 148**	**-21 739**

Note 8 Operating expenses

(in thousands of euros)	3 months 2026/2027	3 months 2025/2026
Short-term rental costs	-743	-628
Expenses relating to leases of low-value assets and variable lease payments (note 10)	-337	-382
Utility and other premises costs	-4 702	-4 283
Advertising and marketing costs	-1 683	-1 516
IT expenses	-878	-870
Travel and transportation expenses	-502	-529
Bank fees	-386	-315
Personnel training, healthcare and fringe benefit expenses	-600	-891
Consultation costs	-229	-153
Other distribution expenses	-1 231	-1 240
Total operating expenses	**-11 290**	**-10 805**

Note 9 Employee benefits expenses

(in thousands of euros)	3 months 2026/2027	3 months 2025/2026
Labour costs	-18 218	-15 259
Social security taxes	-3 990	-3 683
Total employee benefits expenses	**-22 208**	**-18 942**
The average number of employees during the reporting period, expressed in full-time equivalents	3 037	2 643

Note 10 Leases

Group leases mainly restaurant and retail spaces, cinema facilities and equipment. Rental agreements are typically made for fixed periods and might include extension options. Lease terms are negotiated on an individual basis and contain a range of different terms and conditions. Lease agreements have various pricing types – fixed payments, payments that depend on an index and agreements with only variable lease payments. Lease agreements do not impose any covenants. Lease liabilities and respective right-of-use assets recorded in the Group's interim financial statements are presented below.

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

(in thousands of euros)	Buildings and facilities	Machinery and devices	Total
As at 30 April 2026	**92 078**	**653**	**92 731**
Additions	1 491	0	1 491
Adjustment of right-of-use assets	877	0	877
Disposals	-402	0	-402
Depreciation expense	-3 917	-63	-3 980
As at 31 July 2026	**90 127**	**590**	**90 717**

The maturity analysis of lease liabilities is disclosed in Note 13.

The following are the amounts recognised in profit or loss:

(in thousands of euros)	3 months 2026/2027	3 months 2025/2026
Depreciation expense of right-of-use assets	-3 980	-3 666
Interest expense on lease liabilities	-1 393	-1 496
Expense relating to short-term leases (included in Operating expenses)	-262	-330
Expense relating to lease of low-value assets (included in Operating expenses)	-75	-52
Variable lease payments (included in Operating expenses)	-743	-628
Total amount recognised in profit or loss	**-6 453**	**-6 172**

Note 11 Intangible assets

(in thousands of euros)	Goodwill	Trademarks	Other intangible assets	Total
Balance as at 30 April 2026				
Cost	**42 074**	**33 126**	**12 239**	**87 439**
Accumulated amortisation	0	-6 712	-5 613	-12 325
Carrying amount	**42 074**	**26 414**	**6 626**	**75 114**
Capitalization of costs	0	0	256	256
Additions	0	0	46	46
Amortisation	0	-372	-243	-615
Balance as at 31 July 2026				
Cost	**42 074**	**33 126**	**12 490**	**87 690**
Accumulated amortisation	0	-7 084	-5 805	-12 889
Carrying amount	**42 074**	**26 042**	**6 685**	**74 801**

The Group had no significant acquisition commitments of intangible assets as at 30 April 2026 and 31 July 2026.

Note 12 Property, plant and equipment

(in thousands of euros)	Land and buildings	Machinery and equipment	Other property, plant and equipment	Right-of-use assets	Assets under construction	Total
Balance as at 30 April 2026						
Cost	**45 968**	**34 078**	**27 127**	**129 899**	**5 323**	**242 396**
Accumulated depreciation	-15 074	-21 731	-13 453	-37 168	0	-87 426
Carrying amount	**30 894**	**12 347**	**13 674**	**92 731**	**5 323**	**154 970**
Additions	146	162	162	1 491	2 771	**4 732**
Reclassification	1 580	789	140	0	-2 509	**0**
Capitalization of costs	0	0	0	0	87	**87**
Sales, disposals and write-offs	0	0	5	-402	-8	**-405**
Adjustment of right-of-use assets	0	0	0	877	0	**877**
Depreciation	-746	-920	-800	-3 980	0	**-6 446**
Balance as at 31 July 2026						
Cost	**47 677**	**34 343**	**27 346**	**130 919**	**5 664**	**245 949**
Accumulated depreciation	-15 803	-21 965	-14 165	-40 202	0	-92 135
Carrying amount	**31 874**	**12 378**	**13 181**	**90 717**	**5 664**	**153 814**

The right-of-use assets consist of lease agreements for rental premises (Note 10).

Information about pledges is disclosed in Note 13.

