

AS Norma

Interim report for the period Q1 2003

Reg. nr 10043950

AS NORMA

COMMENTARY TO Q1 Y2003 CONSOLIDATED FINANCIAL RESULTS (unaudited)

Sales and Revenues

During the period Q1 Y2003 consolidated net sales of AS Norma totalled 207.6 MEEK (13.3 MEUR), of which those of the parent company were 199.7 MEEK (12.8 MEUR). Consolidated sales decreased by 10% (-23.8 MEEK, -1.5 MEUR) from Q1 Y2002. Sales to Russian customers decreased 47% and to Western customers rose by 31%. Sales volumes to Russian customers decreased in Q1 Y2003 due to the low orders of Russian customers in January and February. Sales to Autoliv was Q1 Y2003 126.5 MEEK (8.1 MEUR).

Revenues of AS Norma accounted for 96%.

The group's main fields of activity include production and sale of safety belts, car components.

Exports accounted to 98% of sales revenue, 31% of production was exported to Russian customers (Q1 Y2002 53%).

The number of employees at the end of the period was 1007.

Use of Capital

Accounts receivable at the end Q1 Y2003 totalled 178.4 MEEK (11.4 MEUR), of which 36% related to the Russian customers. During the period Q1 Y2003 volume of accounts receivable has increased by 15.2 MEEK(1.0 MEUR), Autoliv receivables was 99.5 MEEK (6.4 MEUR). Norma's payables to Autoliv was 98.0 MEEK(6.3 MEUR). The share of accounts in arrears of total receivable was 17%. The provision for bad debts remained on the same level and the reserve totalled 10.2 MEEK (0.7 MEUR). As of the Q1 Y2003, the consolidated balance sheet size was 900.4 MEEK (57.5 MEUR), a growth by 48.7 MEEK(+3.1 MEUR), increased due to the current assets 29.6 MEEK (+1.9 MEUR). Total liabilities amounted to 149.0 MEEK (9.5 MEUR). The company has no long term liabilities. The group's owners' equity increased by 22.1 MEEK(+1.4 MEUR), amounting to 751.3 MEEK (48.0 MEUR) (83% of balance sheet size).

Investments

AS Norma invested a total of 31.0 MEEK (2.0 MEUR), to support existing production capacities and assure the efficiency its production processes. Of the total 6.8 MEEK (0.4 MEUR) was invested in machinery and equipment.

Intangible assets increase by 21.4 MEEK (1.4 MEUR) due to licence agreement signed between as Norma and Autoliv which gives to Norma full access to all Autoliv existing and future technologies, right to manufacture and sell products developed by Autoliv Group.

Profit and Earnings per Share

The company's consolidated unaudited net profit was 22.1 MEEK (1.4 MEUR). Net profit has decreased by 20.0 MEEK (1.3 MEUR), a 48% decrease(42.2 MEEK, 2.7 MEUR Q1 Y2002).

Earnings per share was 1.68 EEK (0.11 EUR) in Q1 Y2003. Q1 Y2002 it was 3.19 EEK (0.20 EUR).

Significant Events and Changes in Business Activities

- 1. The new assembly line for Autoliv seatbelt retractors installed and launched.
- 2. Norma Maja merge to Norma legally completed.

