

# Company presentation

April 2011















## Disclaimer

This presentation has been prepared by AB Grigiškės (the "Company") solely for informational purposes in order to provide the data on the Company's activities during the year 2010 and certain other information, related to the Company and may not be reproduced or redistributed, passed on or otherwise disseminated, in whole or in part, to any other person, directly or indirectly, whether in written, oral, visual, electronic or any other form, for any purpose. By reading the presentation slides, you agree to the following limitations and notifications

Information communicated by this presentation does not constitute or form part of, and should not be construed as, an offer, solicitation or invitation to subscribe for, underwrite or otherwise acquire, any securities of the Company or any member of its group nor should it or any part of it form the basis of, or be relied on in connection with, any contract to purchase or subscribe for any securities of the Company or any member of its group, nor shall it or any part of it form the basis of or be relied on in connection with any contract or commitment whatsoever. Information communicated has been provided to you solely for your information and background and is subject to amendment. Further, information communicated has been compiled on the basis of information from a number of sources and reflects prevailing conditions as of its date, which is subject to change. The medium through which information is communicated constitutes neither an advertisement nor a prospectus.

It is not the Company's intention to provide, and you may not rely on this presentation as providing, a complete or comprehensive analysis of the Company's financial or trading position or prospects. The information in this presentation has not been independently verified and is subject to verification, completion and change without notice.

Accordingly, no representation or warranty, express or implied, is made or given by or on behalf of the Company or any of its directors, officers, employees, members, attorneys, advisors, affiliates or any other person as to the correctness, accuracy, currency, completeness, adequacy, usefulness, reliability, fairness or otherwise of the information communicated, and any reliance you place on such information will be at your sole risk. Neither the Company nor any of its directors, officers, employees, members, attorneys, advisors, affiliates or any other person accepts any liability whatsoever for any loss howsoever arising from any use of information communicated.

Some of information may constitute projections or other forward-looking statements regarding future events, future investments or future financial performance of the Company, which can be identified from the context in which the statements are made. These statements involve numerous assumptions regarding the present and future strategies of the Company and the environment in which it operates and will operate in the future and involve a number of known and unknown risks and other factors that could cause the Company's or its industry's actual results, levels of activity, performance, investments or achievements to be materially different from any future results, levels of activity, performance, investments. Accordingly, the Company provides no assurance whatsoever that its or its industry's actual results, levels of activity, performance, investments or achievements will be consistent with the future results, levels of activity, performance, investments or achievements expressed or implied by such forward looking statements. Neither the Company nor any of its directors, officers, employees, members, attorneys, advisors, affiliates or any other person intends or has any duty or obligation to supplement, amend, update or revise any of the forward-looking statements contained herein to reflect any change in the Company's expectations with regard thereto or any change in events, conditions or circumstances on which any such statements are based.

Multiple factors could cause the actual results to differ materially from those contained in any projections or forward-looking statements, including, among others, potential fluctuations in quarterly or other results, dependence on new product development, the Company's ability to promote and improve its reputation and awareness of the brands in its portfolio, the Company's ability to successfully operate its growth strategy, the impact of changes in pricing policies, rapid technological and market change, acquisition strategy, manufacturing risks, volatility of stock price, financial risk management, future growth subject to risks of political instability, economic growth and natural disasters.

Neither the presentation nor any part of it may be taken, published, transmitted or distributed, directly or indirectly, in or into the United States, its territories or possessions or to any "U.S. person" as such terms are defined in Rule 902 of Regulation S under the United States Securities Act of 1933, as amended.

Nothing in this presentation is intended to be, or is to be construed as, a profit forecast or to be interpreted to mean that earnings per Company share for the current or future financial years will necessarily match or exceed the historically published earnings per Company share.













# I. Introducing the Company













## Our business lines

## Manufacture

## **Key Products**

## **End Markets**

## Tissue **Products**



Toilet

paper

Paper

towels





**Napkins** Handkerchiefs

### At home sector



Retail consumers

### Away from home sector



HORECA, Offices, Industry etc.

Corrugated packaging



Testliner



Fluting



Paper honeycomb\*



Containerboard packaging for food and manufacturing industries

## Wood products









Sawn Hardboard timber

Wood panels

Wood pellets





Raw material for construction and furniture manufacturing industries











<sup>\*</sup> Paper honeycomb is largely used as a substitute for wood chips in the production of furniture and doors. Also used in containerboard packaging and pallet production.



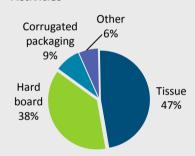
# **Our companies**

### Grigiškės AB

### Description

- Parent company
- First plant established in 1823
- First ISO 9001 certified paper mill in Lithuania

#### Activities\*



Other products: Heating services

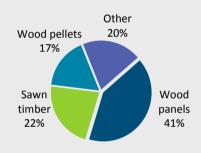


### **Baltwood UAB**

### Description

- Established as a JV by Grigiškės AB and Dansk Træemballage A/S
- Acquired by Grigiškės AB in 2005

### **Activities\***



Other products: Pallets, firewood, other wood products

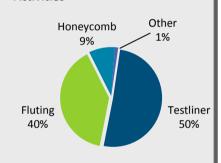


### Klaipėdos Kartonas AB

### Description

- Acquired by Grigiškės AB in 2010
- The largest producer of paper packaging material in the **Baltic States**

#### **Activities\***





### Mena Pak OAO

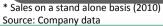
### Description

- Based in Ukraine
- Acquired by Klaipėdos Kartonas AB in 2006
- Acquired by Grigiškės in 2010

#### **Activities**

Primary activity is the production of corrugated boxes and corrugated cardboard products