The Group had no significant acquisition commitments of property, plant and equipment as at 31 July 2026.

Note 13 Loans and borrowings

(in thousands of euros)

31 July 2026	Short-term	Long-term	Total	Interest rate	Due date
Bonds	1 050	58 021	59 071	7%	2031
Shareholder loan (note 15)	0	41 096	41 096	7%	2031
Lease liabilities	13 549	86 742	100 291	2,5% + 3M EURIBOR - 5,5%	2026-2043
Total	**14 599**	**185 859**	**200 458**		

30 April 2026	Short-term	Long-term	Total	Interest rate	Due date
Bonds	395	48 605	49 000	7%	2031
Shareholder loan (note 15)	0	40 403	40 403	7%	2031
Other loans	1	0	1	3,00%	2026
Lease liabilities	13 427	88 346	101 773	2,5% + 3M EURIBOR - 5,5%	2026-2043
Total	**13 823**	**177 354**	**191 177**		

Apollo Group issued bonds in the amount of EUR 50 million under its bond programme in March 2026, which allows the Group to increase the total outstanding amount of the bonds up to EUR 70 million.

During the first quarter of the 2026/2027 financial year, in June 2026, additional bonds with a nominal value of EUR 10 million were allocated through a tap issue. The subscription price of the tap issue was EUR 485.69 per bond and included accrued interest for 54 days.

Following the tap issue, the total nominal value of the outstanding bonds amounted to EUR 60 million. Bond liabilities are initially recognised at fair value, net of directly attributable transaction costs, which amounted to EUR 1.7 million for the EUR 60 million of bonds issued. Subsequently, the liabilities are measured at amortised cost using the effective interest method. Transaction costs are amortized over the term of the instrument and recognized as part of finance costs in profit or loss.

The initial bond issue represented a record volume in the Baltic market for a first-time issuer. The bonds have a maturity of five years, bear interest at a fixed rate of 7% per annum and are listed on the Nasdaq Baltic Bond List.

The shareholder loan is subordinated to bonds issued by the Group. Any payments to shareholder under loan agreement are subject to the Terms and Conditions of the Bonds.

All loan agreements are concluded in euros.

Lease liabilities are recognised in accordance with IFRS 16, the discount rate used is Groups incremental borrowing rate at the time of commencement of the lease or at the date of conversion to IFRS. Weighted average interest rate used was 5% during reporting period.

Information on loan collateral as at 31 July 2026:

- ✓ The Group is not allowed to dispose of a significant portion of its assets or pledge them as security in favour of a third party, except for transactions in the ordinary course of business;
- ✓ Mortgage on the immovable property of LIDO nekustamie ipašumi SIA;
- ✓ Shares or holdings given as collateral according to the Group's stake: Apollo Group OÜ, Apollo Kino OÜ, Delano UAB.

Information on loan collateral as at 30 April 2026:

- ✓ The Group is not allowed to dispose of a significant portion of its assets or pledge them as security in favour of a third party, except for transactions in the ordinary course of business;
- ✓ Mortgage on the immovable property of LIDO nekustamie ipašumi SIA;
- ✓ Shares or holdings given as collateral according to the Group's stake: Apollo Group OÜ, Apollo Kino OÜ, Delano UAB.

As at 31 July 2026, according to Terms and Conditions of the Bonds the Group should be in compliance with following financial covenants, which are tested as at the end of each quarter based on published results:

- ✓ Adjusted equity ratio
- ✓ Interest coverage ratio
- ✓ Leverage ratio

Adjusted equity ratio means the ratio, expressed as a percentage, of (i) Total equity plus shareholder`s loans (including accrued interest) to (ii) the sum of Total equity and Total liabilities, excluding IFRS 16 lease liabilities.

Interest coverage ratio means on a consolidated basis pre-IFRS 16 EBITDA divided by Net interest expenses.

Leverage ratio means net debt divided by pre-IFRS 16 EBITDA for the last twelve months.

IFRS 16 lease liabilities mean the aggregate amount of lease obligations of the Group as a lessee, representing the present value of future lease payments over the lease terms under the IFRS 16.

EBITDA refers to operating profit, plus depreciation and amortisation expense, profit/(-loss) from sale of subsidiary.

Pre-IFRS 16 EBITDA refers to EBITDA adjusted for the impact of implementation of the IFRS 16 lease standard (pre-IFRS 16 EBITDA = EBITDA – cash rent expenses).

Net interest expenses mean the amount of finance costs, excluding interest expenses on IFRS 16 lease liabilities and interest expenses on shareholder`s loan, minus finance income.

Net debt means loans and borrowings (excluding shareholder`s loans) and financial leases (excluding IFRS 16 lease liabilities) minus cash and cash equivalents.