Consolidated balance sheet as of 31.03.03 unaudited

| unaudited | EEK in thousands | | | | EUR in thous | | | ands | Note |
|------------------------------------|------------------|-------|-------|------|--------------|------|------|------|------|
| Assets | | | | | | | | | |
| | 31.0 | 3.03. | 31.12 | 2.02 | 31.03 | 3.03 | 31.1 | 2.02 | |
| Current assets | | | | | | | | | |
| Cash and bank accounts | | 496 | | 228 | | 427 | | 692 | |
| Marketable securities | _ | 865 | | 620 | | 044 | | 220 | |
| Accounts receivable | | 419 | | 209 | | 403 | | 431 | |
| Allowance for doubtful receivables | | | | 164 | | -650 | | -650 | |
| Other receivables and prepayments | | 645 | | 835 | | 752 | | 907 | |
| Inventories | | 598 | | 551 | | | 5 | | |
| Total current assets | 646 | 859 | 617 | 279 | 41 | 342 | 39 | 451 | |
| Non-current assets | | | | | | | | | |
| Long-term financial assets | | 590 | | 600 | | 613 | | 614 | |
| Property, plant and equipment | | 792 | | 030 | | 111 | | 254 | 1 |
| Intangible assets | | 140 | _ | 711 | _ | 479 | | 109 | 2 |
| Total non-current assets | | 522 | | 341 | | 203 | | 977 | |
| Total assets | 900 | 381 | 851 | 620 | 57 | 545 | 54 | 428 | |
| Liabilities and shareholders equ | uity | | | | | | | | |
| Liabilities | | | | | | | | | |
| Current liabilities | | | | | | | | | |
| Accounts payable and accrued | | | | | | | | | |
| expenses | | 045 | | 420 | - | 526 | | 824 | |
| Total current liabilities | | 045 | | 420 | | 526 | | 824 | |
| Total liabilities | 149 | 045 | 122 | 420 | 9 | 526 | 7 | 824 | |
| Owners` equity | | | | | | | | | |
| Share capital (par value) | | 000 | _ | 000 | | 436 | | 436 | 3 |
| Retained earning and reserves | | 200 | | 576 | | 168 | | 793 | |
| Net profit | | 136 | | 624 | | 415 | | 375 | |
| Total owners' equity | 751 | 336 | 729 | 200 | 48 | 019 | 46 | 604 | |
| Total liabilities and owners' | | | | | | | | | |
| equity | 900 | 381 | 851 | 620 | 57 | 545 | 54 | 428 | |

Parent company balance sheet as of 31.03.03 unaudited

| Assets | | in th | nousand | ds | EUR : | in t | housa | ands |
|------------------------------------|------|-------|---------|-----|-------|------|-------|-------|
| | 31.0 | 3.03 | 31.12 | .02 | 31.03 | .03 | 31.1 | 12.02 |
| Current assets | | | | | | | | |
| Cash and bank accounts | 146 | 057 | 213 | 047 | 9 | 335 | 13 | 616 |
| Marketable securities | 125 | 865 | 128 | 620 | 8 | 044 | . 8 | 220 |
| Accounts receivable | 178 | 709 | 166 | 329 | 11 | 422 | 10 | 630 |
| Allowance for doubtful receivables | -10 | 164 | -10 | 164 | | -650 |) - | -650 |
| Other receivables and prepayments | 102 | 591 | 26 | 894 | . 6 | 557 | 1 | 719 |
| Inventories | 93 | 149 | 81 | 811 | . 5 | 953 | 5 | 229 |
| Total current assets | 636 | 207 | 606 | 537 | 40 | 661 | . 38 | 765 |

| Non-current assets | | | | | | | | |
|---|-----|-----|-----|-----|----|-----|----|-----|
| Long-term financial assets | 30 | 857 | 31 | 341 | 1 | 972 | 2 | 003 |
| Property, plant and equipment | 207 | 972 | 209 | 261 | 13 | 292 | 13 | 374 |
| Intangible assets | 22 | 414 | | 955 | 1 | 433 | | 61 |
| Total non-current assets | 261 | 243 | 241 | 557 | 16 | 696 | 15 | 438 |
| Total assets | 897 | 450 | 848 | 094 | 57 | 357 | 54 | 203 |
| Liabilities and shareholders'equalities | ity | | | | | | | |
| Current liabilities | | | | | | | | |
| Accounts payable and accrued | | | | | | | | |
| expenses | 146 | 114 | 118 | 894 | 9 | 338 | 7 | 599 |
| Total current liabilities | 146 | 114 | 118 | 894 | 9 | 338 | 7 | 599 |
| Total liabilities | 146 | 114 | 118 | 894 | 9 | 338 | 7 | 599 |
| Owners` equity | | | | | | | | |
| Share capital (par value) | 132 | 000 | 132 | 000 | 8 | 436 | 8 | 436 |
| Retained earning and reserves | 597 | 200 | 403 | 576 | 38 | 168 | 25 | 793 |
| Net profit | 22 | 136 | 193 | 624 | 1 | 415 | 12 | 375 |
| Total owners' equity | 751 | 336 | 729 | 200 | 48 | 019 | 46 | 604 |
| Total liabilities and owners' | | | | | | | | |
| equity | 897 | 450 | 848 | 094 | 57 | 357 | 54 | 203 |