# Grigiškės history





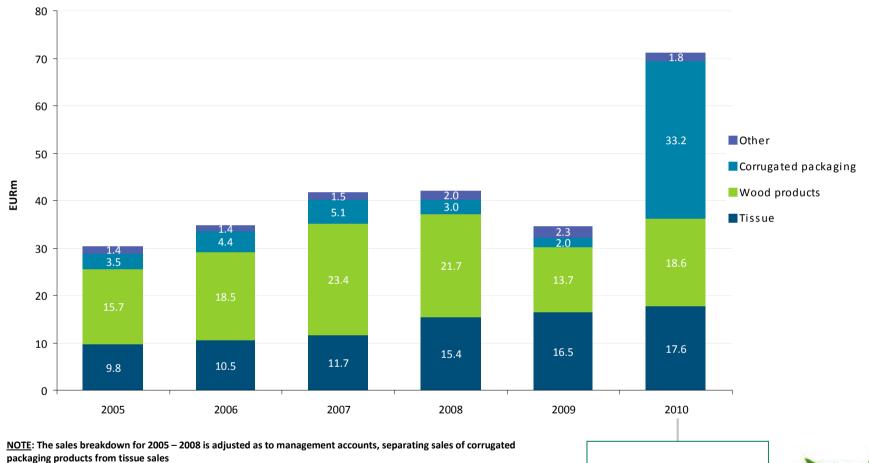








# Track record of growth







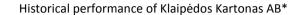








# Klaipėdos Kartonas AB acquisition





Klaipėdos Kartonas AB key figures\*

(EUR mil.)	2008	2009	2010
Sales	33.1	19.9	35.9
EBIT	3.0	0.1	3.6
EBITDA	5.0	2.0	5.4
Net profit	1.1	(0.0)	2.2
EBIT margin	9.1%	0.5%	10.0%
EBITDA margin	15.1%	10.1%	15.0%
Net profit margin	3.3%	(0.2%)	6.1%
Total Assets	50.0	39.9	36.8
Equity	23.1	13.6	14.1
Net debt	22.7	21.4	17.0

- Acquisition finalized on 1 March 2010, when market for testliner and fluting was only starting to recover from the bottom
- Successful turnaround since the acquisition
  - Sales and EBITDA surged by 80% and 170% in 2010, respectively

<sup>\*</sup> Consolidated Klaipėdos Kartonas AB figures (including Mena Pak OAO). Source: Company data













# Our product range

### Range of competitive products...

... covering multiple market segments

Product group	Key products	Brands	Share of total operations*	— High margin			
Tissue	Toilet paper Paper towels Paper handkerchiefs Napkins	grite  grite  professional	25 %	—	grife Still	Testliner, fluting, honeycomb and	
Corrugated packaging	Testliner Fluting Paper honeycomb Corrugated boxes	Non branded	47 %	Mid range		corrugated boxes	Sign bos
Wood products	Hardboard Sawn timber Wood panels	STORE OF THE PARTY	26 %	Low margin			
	Wood pellets				Tissue	Corrugated packaging	Wood products

\* Based on 2010 sales split Source: Company data









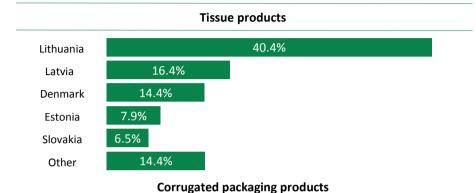


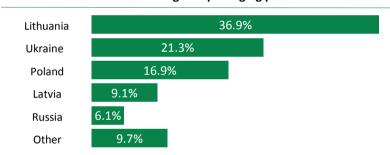


# **Our markets**

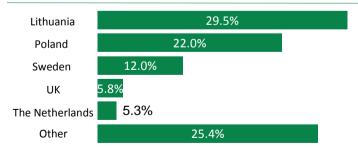
Top markets by product segments in 2010 (% of total segment sales)\*

### Total sales breakdown by country in 2010





### **Wood products**



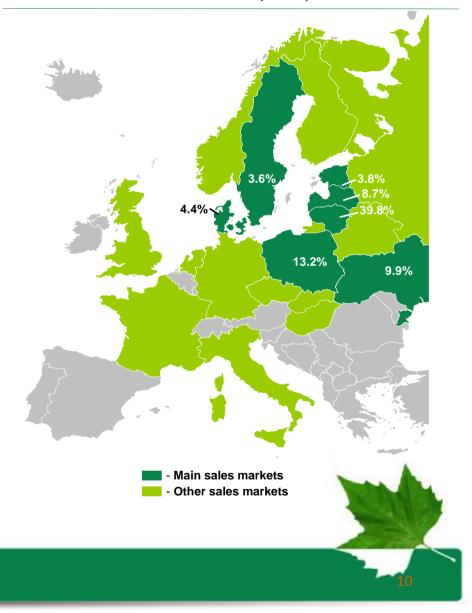
<sup>\*</sup> Unaudited figures. Data derived from management accounts Source: Company data













# **Solid financial performance**

### Strong financial performance...

(EUR mil.)	2008	2009	2010
Sales	42.1	34.4	71.2
EBIT	(0.3)	1.5	4.3
EBITDA	3.6	6.3	10.4
Net profit	(1.1)	0.8	2.2
EBIT margin	(0.8%)	4.3%	6.1%
EBITDA margin	8.6%	18.4%	14.5%
Net profit margin	(2.7%)	2.2%	3.1%
Total Assets	40.7	35.2	69.1
Equity	18.8	19.6	25.3
Net debt	16.6	10.9	27.7
ROA	(0.9%)	3.9%	8.3%
ROE	(5.8%)	4.0%	9.7%

- Solid financial performance throughout 2008 2010
  - Consistently improving profitability margins
  - The spike in margins in 2009 is primarily influenced by favorable raw material prices and sales generated from heating services
- Successfully executed acquisition in 2010
  - The acquisition of Klaipėdos Kartonas in the beginning of 2010, allowed the Company to gain a stronghold in corrugated packaging segment in the Baltic States
  - Also this acquisition comfortably positions the Company for a recovery in retail trade, particularly in Eastern Europe

**NOTE**: **EBIT**= Operating profit + other operating income – other operating expenses

**EBITDA=** Operating profit + other operating income – other operating expenses + depreciation + amortization

**ROA** = EBIT / average total assets for the corresponding year

**ROE** = Net profit / average shareholder equity for the corresponding year













# **Key strategic initiatives**

Accelerated growth strategy in cycle resistant tissue segment

Full integration of newly acquired corrugated packaging business

Moving towards lean manufacturing practices and establishing preventative breakdown processes