Adjusted equity ratio is targeted to be at the level of at least 25%, interest coverage ratio is targeted to be at least 4, leverage ratio – at below 3.5.

(in thousands of euros)	**31.07.2026**	**30.04.2026**
1 Equity	22 967	21 312
2 Shareholder`s loan and accrued interests	41 096	40 403
3 Loans and borrowings + lease liabilities	200 459	191 177
4 Total liabilities	250 006	239 932
5 IFRS 16 lease liabilities	98 737	100 127
6 pre - IFRS 16 EBITDA (12 months trailing)	23 494	21 929
7 Cash and cash equivalents	30 619	18 500
8 Net interest expenses (12 months trailing)	1 030	691
9 Net debt (3-2-5-7)	30 007	32 147
10 Adjusted equity ratio ((1+2)/(1+4-5)	37%	38%
11 Interest coverage ratio (6/8)	22.8	31.7
12 Leverage ratio (9/6)	1.3	1.5

Targeted levels of all financial ratios are met for all reporting periods presented in current financial report. The Group is in compliance with financial covenants and there are no continuing events of default as defined in Terms and Conditions of the Bonds.

Changes in borrowings arising from financing activities

The table below set out an analysis of borrowings and the movements in the Group's borrowings for the 3 month periods ended 31 July 2026. The items of those borrowings are those that are reported as financing in the statement of cash flows:

(in thousands of euros)	Bonds	Loans	Lease liabilities	Total
Balance as at 30 April 2026	**49 000**	**40 404**	**101 773**	**191 177**
Monetary movements:				
Increase in borrowing	9 438	0	0	**9 438**
Repayment of principal	0	-1	0	**-1**
Lease payments	0	0	-3 418	**-3 418**
Interests paid	-397	0	-1 393	**-1 790**
Non-monetary movements:				
Modifications of lease liabilities	0	0	877	**877**
New leases	0	0	1 491	**1 491**
Disposals of leases	0	0	-432	**-432**
Interest charge	1 030	693	1393	**3 116**
Total movements of the period	**10 071**	**692**	**-1 482**	**9 281**
Balance as at 31 July 2026	**59 071**	**41 096**	**100 291**	**200 458**

Note 14 Trade and other payables

(in thousands of euros) **Current liabilities**	**31.07.2026**	**30.04.2026**
Trade payables	13 121	12 357
Payables to related parties (note 15)	121	146
Customer prepayments	1 099	1 762
Tax liabilities	7 465	6 695
Value added tax	*2 595*	2 219
Other taxes (social tax, withholding tax etc.)	*4 732*	4 449
Corporate income tax	*138*	27
Accruals	9 464	9 427
Incl. payables to employees	*9 307*	9 280
Incl. other accrued expenses	*157*	147
Deferred payables for acquisitions from related parties (note 15)*	17 293	17 293
Other deferred payables	128	176
Total	**48 691**	**47 856**

*Deferred payables for acquisitions from related parties include unpaid consideration payable to the parent company for acquisitions. The payable is classified as a short-term liability and does not include any special terms or conditions.

Note 15 Related party transactions

In preparing the interim financial statements of Apollo Group OÜ, the following parties have been considered as related parties:

- ✓ owners;
- ✓ entities in the Parent company consolidation group;
- ✓ management and supervisory boards of Group companies;

Parent company of Apollo Group OÜ is MM Grupp OÜ (Parent company), operating in Estonia. Ultimate controlling party is Margus Linnamäe, who owns 100% of MM Grupp OÜ.

(in thousands of euros)	Purchases 3 months 2026/2027	Sales 3 months 2026/2027	Purchases 3 months 2025/2026	Sales 3 months 2025/2026
Parent company	11	0	18	0
Entities in the Parent company consolidation group	273	111	281	121
Total	**284**	**111**	**299**	**121**

(in thousands of euros)		
Balances with related parties	**31.07.2026**	**30.04.2026**
Parent company	29	18
Receivables from entities in the Parent company consolidation group	37	33
Total receivables from related parties	**66**	**50**
Parent company	17 347	17 293
Entities in the Parent company consolidation group	121	146
Total trade payables to related parties (note 14)	**17 468**	**17 439**
Parent company	41 096	40 403
Total borrowings to related parties (note 13)	**41 096**	**40 403**

(in thousands of euros)	3 months 2026/2027	3 months 2025/2026
Parent company	693	653
Total interest expenses	**693**	**653**

(in thousands of euros)	3 months 2026/2027	3 months 2025/2026
Remuneration and benefits	124	116
Total remuneration and other significant benefits accrued to executive and senior management	**124**	**116**