Consolidated income statement Q1 Y2003 unaudited

| | EEK | in t | thousar | nds | EUI | Rin | thou | sands | |
|--------------------------------|--------|------|---------|------|-----|-------|------|-------|-----|
| | 01.01. | 03- | 01.01 | .02- | 01 | .01.0 | 3- 0 | 1.01. | 02- |
| | 31.03. | 03 | 31.03 | .02 | 31 | .03.0 | 3 3 | 1.03. | 02 |
| | | | | | | | | | |
| Net sales | 207 | 600 | 231 | 426 | 13 | 268 | 14 | 791 | 4 |
| Cost of goods sold | 175 | 325 | 175 | 025 | 11 | 205 | 11 | 186 | |
| Gross profit | 32 | 275 | 56 | 401 | 2 | 063 | 3 | 605 | |
| Marketing expenses | 3 | 352 | 5 | 280 | | 214 | | 337 | |
| Administrative and general exp | . 7 | 172 | 8 | 167 | | 458 | | 522 | |
| Product development expenses | 3 | 703 | 4 | 211 | | 237 | | 269 | |
| Bad debt provision | | 17 | | -18 | | 1 | | -1 | 5 |
| Other income | 1 | 778 | | 431 | | 114 | | 28 | |
| Other expenses | | 409 | | 768 | | 26 | | 49 | |
| Operating profit | 19 | 400 | 38 | 424 | 1 | 240 | 2 | 456 | |
| Financial income | 2 | 895 | 3 | 907 | | 185 | | 250 | |
| Financial expenses | | 151 | | 145 | | 10 | | 9 | |
| Profit before taxes | 22 | 144 | 42 | 186 | 1 | 415 | 2 | 696 | |
| Provision for taxes | | 8 | | 28 | | 1 | | 2 | |
| Net profit | 22 | 136 | 42 | 158 | 1 | 415 | 2 | 694 | |
| Earnings per share in EEK | | 1,68 | | 3,19 | (| 0,11 | | 0,20 | 6 |
| | | | | | | | | | |

Parent company income statement Q1 Y2003 unaudited

| | EEK in thousands | | | | EUR in thousands | | | |
|--------------------|------------------|-----|---------|-----|------------------|-----|----|-----|
| | | | 01.01.0 | | | | | |
| Net sales | 199 | 729 | 225 | 603 | 12 | 765 | 14 | 419 |
| Cost of goods sold | 168 | 855 | 174 | 346 | 10 | 792 | 11 | 143 |
| Gross profit | 30 | 874 | 51 | 257 | 1 | 973 | 3 | 276 |
| Marketing expenses | 3 | 259 | 5 | 188 | | 208 | | 332 |

| Administrative and general exp. | 5 425 | 5 386 | 347 | 344 |
|---------------------------------|--------|--------|-------|-------|
| Product development expenses | 3 703 | 4 211 | 237 | 269 |
| Bad debt provision | 17 | -1 | 1 | 0 |
| Other income | 1739 | 356 | 111 | 23 |
| Other expenses | 337 | 719 | 22 | 46 |
| Operating profit | 19 872 | 36 110 | 1 270 | 2 308 |
| Financial income | 2 889 | 6 175 | 185 | 395 |
| Financial expenses | 625 | 127 | 40 | 8 |
| Profit before taxes | 22 136 | 42 158 | 1 415 | 2 694 |
| Net profit | 22 136 | 42 158 | 1 415 | 2 694 |
| Earnings per share in EEK | 1,68 | 3,19 | 0,11 | 0,20 |