Capitalize on the recovery in the Baltic States

O GRIGIŠKĖS

Leverage economies of scale

Increase manufacturing capacities

Strengthen further the position in key markets

Building independent energy sources













# **Investment program**

	Tissue segment	Corrugated packaging segment	Wood product segment
Planned investments	<ul> <li>EUR 13.0 million during 2011 –</li> <li>2013</li> </ul>	<ul> <li>EUR 5.0 million during 2011 – 2013</li> </ul>	<ul> <li>No investment during 2011 - 2013</li> </ul>
Key investment areas	<ul> <li>New paper mill production line (PM6) and manufacturing site</li> <li>New paper converting line</li> </ul>	<ul> <li>New manufacturing site at a current location</li> <li>New corrugating line; replacing the old one</li> <li>New corrugated box production lines</li> </ul>	
Investment effects	<ul> <li>New manufacturing site and launch of a new paper mill production line (PM6) during Q1 2013         <ul> <li>A new paper mill production line will have max capacity of 24,000 tons/year</li> </ul> </li> <li>A new paper converting line (Line 4) launch during Q1 2013         <ul> <li>Max capacity of a new Line 4 will be 150.0 million rolls/year</li> </ul> </li> </ul>	<ul> <li>Launch of a new corrugating line during Q1 2012         <ul> <li>Max capacities of a new line 80,000 th. m2/year</li> </ul> </li> <li>Launch of a new corrugated packaging production lines         <ul> <li>Max capacity 10,000 th. m2/year and 14,000 th. m2/year</li> </ul> </li> </ul>	













## II. An attractive investment case













# **Key investment attractions**

- 1 Improving macroeconomic outlook in the Baltic States
- 2 Regional market upside potential
- 3 Strategic location offering competitive edge
- 4 Strong brand and market leader position in the region
- 5 Expansion into higher margin tissue products









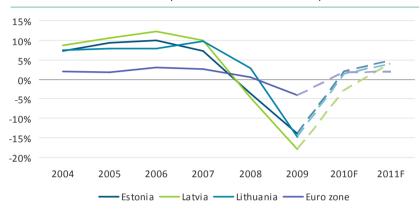




# **Improving Baltic macro outlook**



GDP recovers quicker than in the rest of Europe...



... consumer consumption levels stabilizing



Source: Statistics Lithuania, Factset, Eurostat, SEB Forecasts (Nordic Outlook May 2010 issue)

#### ...and equity markets rebounding strongly



- Baltic economies recover strongly
  - GDP growth for 2011 is expected to reach between 4% 5% in Estonia, Latvia and Lithuania
- Baltic equity markets posting record growth levels during 2009 – 2010
  - Since 2009, equity markets in Estonia, Latvia and Lithuania have surged by 175%, 125% and 61%, respectively
- Consumer consumption levels stabilizing
  - In Lithuania, after 7 consecutives quarters of decline, consumer consumption level grew by 5.5% in Q4 2010









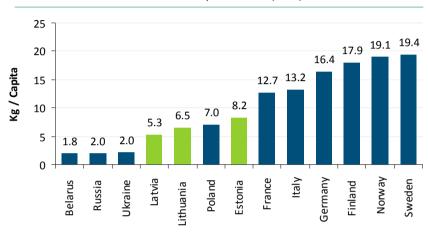




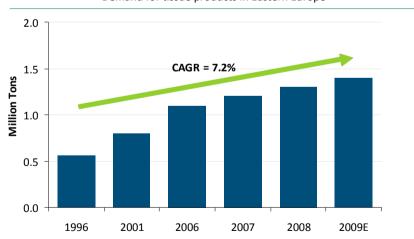
# Regional market upside potential

(1) (2) (3) (4) (5)

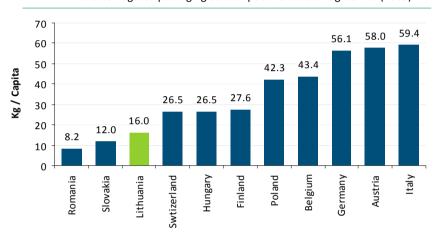




Demand for tissue products in Eastern Europe



...and corrugated packaging consumption levels still lag behind (2009)



- Tissue consumption levels in the Baltic States are significantly below those of the mature markets in Europe
  - Largest tissue consumption levels in Europe are concentrated in Nordic countries, Sweden (19.4 kg/capital), Norway (19.1 kg/capita) and Finland (17.9 kg/capita)
- Similarly, corrugated packaging consumption levels are up to 4 times less than in mature markets
  - Italy, Austria and Germany are the top 3 consumers in Europe
- However, less developed tissue markets in Eastern Europe show strong growth credentials during the last 14 years

<sup>\*</sup> Tissue consumption data for Latvia, Lithuania, Poland, Estonia, Ukraine, Russia and Belarus are for the year end of 2007; this may result in an inaccurate and overstated comparison of consumption differences; Source: RISI, RISI Tissue Monitor Q2 2009; Q2 2010, FEFCO annual statistics 2009, RISI Tissue market outlook (March 11 2010), The European Tissue Paper Industry Association, Company data





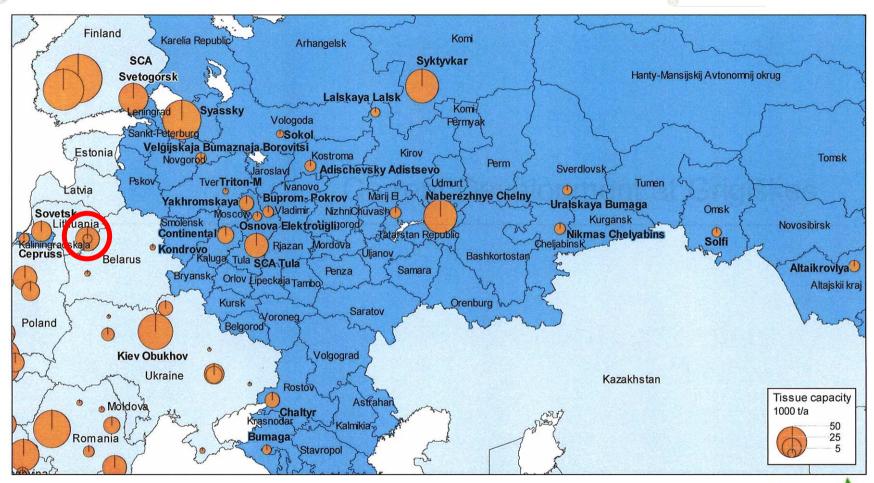








# **Strategic location**





Source: Company data, Poyry







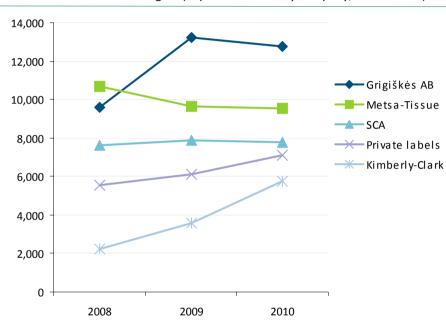




# Strong brand and market leadership



Leader in the Baltic region (Top 5 tissue sales by company, in EUR 000's)...