Consolidated cash flows as of 31.03.03 unaudited

| | EEK in | | | | EUR in th | |
|---|---------|------------|--------|------------|-----------|-----------------|
| | 31.03.0 | 03 : | 31.03. | .02 | 31.03.03 | 31.03.02 |
| Operating activities | | | | | | |
| Operating profit | 19 | 400 | 38 | 424 | 1 240 | 2 456 |
| Profit from sale of property, | | | | | | |
| plant and equipment | | -112 | | -344 | | -22 |
| Deprecation | | 805 | - | 496 | | 607 |
| Property, plant and equipment writ Increase (-), decrease (+) in | | 22 | | 4 | 1 | 0 |
| current assets | -97 | 153 | -16 | 438 | -6209 | -1051 |
| Increase (-), decrease (+) in | 0.0 | 650 | • | | 4 7 0 0 | 4.5.5 |
| current liabilities Interest received and other | 26 | 653 | -2 | 421 | 1703 | -155 |
| financial income | | 957 | 2 | 417 | 61 | 154 |
| Interest and other financial | | J J 1 | ۷ | T 1 | 01 | 134 |
| expenses paid | | -9 | | -7 | -1 | 0 |
| Total operating activities | -38 | 437 | 31 | 131 | -2 457 | 1 990 |
| Investing activities | | | | | | |
| Property, plant and equipment solo | i | 112 | | 344 | 7 | 22 |
| Property, plant and equipment | | | | | | |
| acquired | -31 | 018 | - | 352 | | -214 |
| Loans issued | | -81 | | -32 | -5 | -2 |
| Financial activities change | | 0 | -4 | 000 120 | • | -256 |
| Loans repaid Total investing activities | -30 | 63 924 | - 6 | 920 | = | 8 -442 |
| Net cash flow | | 361 | - | 211 | | 1 547 |
| Net Cash IIOW | -09 | 201 | 24 | 211 | -4 455 | 1 547 |
| Movement in cash and cash equiv | alents | | | | | |
| Cash and cash equivalents at the | | | | | | |
| beginning of the period | 342 | 848 | 182 | 901 | 21 912 | 11 689 |
| Net cash flow | -69 | 361 | | | -4 433 | 1 547 |
| Foreign exchange gain | - | -126 | - | -130 | -8 | -8 |
| Cash and cash equivalents at the | | | | | | |
| end of the period | _ | 361 | | | 17 471 | 13 229 |
| incl.cash and bank accounts | | 496 865 | | 659 323 | 9 427 | 2 535 10 694 |
| marketable securities | 125 | 805 | Τρ / | 323 | 8 044 | 10 694 |

| | Sha: capi | - | EEK Reserves | | s Financi year | al Total owners equity |
|---|-----------------|-----------|-----------------|--|--|--|
| 31.12.2001 Net retained earnings of Dividends | 2001 | 000 | 13 200 | 291 938 177 638 -79 200 | 177 638 -177 638 | 614 776 0 -79 200 |
| Net profit for the finan financial year 31.12.2002 | | 000 | 13 200 | 390 376 | 193 624 193 624 | |
| 31.12.2002 Net retained earnings of Net profit for the | | 000 | 13 200 | 390 376 193 624 | 193 624 -193 624 | 729 200 0 |
| financial year 31.03.2003 | 132 | 000 | 13 200 | 584 000 | 22 136 22 136 | 22 136 751 336 |
| | | | | | - ' . I | , |
| | Share capita | | Reserves | Previous period | R in thous s Financi year profit | al Total owners |
| 31.12.2001 Net retained earnings of Dividends | capita 8 | | Reserves 844 | Previous period | Financi year profit 11 353 | al Total owners |
| 31.12.2001 Net retained earnings of | 8 2001 | al | | Previous period profit 18 658 11 353 -5 062 | Financi year profit 11 353 | al Total owners equity 39 291 |
| 31.12.2001 Net retained earnings of Dividends Net profit for the financial year | 8 2001 8 | al 436 | 844 | Previous period profit 18 658 11 353 -5 062 | Financi year profit 11 353 -11 353 12 375 12 375 | al Total owners equity 39 291 -5 062 12 375 |