- Range of quality products with well known brand names
  - Grite Orchidea Gold toilet paper won product of the year 2010 award (by Lithuanian Confederation of Industrial Companies)
  - Grite Family toilet paper received the best new product award in Estonia in 2010
  - Grite Lady Rose paper towels were nominated Best New Launch Award in paper products in 2008 (by AC Nielsen)

Source: Company data, AC Nielsen

... with strong portfolio of brands in tissue products

### **Key brands** (72% of total tissue sales)

of

sub brands



Brand name targeted at retail consumers. Used on all tissue products sold through major retail chains

## Orchidea Gold **Grite and Grite** professional family





















Brand name used in B2B sector. Utilized for sales to HORECA, commercial and industrial clients

### Super, Standart, Economy, Eco, Big pack and XXL















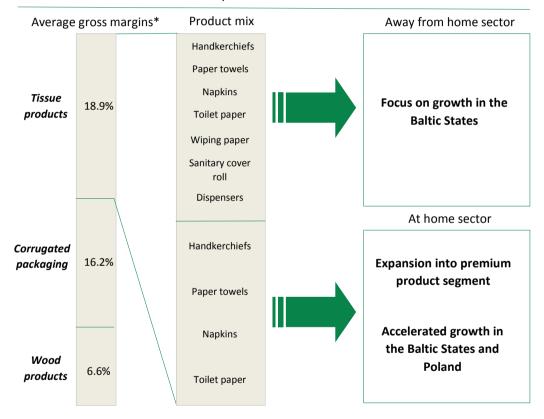




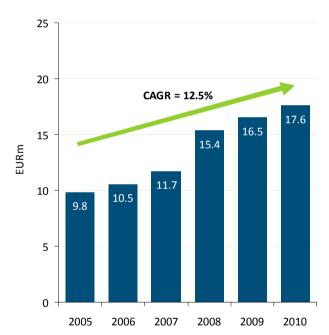
# **Expansion into higher margin products**



### Plans to expand in tissue market...



...with track record in growing this segment...



<u>NOTE</u>: Tissue sales for 2005 – 2008 are adjusted as to management accounts, separating sales of corrugated packaging

<sup>\*</sup> Average gross margin for 2009 - 2010 Source: Company data











# III. Market environment







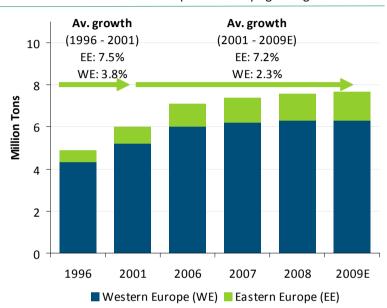




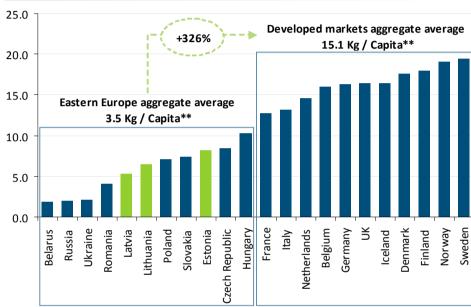


## Tissue product market

Demand for tissue products keeps growing...



... with largest potential residing in Eastern European markets (2009)\*



<u>NOTE</u>: Average consumption levels in developed and eastern European markets are based on the latest data available to the Company (refer to footnote). The results from relative comparison of tissue consumption in eastern Europe and developed markets may differ if based on the equivalent 2009 tissue consumption data for eastern European countries.

- Despite global economic slowdown in 2009, demand for tissue products kept growing
- In Europe, largest growth potential resides in Eastern European countries
  - During 2001 2009, demand for tissue products in Eastern Europe was increasing at an average rate of 7.2% per year
  - Mature Western European markets saw average growth rates of 2.3% per year, during the same period
- Average tissue consumption levels in Eastern Europe are over 4 times less than the levels observed in developed markets
  - Tissue consumption in Lithuania (6.5 kg / capita) is over 2 times below the average consumption in developed markets

<sup>\* 2007</sup> data for Eastern Europe countries; ; this may result in an inaccurate and overstated comparison of consumption differences; \*\* Average consumption for selected countries Source: RISI Tissue Monitor, RISI Tissue market outlook (March 11 2010), The European Tissue Paper Industry Association





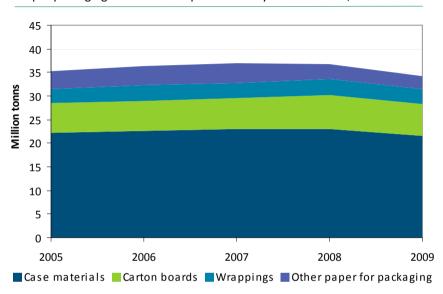




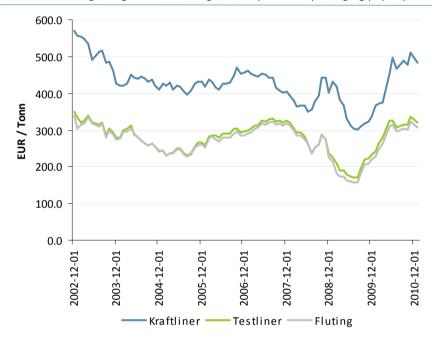


# **Packaging market**

Paper packaging market in Europe affected by the slowdown, however...



... recovering along with increasing market prices for packaging paper products



- Affected by the global decline in output in 2009, paper packaging market is recovering strongly
  - As to the preliminary results, European paper packaging market in 2010 experienced a growth rate of 9%
- The return to growth is reflected in key raw material prices for packaging products
  - After reaching their lowest level in summer of 2009 (EUR 170.8 / ton of testliner and EUR 156.9 / ton of fluting), prices for testliner and fluting since then have nearly doubled

Source: CEPI, Key Statistics: 2009 European Pulp and Paper Industry, Bloomberg





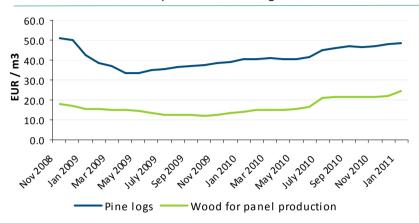




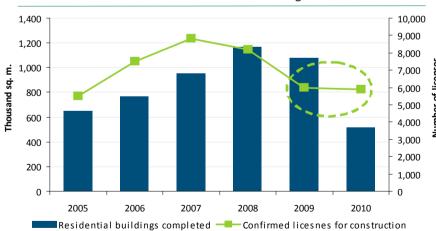


# **Wood products market**

#### Timber and lumber prices are recovering in Lithuania...

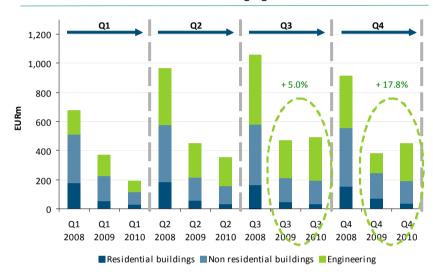


### ...confirmed licenses for construction flattening out in 2010



Source: Statistics Lithuania, Directorate General of State Forests

### ...with construction market showing signs of stabilization



- Timber prices, largely driven by the demand in lumber products, are starting to recover
- Market largely dependant on the construction activity in the country
  - Cycle led industry
- Construction market stabilizing in 2010
  - Construction market started growing in Q3 2010
  - Confirmed construction licenses, after heavy declines in 2008 and 2009, stabilised in 2010; first sing of stabilization in residential construction industry











# **Competitive landscape**

### Tissue market

Name	Brands
Metsa - Tissue	Tento, Serla, Lambi, KATRIN
SCA	Velvet, Zewa, Tempo
Kimberly – Clark&Klucze	e Viva, Kleenex

### Packaging market

Name	Country	Capacities
Mondi Packaging Swiece	Poland	450,000 t / year
Stora Enso	Poland	270,000 t / year
Hamburger	Hungary	450,000 t / year
Propapier	Germany	650,000 t / year
Svetlagorsko	Belarus	180,000 t / year
Obuhovo	Ukraine	n/d

### Wood products market

Name	Brand
Heinola	Lionboard (Hardboard)
Krosno Odrzanskie	Hardex (Hardboard)
Przemysl	Fibris (Hardboard)
STEICO	STEICO (Hardboard)
Stora Enso	Non branded (Other)
Graanul Invest	Non branded (Other)

## Key competitive advantages

- Brand awareness
- Full product range, covering economy, mid-price and premium segments
- Geographical location offering lower logistics costs versus main competitors
- Strong presence in key retail chains in the region

## Key competitive advantages

- Strategic location for reaching customers both in Eastern and Western part of Europe
- Sufficient supply of recycled paper from local and import markets
- Access to rail, road and water transportation system
- Technological advantage (especially over competitors in Eastern Europe)

## Key competitive advantages

- Favorable geographical location with Lithuania having a developed furniture manufacturing sector
- Use of biomass boiler-house assuring independence from external energy supplies
- Full manufacturing cycle













# **IV.** Operations overview













# **Corporate governance**

### Group organization structure

	Grigiškės AB	
Financial department	/ities	Tissue department
Sourcing and logistics  Business	ry activiti	Hardboard department
development  HR  management	Primar	Corrugated packaging department
Strategic management		

Klaipėdos Kartonas Group*	Baltwood UAB
Manufacturing department	Manufacturing department
Sourcing and logistics	Sourcing and logistics
Sales department	Sales department

<sup>\*</sup> Including Mena Pak OAO. \*\* Stake controlled through 100% owned subsidiary AGR Prekyba UAB Source: Company data

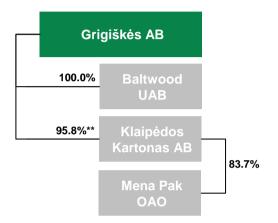








### Group legal structure

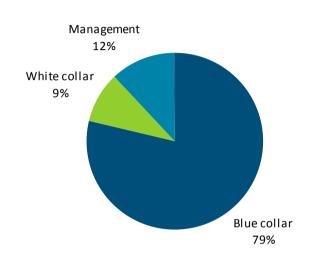




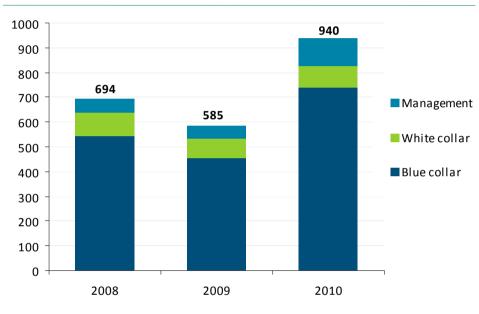


# **Employees**

Employee breakdown



### Development of number of employees



- The increase in the number of employees is directly related to the acquisition of Klaipėdos Kartonas AB
  - Overall, 357 employees joined from Klaipėdos Kartonas AB and Mena Pak OAO in 2010













# **Manufacturing sites (Tissue)**

- The manufacturing of tissue products are concentrated at the paper department in Grigiškės site
  - The production process includes processing raw materials into paper, which is then converted into various tissue products
  - The company employs 3 paper machines, which produce paper required for the manufacturing of tissue products
  - 6 paper processing units are used for the converting of paper into tissue products, with each one specialized on specific tissue product category (toilet paper, paper towels etc.)
- Key raw materials used in the production process are cellulose and waste paper
  - 1 year contracts are established for sourcing raw materials from suppliers, with prices fixed to the FOEX index
  - Most of the raw materials are sourced from Lithuanian market

### Technology base

Key Processes	Equipment	Utilized capacity (2010)	Max capacity	Max capacity after investment (2011 – 2013)
	PM6	Currently no	ot in operation	24,000 tons/year
Paper mill	PM5	11,000 tons/year	16,000 tons/year*	No investment
i apei iiiii	PM3	3,700 tons/year	4,400 tons/year	No investment
	PM2	3,700 tons/year	4,400 tons/year	No investment
Paper conversion	Line 1	86.8 m. rolls/year	150.0 m. rolls/year	No investment
rapei conversion	Line 4	Currently no	ot in operation	150.0 m. rolls/year