Notes to the Consolidated Financial Statements

In thousands of Estonian kroons (EEK 000'), unless otherwise stated

Accounting principles and principles of consolidation

AS Norma Consolidated Financial Statements have been prepared in accordance with International Accounting Standards (IAS 34 "Interim Financial Reporting") and with Estonian Accounting Law.

In Management Board opinion, the financial statements give a true and fair view of the financial position of AS Norma on March 31, 2003. Presented statements are not audited.

1. Property, Plant and Equipment

| | Land and buildings | Machinery and Equip. | Other assets | Buildings under construction | Prepayments | Total |
|---|-----------------------|----------------------------|-----------------|------------------------------------|-------------|----------|
| Acquisition cost as of 31.12.2002 | 84 448 | 311 062 | 8 382 | 12 113 | 2 426 | 418 431 |
| Additions | 495 | 3 911 | 393 | 292 | 3 442 | 8 533 |
| Sale and written off | 0 | -2 214 | -6 | 0 | 0 | -2 220 |
| Reconstruction | 0 | 13 100 | -31 | -12 113 | -956 | 0 |
| Acquisition cost as of 31.03.2003 | 84 943 | 325 859 | 8 738 | 292 | 4 912 | 424 744 |
| Depreciation as of 31.12.2002 | -12 949 | -180 090 | -2 362 | 0 | 0 | -195 401 |
| Depreciation charge | -882 | -9 456 | -411 | 0 | 0 | -10 749 |
| Depreciation of fixed assets sold and written off | 0 | 2 192 | 6 | 0 | 0 | 2 198 |
| Depreciation as of 31.03.2003 | -13 831 | -187 354 | -2 767 | 0 | 0 | -203 952 |
| Net book amount as of 31.12.2002 | 71 499 | 130 972 | 6020 | 12 113 | 2 426 | 223 030 |
| Net book amount as of 31.03.2003 | 71 112 | 138 505 | 5 971 | 292 | 4 912 | 220 792 |

2. Intangible assets

| | Software licenses | Total |
|---|----------------------|--------|
| Acquisition cost as of 31.12.02 | 7 343 | 7 343 |
| Additions | 22 485 | 22 485 |
| Acquisition cost 31.03.03 | 29 858 | 29 858 |
| Accumulated amortization as of 31.12.02 | -5 662 | -5 662 |
| Amortization change | -1 056 | -1 056 |
| Accumulated amortization as of 31.03.03 | -6 718 | -6 718 |
| Net book amount as of 31.12.02 | 1 711 | 1 711 |
| Net book amount as of 31.03.03 | 23 140 | 23 140 |

| Share Capital | 31.03. | 2003 31.03.2002 |
|---------------------------------|----------------|------------------------|
| Share capital par value (EEK 10 | per share) 132 | 000 132 000 |

AS Norma has issued 13.2 million common shares which grant one vote per share. 66,0 million kroons will paid out in dividends for 2002 at EEK 5 per share.

AS Norma shares are listed in the main list of the Tallinn Stock Exchange and are quoted on the Frankfurt, Berlin and Munich Stock Exchanges.