#### **Production sites**



#### Production line...



\* Max capacity from May 2011 Source: Company data











# Manufacturing sites (Corrugated packaging)

- The production process of testliner, fluting and honeycomb utilizes waste paper only
  - Testliner and fluting are the key raw materials for the production of corrugated packaging products at the Mena Pak and Grigiškės site.
- Waste paper is sourced mostly from the local market
  - 50% is sourced from Lithuania, 25% from Estonia and 12% from Latvia
- During 2008 2010, prices for waste paper have been very volatile
  - Average waste paper price went from EUR 79.6 / ton in 2008 to EUR 50.1 / ton in 2009 and then back up again to EUR 111.2 / per ton in 2010
- Apart from waste paper, the other key inputs into the production process include electricity and gas

### Technology base

Key Processes	Equipment	Utilized capacity 2010	Max Capacity	Max capacity after investment (2011 – 2013)
Testliner and fluting	PM	96,000 t / year	100,000 t / year	No investment
Paper honeycomb	Line 1	9,300 th. m2/year	10,000 th. m2/year	No investment
Commenting	Line 2	25,000 th. m2/year	46,000 th. m2/year	No investment
Corrugating	Line 3	11,900 th. m2/year	16,000 th. m2/year	80,000 th. m2/yea
	Line 4	15,000 th. m2/year	35,000 th. m2/year	No investment
	Line 5	10,000 th. m2/year	21,000 th. m2/year	No investment
Corrugated packaging	Line 6	8,700 th. m2/year	19,000 th. m2/year	No investment
corrugated packaging	Line 7	800 th. m2/year	1,600 th. m2/year	No investment
	Line 8	Currently not in operation		10,000 th. m2/yea
	Line 9	Currently not in operation		14,000 th. m2/yea

#### **Production sites**



- Production of testliner, fluting and honeycomb
- Production of corrugated packaging products

Corrugated box production line....













# **Manufacturing sites (Wood products)**

- The production process of wood products is performed at two sites
  - Hardboard, produced at Grigiškės site, is the main product category
  - Other product categories, such as, wood panels, sawn timber and wood pellets are manufactured at Baltwood site
- Hardwood and softwood is the key raw material used in the production process
  - Coniferous (softwood) and deciduous (hardwood) woods are predominantly used in the production of hardboard
  - The production process of other wood products, mostly encompasses softwood materials such as pine and spruce wood
- The majority of raw materials is sourced from the local market
  - Around 50% is sourced from state owned forests
  - Marginal amounts of wood chips are sourced from Belarus suppliers

### Technology base

Equipment	Utilized capacity (2010)	Max capacity
HB LIN1	7,700 th. m2/year	9,000 th. m2/year
HB LIN2	9,800 th. m2/year	11,000 th. m2/year
Line 3	2,600 th. m2/year	8,000 th. m2/year
Line 4	60,000 m3/year	100,000 m3/year
Line 5	4,900 m3/year	8,500 m3/year
Line 6	7,200 tons/year	14,000 tons/year
	HB LIN1 HB LIN2 Line 3 Line 4 Line 5	(2010)  HB LIN1 7,700 th. m2/year  HB LIN2 9,800 th. m2/year  Line 3 2,600 th. m2/year  Line 4 60,000 m3/year  Line 5 4,900 m3/year

### Source: Company data









#### **Production sites**



### Sourced wood logs....

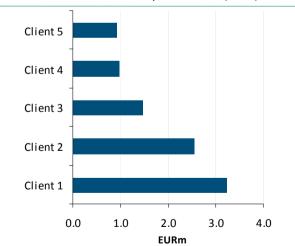




# Sales (Tissue products)

- Sales in tissue product segment are organized through two main channels
  - Sales to retail clients (At home segment) comprises the largest share of total tissue sales (80.1%), while the rest are sold on a B2B basis (Away from home segment).
- Overall, tissue segment experienced a healthy growth during 2008 –
   2010
  - At home sector was the driving force, showing average growth (CAGR) of 7.3% for the period

Sales breakdown by TOP clients (2010)\*



<sup>\*</sup> Unaudited figures. Data derived from management accounts Source: Company data





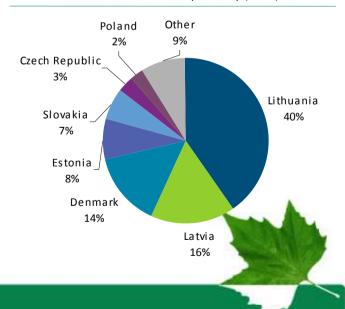




### Tissue sales by market segment\*

(EUR mil.)	2008	2009	2010
At home	9.7	13.4	14.1
Away from home	5.6	3.1	3.5
TOTAL	15.3	16.5	17.6

### Tissue sales breakdown by country (2010)\*

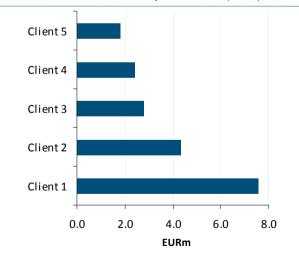




# Sales (Corrugated packaging)

- Packaging material sales are organized through direct sales or sales through agents
  - Agents are mostly used for "exotic" export markets
  - Sales through agents are also used in Poland and Ukraine
- The Company employs long term contracts with key clients
  - A close relationship with clients is established through monthly reviews, whereby supply volumes, type of products and timing is coordinated
- The largest corrugated packaging products' producers in the Baltic States are the clients of the Company

Sales breakdown by TOP clients (2010)\*



\*Unaudited figures. Data derived from management accounts Source: Company data





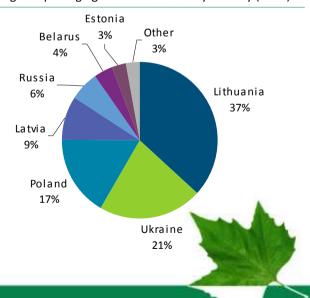




### Corrugated packaging sales by product\*

(EUR mil.)	2008	2009	2010
Packaging paper	0.8	0.0	20.7
Packaging boxes	2.2	2.0	9.1
Other	0.0	0.0	3.3
TOTAL	3.0	2.0	33.2

### Corrugated packaging sales breakdown by country (2010)\*

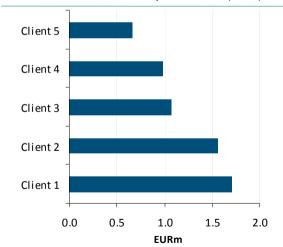




# Sales (wood products)

- Sales of wood products are mostly based on B2B contracts
  - Key client groups include construction companies, furniture manufacturers and DIY sector
- Hardboard is the key product category in wood product segment
  - Hardboard is mostly used in construction industry
- Highly diversified client base
  - Top 5 clients comprise only 32.6% of total wood product sales in 2010