AS Norma shareholders with participation over 3% as of 31.03.2003:

| Autoliv Ab | 51,0% |
|---|-------|
| Skandinaviska Enskilda Banken Ab Clients | 9,5% |
| Nordea Bank Finland PLC Clients Account Trading | 8,6% |
| Clearstream Banking Luxembourg S.A. Clients | 4,8% |

| 4. Segment Information by Product Lines | Safety belts | Other products | Total 01.01.03- | Safety belts | Other products 01.01.02- | Total 01.01.02- |
|---|-----------------|-------------------|--------------------|-----------------|-----------------------------|--------------------|
| | 01.01.03- | 01.01.03- | 31.03.03 | 01.01.02- | 31.03.02 | 31.03.02 |
| | 31.03.03 | 31.03.03 | | 31.03.02 | | |
| Sales | 200 917 | 12 555 | 213 472 | 215 695 | 32 463 | 248 158 |
| Internal sales | | (5 872) | (5 872) | | (16 732) | (16 732) |
| Net sales | 200 917 | 6 683 | 207 600 | 215 695 | 15 731 | 231 426 |
| Operating profit | 19 303 | 97 | 19 400 | 38 070 | 354 | 38 424 |

| Assets | 673 | 190 | 23 | 093 | 696 | 283 | 417 | 534 | 101 | 836 | 519 | 370 |
|---------------------|-----|-----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Unallocated assets | | | | | 204 | 098 | | | | | 245 | 556 |
| Total assets | | | | | 900 | 381 | | | | | 764 | 926 |
| Liabilities | 143 | 204 | 5 | 841 | 149 | 045 | 98 | 167 | 8 | 847 | 107 | 014 |
| Investments | 30 | 802 | | 216 | 31 | 018 | 3 | 274 | | 78 | 3 | 352 |
| Depreciation charge | 11 | 425 | | 380 | 11 | 805 | 7 | 378 | 2 | 119 | 9 | 497 |

The primary segment form contains the business segments of the group while the secondary segment form contains the geographical segment group.

Segments are based on the production lines of the company where the main product group is safety belts and other products (car components, metal products) have separately less than 10% of total sales. The consistence of other products in segments has changed due to finishing the activities in real-estate-maintenance. Cost are in line with the product's share in profit. Assets (except shares, other securities and loans), liabilities and investments are divided by their relation to the segments. Depreciation charge and revaluation are divided by relations with the main product groups.

| Segmets' Information by Marke | Net sales 01.01.03- 31.03.03 | Net sales 01.01.02- 31.03.02 |
|-------------------------------|------------------------------------|------------------------------------|
| Estonia | 3 861 | 4 405 |
| Czech Republic | 1 329 | 1 728 |
| Russia | 62 868 | 119 437 |
| Ukrainian | 2 611 | 2 106 |
| Sweden | 128 894 | 94 580 |
| Austria | 0 | 3 836 |
| Germany | 2 281 | 256 |
| France | 1 701 | 2 097 |
| Netherlands | 216 | 394 |
| Finland | 209 | 1 038 |
| USA | 792 | 518 |
| Belgium | 398 | 336 |
| Other countries | 2 440 | 697 |
| Total: | 207 600 | 231 428 |

Geographic segments are devided by the location of clients and assets.

| 4. Bad Debt Provisions | The amount of receivables charged to expenses 01.01.0331.03.03 | The amount of receivables charged to expenses 01.01.02-31.03.02 | |
|---|--|---|--|
| Received from the allowance of previous years Written-of provisions Total | 0 17 17 | -23 5 -18 | |

| 5. Earnings per Share | 31.03.2003 | 30.03.2002 |
|---|------------|------------|
| Net profit | 22 136 | 42 158 |
| Average number of shares (in thousands) | 13 200 | 13 200 |
| Earnings per share (EPS) | 1,68 | 3,19 |

The company has no unissued common shares and therefore primary and fully diluted earnings per share are equal.

| 6. Related Parties | 01.01.03 | -31.03.03 | 01.01.02-31.03.02 | | |
|--------------------|----------|-----------|-------------------|-----------|--|
| - | Sale | Purchases | Sale | Purchases | |
| | to AS | from AS | to AS | from AS | |
| | Norma | Norma | Norma | Norma | |
| Autoliv AB | 87 824 | 126 570 | 83 463 | 91 921 | |

Peep Siimon Chairman of the Board +372 6500 442