Sales breakdown by TOP clients (2010)\*



<sup>\*</sup> Unaudited figures. Data derived from management accounts Source: Company data





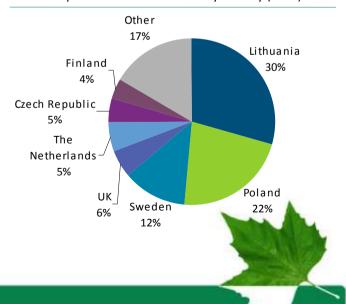




### Wood sales by product\*

(EUR mil.)	2008	2009	2010
Hardboard	18.0	10.5	14.2
Wood panels	2.1	1.4	2.2
Other	1.7	1.7	2.2
TOTAL	21.8	13.6	18.6

### Wood product sales breakdown by country (2010)\*





# **IV. Financials**













## **Income statement**

(EUR mil.)	2008	2009	2010
SALES	42.1	34.4	71.2
COGS	(37.5)	(28.6)	(61.7)
GROSS PROFIT	4.6	5.8	9.5
SG&A expenses	(5.5)	(5.0)	(6.3)
OPERATING PROFIT	(0.9)	0.8	3.1
Other activity – net	0.6	0.7	1.2
EBIT	(0.3)	1.5	4.3
Financial activity – net	(1.0)	(0.6)	(1.8)
ЕВТ	(1.3)	0.9	2.5
Income taxes	0.2	(0.1)	(0.3)
NET INCOME	(1.1)	0.8	2.2
Minority interest	0	0	0.1

- Acquisition of Klaipėdos Kartonas AB in 2010 has had a considerable effect on Company's operations
  - The acquisition of Klaipėdos Kartonas AB was finalized on 1 March 2010
  - Consequently, the consolidated statements for 2010 reflect Klaipėdos Kartonas AB and its subsidiaries' operations as of 1 March 2010
  - If all acquisitions had been performed as of 1 January 2010, the 2010 sales of the Company would be larger by EUR 4.6 million and the 2010 net profit figure would be larger by EUR 0.2 million
- Decreasing raw material and gas prices had a significant effect on the Company's COGS in 2009
  - In 2010, COGS returned to a more sustainable level







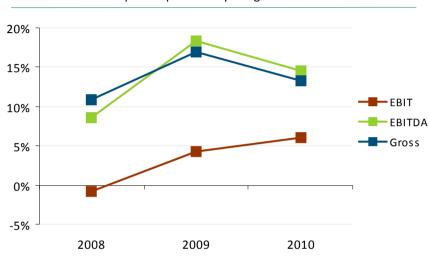






# **Margin development**





_	EBIT	profitab	ility is	consis	tently	improving
---	------	----------	----------	--------	--------	-----------

- A spike in margins for tissue products in 2009 is directly related to favorable raw material prices
- Average waste paper prices in 2009 have reached a low of EUR 50.1 / ton, while in 2010 it has crawled back to EUR 111.2 / ton

(Tissue)	2008	2009	2010
Gross profit (EURm)	2.8*	3.8	2.7
Gross margin	14.9%*	23.0%	15.2%

(Corrugated packaging)	2008	2009	2010
Gross profit (EURm)	n/a	0.4	5.3
Gross margin	n/a	18.9%	16.0%

(Wood products)	2008	2009	2010
Gross profit (EURm)	2.1	0.9	1.3
Gross margin	9.4%	6.4%	6.8%

<sup>\*</sup> Includes profit from sales of corrugated packaging products. As to management accounts, sales from corrugated packaging products amounted to EUR 3 million in 2008 Source: Company data













# Revenue development

(EUR mil.)	2008	2009	2010	CAGR (2008 – 2010)
Tissue	18.4*	16.5	17.6	(2.2)
Corrugated packaging	0	2.0	33.2	n/a
Wood products	21.7	13.6	18.6	(7.4)
Other sales	2.0	2.3	1.8	(5.1)
TOTAL SALES	42.1	34.4	71.2	30.0%

(EUR mil.)	2008	2009	2010	CAGR (2008 – 2010)
Lithuania	25.4	19.3	28.4	5.7%
Poland	4.2	2.2	9.4	49.6%
Ukraine	0	0	7.1	n/a
Latvia	2.5	2.9	6.2	57.5%
Denmark	0.6	1.9	3.1	127.3%
Estonia	2.2	1.3	2.7	10.8%
Other countries	7.2	6.8	14.3	40.9%
TOTAL SALES	42.1	34.4	71.2	30.0%

- Growth in corrugated packaging segment primarily influenced by the acquisition of Klaipėdos Kartonas AB in 2010
- Lithuania, remains the main market for the Company
  - However, the dependency on Lithuanian market is diminishing
  - Sales in Lithuania comprised over 60% of total Company sales in 2008 while in 2010 the share has decreased to nearly 40%
- Previously unrepresented, Ukrainian market comprised nearly 10% of total sales in 2010
  - Sales in Ukraine are generated by newly acquired Klaipėdos Kartonas's AB business

<sup>\*</sup> Figure includes sales from corrugated packaging business. As to management accounts, sales from corrugated packaging business amounted to EUR 3.0 million in 2008 Source: Company data





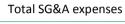


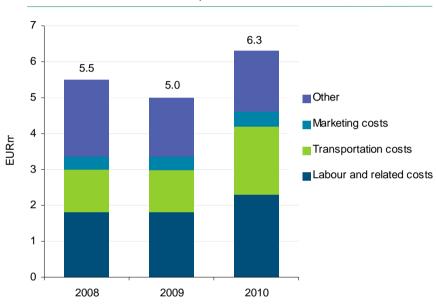




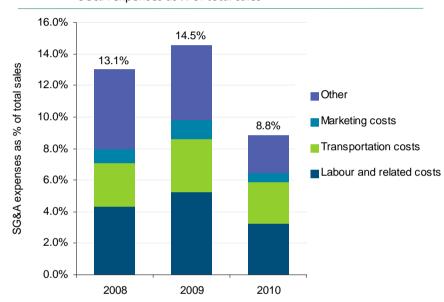


# **Operating expenses**





### SG&A expenses as % of total sales



- In 2010, total SG&A expenses represented 8.8% of total Company sales in 2010
  - Significant decrease compared to the full year of 2009
  - This decline mainly reflects the effects from acquired Klaipėdos Kartonas business, which carries a lower SG&A cost structure













# **Cash flow**

(EUR mil.)	2008	2009	2010
Earnings before tax	(1.3)	0.9	2.5
Depreciation & amortisation	4.0	4.9	6.0
Change in WC items	1.2	0.7	0.3
Profit from sale of green certificates	(0.3)	(0.4)	(0.7)
Provisions	(0.1)	0.3	0.0
Income taxes	(0.2)	(0.2)	(0.4)
Other items	(0.0)	(0.0)	(0.1)
CASH FLOW FROM OPERATIONS	3.3	6.1	7.5
CASH FLOW FROM INVESTING	(3.4)	(0.5)	(2.2)
CASH FLOW FROM FINANCING	(0.0)	(5.5)	(5.0)
CHANGE IN CASH	(0.1)	0.1	0.3

- Cash flow from operations has more than doubled during 2008 2010
  - This is mostly in line with improving performance of the Company's business units and favorable market conditions
- Cash flow from investing activities was mainly influenced by investments into expanding production capacities
- Cash flow from financing activities reflects the Company's move to meet the requirements from credit institutions as well the effects from acquiring a highly leveraged corrugated packaging business in 2010





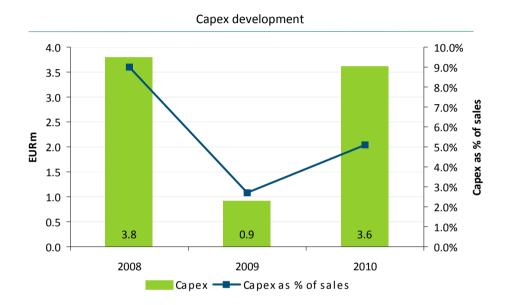








# **Capital expenditures**



- During 2008 2010, a total of EUR 8.3 million were allocated for capital expenditures
  - Key investments include a EUR 3.4 million investment into paper conversion line in 2008; and a EUR 4.6 million investment in 2010 into a new boiler-house
  - 2009 reflects a one-off year, when capex was kept at a maintenance level, due to banks' requirements













## **Balance sheet**

(EUR mil.)	2008	2009	2010
Long term assets	30.9	27.7	53.2
Tangible	30.1	27.0	48.1
Intangible	0.7	0.7	3.7
Other	0.0	0.0	1.4
Short term assets	9.9	7.5	15.9
Inventories	4.3	3.1	5.7
Account receivables	5.4	4.1	9.4
Other short term assets	0.7	0.2	0.4
Cash & cash equivalents	0.0	0.1	0.4
TOTAL ASSETS	40.7	35.2	69.1
Shareholders equity	18.8	19.6	25.3
Incl. minority interest	0	0	0.8
Long term liabilities	8.3	6.8	24.1
Financial debt	8.1	6.6	20.4
Other	0.2	0.2	3.8
Short term liabilities	13.6	8.8	19.7
Financial debt	8.5	4.5	7.8
Trade payables	3.9	3.6	9.1
Other	1.1	0.8	2.8
TOTAL EQUITY AND LIABILITIES	40.7	35.2	69.1

- Increase in tangible long term assets in 2010 is due to the acquisition of Klaipėdos Kartonas AB business
  - Other long term assets include buildings located in Grigiškės and Naujieji Verkiai, which are held for lease income
- A 2010 rise in intangible non current assets is influenced by goodwill of EUR 3.0 million after the acquisition of Klaipėdos Kartonas AB business
- The Company's financial debt stood at EUR
   28.2 million in 2010
  - This is comprised of EUR 24.9 million in borrowings from credit institutions and EUR 3.3 million in financial lease obligations
  - The majority of loans from credit institutions are denominated in Euros (75%). The rest are in Litas (24%) and marginal amounts in USD (1%)







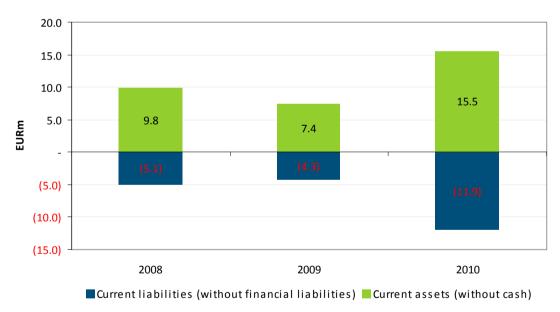




# **Working capital**

### Working capital developments

(EUR mil.)	2008	2009	2010
Working capital	4.8	3.0	3.6
Changes in working capital	(0.3)	(1.8)	0.6



- Working capital has remained fairly stable given the changes in market environment and newly acquired business in 2010
  - A larger decrease in 2009 was mainly due to contraction in sales volumes













# Working capital (2)

### Trade payables development



### Account receivables development



#### Source: Company data

# Inventory turnover days rather stable at around 46 days in 2010

- Except for the year of 2009, when due to decreased sales volumes, inventory turnover days decreased to around 34 days
- Spike in payable and receivable days mainly due to the acquisition of Klaipėdos Kartonas AB

### Inventory turnover development













# **Financial summary**

### 2008 – 2010 commentary

Sales	<ul> <li>Significant growth through acquisitions</li> <li>Lithuania is still a key market (~40% of total sales in 2010), though with decreasing significance</li> </ul>
Expenses	Significant improvement in managing fixed cost structure
EBIT / EBITDA	<ul> <li>2010 EBIT and EBITDA reaching EUR 4.3 million and EUR 10.4 million, respectively</li> <li>Consistent growth in profitability through improving business units' performance and favorable market conditions</li> </ul>
Cash flow	<ul> <li>Cash flow from operations more than doubled during 2008 - 2010</li> </ul>
Balance sheet	<ul> <li>Solid balance sheet structure with equity comprising 37% of total assets in 2010</li> <li>Improving debt structure, with long term debt comprising over 70% of total financial debt in 2010</li> </ul>













Vilniaus str. 10, Grigiškės, LT-27101 Vilnius city municipality Tel 8 5 243 5801 Fax 8 5 243 5802 Email info@grigiskes.lt www.grigiskes.lt www.grite.lt









